



Coordinating Board Agenda

August 1, 2018 2:00-4:00 pm

Riverton Park UMC
3118 S 140th St, Tukwila

The All Home Strategic Plan commits to reducing racial disparities of those experiencing homelessness. Nearly two thirds of people experiencing homelessness are people and families of color. Institutional and systematic racism contributes to the oppression of people of color, creating inequity, poverty and in some cases, homelessness. Success in reducing racial disparities and creating effective systems both for a dignified emergency response and housing, will require bold action and shared accountability. This commitment will include the proactive reinforcement of policies, practices, attitudes and actions to produce equitable power, access, opportunities, treatment, impacts and outcomes for all.

2:00pm	Welcome, Introductions & Public Comment	Gordon
2:10pm	Youth Homelessness Demonstration Program and the Campaign to End Youth Homelessness <i>Result: Board is updated on the progress of the YHDP and informs the next steps towards launching a campaign to end youth homelessness in King County</i>	Sara LaMont Green (All Home) - YHDP Update and Campaign Overview
2:30pm	2017 Continuum of Care NOFA <ul style="list-style-type: none"> • Approve Continuum of Care Values and Priorities • Review CoC process and timeline <i>Result: Board reviews and affirms CoC Values and Priorities document and prepares for CoC rank order decisions in September</i>	Gordon Kira Zylstra (All Home) Kate Speltz (DCHS) Eileen Denham (HSD) - Draft CoC Values - CoC Overview and Timeline
2:50pm	Continuum of Care Interim Policies and Procedures <i>Result: Board reviews and affirms Interim CoC Policies and Procedures</i>	Sara Triina Van (All Home) - DRAFT Interim CoC Policies and Procedures
3:15pm	Coordinated Entry for All <i>Result: Board is updated on the work taking place to operationalize dynamic prioritization.</i>	Gordon Hedda McClendon (DCHS) Danielle Winslow (All Home)
3:40pm	Director's Report <ul style="list-style-type: none"> • Homeless System Governance and Accountability • National Alliance to End Homelessness Conference • Ombudsman 	Kira
3:55pm	Board and Staff Updates <ul style="list-style-type: none"> • Open floor: Updates or questions from Board members 	Sara
4:00	Adjourn	Sara

Next meeting: Wednesday, September 5th – Location and exact times TBD

Materials: <http://allhomekc.org/committees/coordinating-board/#fndtn-materials>

<p>JANUARY (1/3)</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2018 Action Planning <input type="checkbox"/> Count Us In (1/26) <input type="checkbox"/> Committee Meetings 	<p>JULY (7/11 Annual Conference)</p> <ul style="list-style-type: none"> <input type="checkbox"/> NAEH conference <input type="checkbox"/> CoC NOFA Release (Estimated) <input type="checkbox"/> Committee meetings
<p>FEBRUARY (no meeting)</p> <ul style="list-style-type: none"> <input type="checkbox"/> State Advocacy Day events (2/1) <input type="checkbox"/> SPARC Summit (2/7-2/8) <input type="checkbox"/> Governance Summit (2/9) 	<p>AUGUST (8/1)</p> <ul style="list-style-type: none"> <input type="checkbox"/> CoC NOFA Meetings <input type="checkbox"/> Committee meetings
<p>MARCH (3/7)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Committee meetings 	<p>SEPTEMBER (9/5)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Committee meetings <input type="checkbox"/> CoC NOFA Due (Estimated)
<p>APRIL (no regular meeting)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Special Board session on Governance <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> Town Hall <input type="checkbox"/> Committee meetings 	<p>OCTOBER (10/3)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> Develop state agenda <input type="checkbox"/> 2019 Action Planning
<p>MAY (5/2)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Coordinated Entry Improvement Plans <input type="checkbox"/> System Performance Committee Updates <input type="checkbox"/> Annual Conference Planning <input type="checkbox"/> Committee Meetings 	<p>NOVEMBER (11/7)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Committee meetings
<p>JUNE (6/6)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Count Us In data review <input type="checkbox"/> CoC Program – Pre- NOFA Release Discussion <input type="checkbox"/> Committee Meetings 	<p>DECEMBER (no meeting)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Committee meetings

Project Ranking Policies

The CoC reserves the right to consider additional factors that may adjust the final rank. This would be done to achieve a strong and balanced HUD application that achieves local priorities, maximizes points and thus funding for the entire Continuum. Additional factors to be considered include:

- The geographic and population diversity of the projects;
- The potential impact of the loss of housing units on the CoC homeless system
- The opportunity to respond to local CoC priorities and HUD strategic goals for this fund source, with consideration of the following:
 - No or low barrier to housing
 - Serving literally homeless
 - Rapid exits to permanent housing or long/term housing stability in permanent housing

All Home King County – Values and Project Priorities

The All Home Coordinating Board affirmed the following values and prioritization considerations to guide development of the FY 2017 Project Priority Listing:

1. To maintain as much HUD Continuum of Care Program funding in our CoC as possible.
2. To promote our goals of reducing racial disparities and making homelessness rare, brief, and one time in King County.
3. To prioritize projects that:
 - a. Actively participate in the Continuum of Care
 - b. Help advance the collective goals of the CoC, including addressing racial disproportionality, and specifically advance the goal of increasing permanent housing exits for the American Indian/Alaska Native (AI/AN) population
 - c. Have movement to permanent housing and subsequent stability as the primary focus
 - d. Leverage and do not replace mainstream / other resources
 - e. Focus on those who are literally homeless (streets, shelter, transitional housing for homeless, and includes people fleeing domestic violence*)
 - f. Participate in the HMIS with complete, high quality data
 - g. Demonstrate low barriers to program entry
 - h. Perform well against HUD McKinney Continuum of Care goals and positively impact system performance
 - i. Consistently meet and exceed operational standards for spending, match, occupancy, and reporting.
4. Listen to, hear, and implement strategies to address the needs of people who access Continuum of Care services.

**Underlined language was an added recommendation from the Funder Alignment Committee for 2018*

2018 HUD CoC NOFA Overview

- ✓ The Tier 1 / Tier2 ranking approach continues. Tiers are financial thresholds based on the value of the CoC annual renewal demand (ARD) - the base amount for which we are eligible to apply. The percentage is determined by HUD. Tier 2 was 6% in 2017.
- ✓ Each CoC is required to rate and rank each of its projects according to locally developed criteria. HUD continues to apply its own selection criteria which include prioritizing permanent housing, as well as low barrier housing serving literally homeless households, performance, and strategic use of resources.
- ✓ Reallocation remains an option for the creation of NEW Permanent Housing projects either (1) Permanent Supportive Housing (PSH) projects for chronically homeless, (2) Dedicated Plus projects, 3) Rapid Re-Housing serving homeless individuals and families who come directly from streets or shelter, or 4) “Joint Component” (Rapid Rehousing / Transitional Housing).
- ✓ Bonus funding is available at 6% of the ARD and for NEW Permanent Supportive Housing projects that will serve 100% chronically homeless households, Dedicated Plus projects, and new Rapid Re-Housing and Joint Component projects serving homeless individuals and families who come directly from streets/shelter or fleeing DV.
- ✓ Domestic Violence Bonus: HUD is making available an additional \$50 million nationally for survivors of domestic violence (HUD Category 4). Funds can be used for Rapid Re-Housing, Joint Component, or to help Coordinated Entry better meet the needs of those fleeing domestic violence.

FY 2017 NOFA by the Numbers

Key Category	Amount	Definition
The “annual renewal demand” (ARD) for Seattle King County CoC	34,110,453	Base amount for which we are eligible to apply
The \$ proportion of the ARD that we are required to place in Tier 2 = 6% of ARD	2,046,627.18	Requires reallocation and/or strategic placement of existing projects in tier 2
The amount of bonus funds for which we are eligible to apply = 6% of ARD	2,046,627	Requires local process to identify eligible projects
The amount of DV bonus funds for which we are eligible to apply = 10% of PPRN	1,123,733	Requires local process to identify eligible projects
The amount of CoC Planning dollars for which we are eligible to apply = 3% of ARD	1,023,314	Funds only available for CoC Planning
Total amount for which we are eligible	\$38,304,127	Total Priority Listing

Key Deadlines

Note: These are HUD-required deadlines, not target dates.

NOTE: dates reflected are adjusted from the target to account for weekends, holidays, etc.

Date	Target	Element	Notes
8/24/18	30 days prior to NOFA due date	Deadline for all local project applications to be submitted for CoC review	CoC must establish a deadline for receipt of local applications no later than 30 days prior to NOFA deadline
8/31/18	15 days prior to NOFA due date	Final decisions on projects to be renewed, reduced, eliminated or added to the application	All potential applicants must be notified in writing of all funding decisions.
9/14/18	2 days prior to NOFA due date	Consolidated Application including the CoC Priority Listing posted on All Home Website	Bonus points for posting CoC Application 2 days prior to NOFA due date.
9/18/18	NOFA DUE DATE	Submit final CoC Consolidated Application to HUD via esnaps.	DUE DATE announced in the FY 2018 NOFA when released.

2018 HUD CoC Application – DV

Up to \$50 million is available for the DV Bonus which will provide housing and services to survivors of domestic violence, dating violence, and stalking. A CoC may apply for up to 10 percent of its Preliminary Pro Rata Need (PPRN), or a minimum of \$50,000, whichever is greater, or a maximum of \$5 million. A CoC may apply for one of each of the following types of projects which are limited to a 1-year funding request and must follow the Housing First approach:

- Rapid Re-housing (PH-RRH) projects.
- Joint TH and PH-RRH component projects as defined in Section II.C.3.m of this NOFA.
- SSO Projects for Coordinated Entry (SSO-CE) to implement policies, procedures, and practices that equip the CoC's coordinated entry to better meet the needs of survivors of domestic violence, dating violence, sexual assault, or stalking (e.g., to implement policies and procedures that are trauma-informed, client-centered or to better coordinate referrals between the CoC's coordinated entry and the victim service providers coordinated entry system where they are different).

DV Bonus projects will be reviewed for eligibility and threshold requirements and will be selected based on the CoC Application score plus other criterion specified in Section III.B.10.e of the NOFA. CoCs are required to rank all DV Bonus projects on the New Project Listing of the CoC Priority Listing with a unique rank number.

Local DV Bonus Process and Timeline

- **Local Application Process Development:** June 20 – July 23, 2018
In partnership with All Home, City of Seattle Human Services Department, King County Department of Community and Human Services, Coalition Ending Gender-Based Violence, and WA State Coalition Against Domestic Violence
- **DV Bonus Local Application Released:** July 23, 2018
Including an application workshop at 2100 Building from 1-4pm
- **Local DV Bonus Applications Due:** August 6, 2018 (noon)
- **Local Review Panel Meets and Submits Reviewer Scores:** August 9, 2018 (morning?)
- **Funding Recommendations made to Funder Alignment Committee and Coordinating Board:** August 10, 2018
- **Selected Agencies Notified:** August 13, 2018 (or sooner)
- **Selected Agencies complete project applications in e-snaps:** August 17, 2018 (or sooner)

FY 2018 CoC Program Timeline

March – April	
March	System Performance Committee affirms CoC Program rating criteria
April	CoC Registration submitted to HUD
April	Grant Inventory Worksheet (GIW) submitted to HUD
MAY	
May 12	Due date for 2018 Phase I Local Process -- Intent to Renew
JUNE	
June 4	All Home Funder Alignment Committee -- FY 2017 NOFA Debrief
June 6	Coordinating Board Meeting – FY 2017 NOFA Debrief
June 15	Local Application Workshop for FY2018 Phase II. To review renewal project application and review, evaluation and rank order process; release Application materials
June 20	HUD FY 2018 NOFA Released
June 27	Planning for CoC DV Bonus RFI Process-Develop priority / process / procurement/ timeline
June 29	Due date for Phase II Local Application
JULY	
July 2-17	Review applications and prepare preliminary CoC score-based renewal rank order
July 11	All Home Annual Conference
July 18	Funder Alignment Committee meets to recommend funding /priorities and realignment strategies; Review process/timeline for DV Bonus.
July 20	Notice of mandatory HUD CoC Program Grantee Meeting for 2018 HUD CoC Competition – Phase III application process
July 23	HUD DV Bonus: Release RFI; Conduct Informational Workshop
July 27	Mandatory CoC Grantee Meeting for FY2018 CoC NOFA Renewal Applications. To review: CoC Policy and Prioritization Factors; NOFA Policy Overview; Grantee Responsibilities; HUD esnaps application requirements for HUD Direct Grantees.
AUGUST	
August 1	All Home Coordinating Board meeting: Affirm CoC Values and Priorities
August 3	Due Date: CoC Program project applications due to CoC in pdf format for all HUD Direct Grantees.
August 6	Due Date DV Bonus: Applications reviewed, prepare preliminary recommendations
August 6	All Home Funder Alignment Committee Briefing on CoC Program preliminary renewal score base rank order
August 10	DV Bonus: All Home Coordination Board / Funder Alignment Committee receives and reviews preliminary recommendations
August 13-16	CoC Project Applications reviewed for uploaded in e-snaps
August 17	DV Bonus: Recommended projects submit for upload to esnaps
August 30 (not later than)	All Home Funder Alignment Committee reviews project ranking list and makes final recommendation for Coordinating Board Approval
August 30 (not later than)	All Home Coordinating Board Meeting to approve Final Project Priority Listing
August 31 (not later than)	2018 CoC Grantee Meeting: Presentation of Final Rank Order. All grantees officially notified in writing of final CoC Priority Listing; Publicly post Project Priority Listing.
SEPTEMBER	
September 16	Effective HUD Deadline for 2018 NOFA Application Submission
September 18	Official HUD Deadline 2018 NOFA Application

Timeline: Dynamic Prioritization in King County

July - October 2017	Design & Planning
September - December 2017	Development
January - March 2018	System Shift to Dynamic Prioritization
April 2018 and ongoing	Continuous Improvement

Primary Buckets of Work Based on Dypri Components



Green = In motion
 Yellow = On hold, to start soon
 Red = Not in motion

Coordinated Entry (CE) Policy Advisory Committee (PAC)

Population Specific Work Groups

Racial Equity Framework Oversight Group: PAC-tasks group performing formal racial equity analysis, led by King County Office of Equity and Social Justice in partnership with DCHS CEA staff, All Home and City of Seattle, and utilizing the King County’s Equity Impact Review Process. All products, recommendations and work that results from the work groups below must be vetted by this oversight group to ensure racial equity is at the forefront of all of these efforts and consistently applied.

Consumer Advisory Council/Lived Experience Work Group: Group tasked with providing consumer input and expertise of people who experience homelessness at all levels of design, implementation, evaluation and continuous improvement.

Single Adults	Families	Young Adults (YA)	Veterans
Dynamic Prioritization Work Group	Dynamic Prioritization Work Group	Dynamic Prioritization Work Group	VOLT
<ul style="list-style-type: none"> • <i>Initiated November 2017</i> • Identified Priority Factors • In refinement stage of developing CE Assessment Tool to determine Priority Pool placement • Next Step: Finalize tool & develop weighting of questions (prioritization algorithm) 	<ul style="list-style-type: none"> • <i>Initiated June 2018</i> • Adjusting CE Assessment Tool for families (in beginning stage) • Focus Group providing racial equity input (<i>to be shared with other work groups</i>) • Next Step: Finalize tool & develop weighting of questions (prioritization algorithm) for families 	<ul style="list-style-type: none"> • <i>Initiated June 2018</i> • Considering CE Assessment Tool for YAs; interested in different YA process/tool • Next Step: Identify who will facilitate assessment process and method • Future: Finalize tool & develop weighting of questions (prioritization algorithm) for YAs 	<ul style="list-style-type: none"> • <i>Initiated 2015</i> • Policy level advisory group identifying gaps and systematizing successes • Inform veteran questions for Dynamic Prioritization • Oversee Creation & Maintenance of BNL
Case Conferencing	Case Conferencing	Case Conferencing	Navigation/Case Conferencing
<ul style="list-style-type: none"> • Permanent housing (PH) connection • Navigator connection • Barrier tackling to ensure quick housing connection 	<ul style="list-style-type: none"> • PH, RRH, & Transitional Housing (TH) connection • Navigator connection • Barrier tackling to ensure quick housing connection 	<ul style="list-style-type: none"> • PH, RRH, & TH connection • Navigator connection • Barrier tackling to ensure quick housing connection • Review unsuccessful referrals 	<ul style="list-style-type: none"> • Vets housing resources connection • Navigator Connection • Case conferencing and referrals to veteran resources

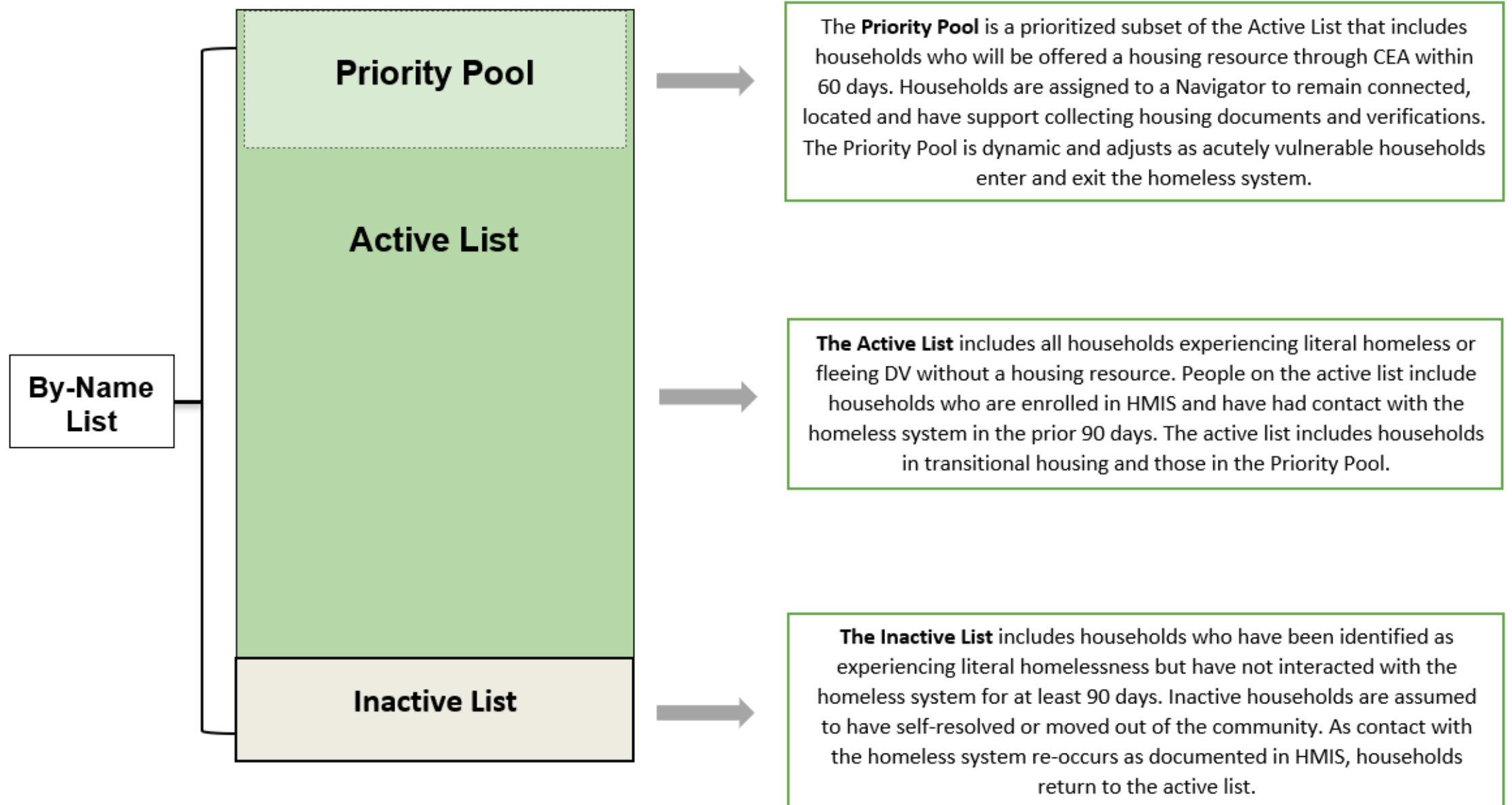
Coordinated Entry for All

All Home Coordinating Board Update

Aug 1 2018

By-Name List

All households known to be experiencing literal homelessness or fleeing domestic violence in King County. This includes all populations (*families, single adults, young adults, veterans, people experiencing chronic homelessness*).



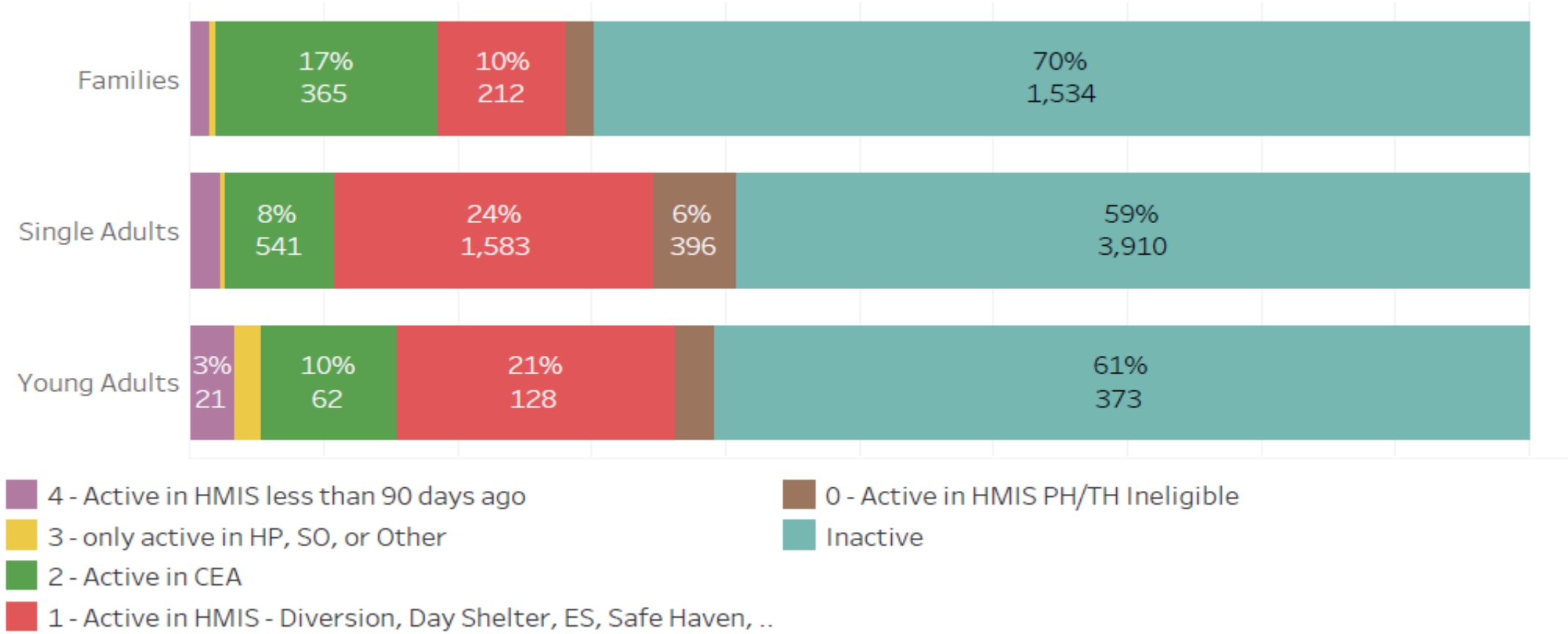
Inactive Policy

Households who do not interact with the King County homeless system for 90 consecutive days, as documented in HMIS, are considered “inactive” and no longer on the active list. If a household interacts with the homeless system after moving to the inactive list, they will return to the active list.

Effective August 15, 2018

- Implementing an “Inactive Policy” that supports a real-time list of people experiencing homelessness in King County
- Critical component of maintaining a real-time by-name list (community queue) of people experiencing literal homeless or fleeing domestic violence without a safe housing option
- Data tells us that many people self-resolve their housing crisis over time and no longer need assistance from the homeless system
- Maximizes the efficiency of referral processes; without an Inactive Policy, many people on the by-name list (BNL) cannot be contacted and available housing resources remain open while CEA continues to reach out

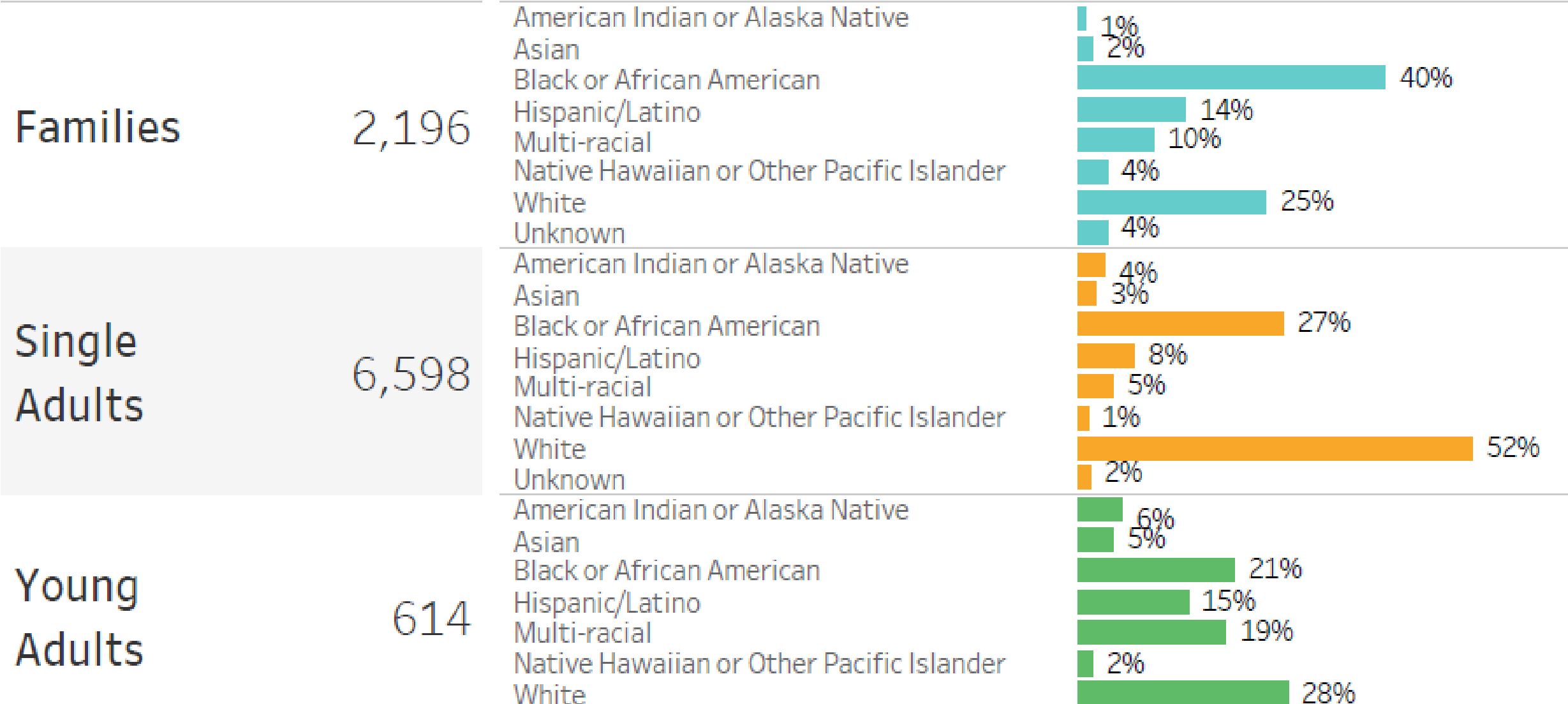
60% of households on BNL have not interacted with the homeless system in past 90 days (as documented in HMIS)



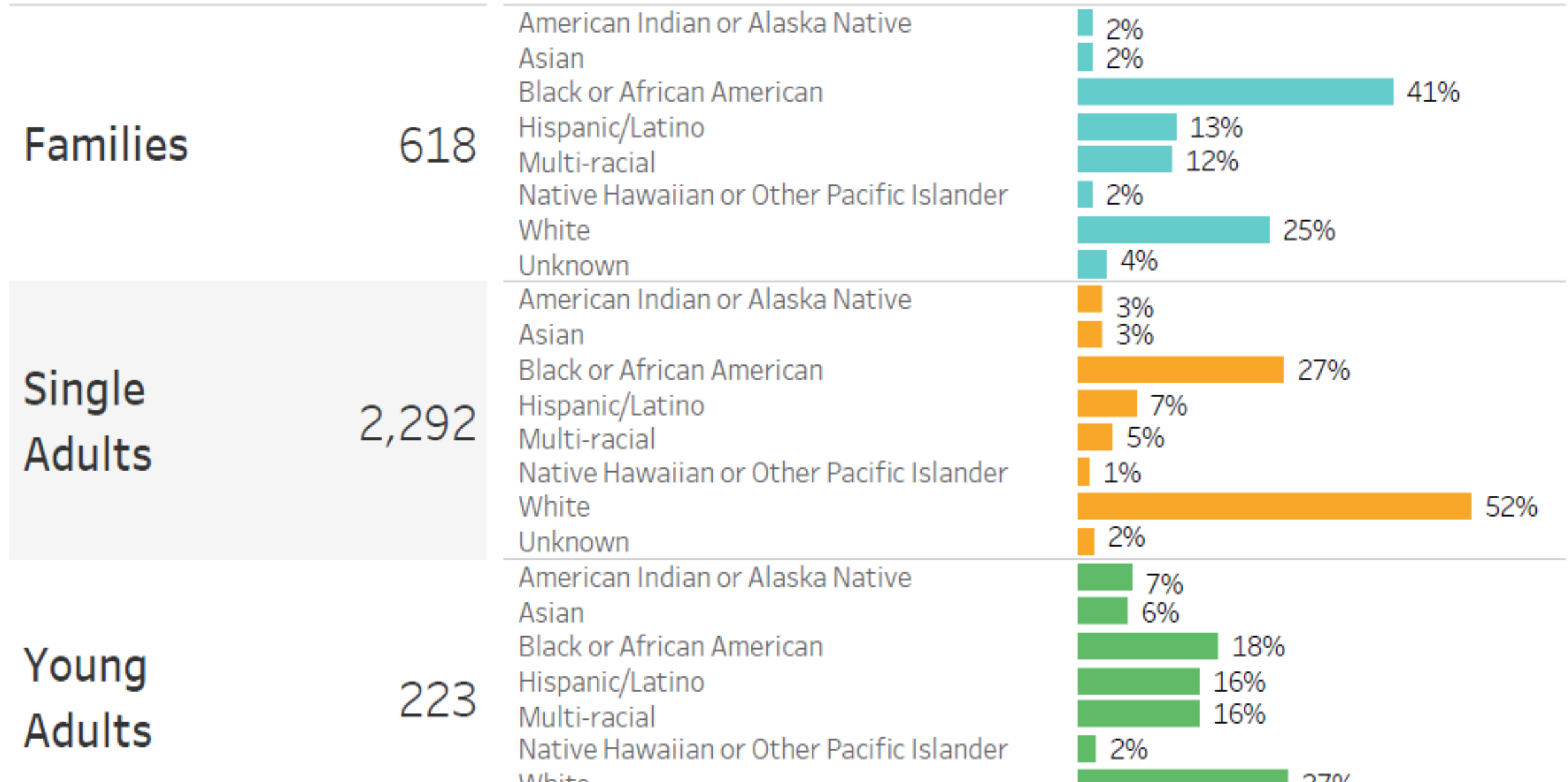
- 4 - Active in HMIS less than 90 days ago
- 3 - only active in HP, SO, or Other
- 2 - Active in CEA
- 1 - Active in HMIS - Diversion, Day Shelter, ES, Safe Haven, ...
- 0 - Active in HMIS PH/TH Ineligible
- Inactive

Analysis of Potential Racial Disparities of Implementing 90-Day Inactive Policy

Unique households currently on BNL reported racial and ethnic identity:

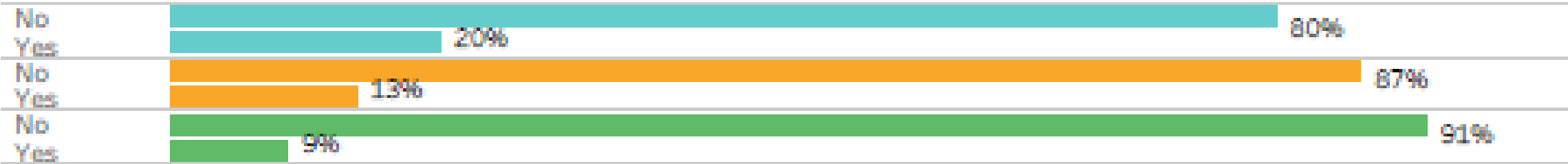


Estimated # of households remaining on the BNL if inactive households were removed:



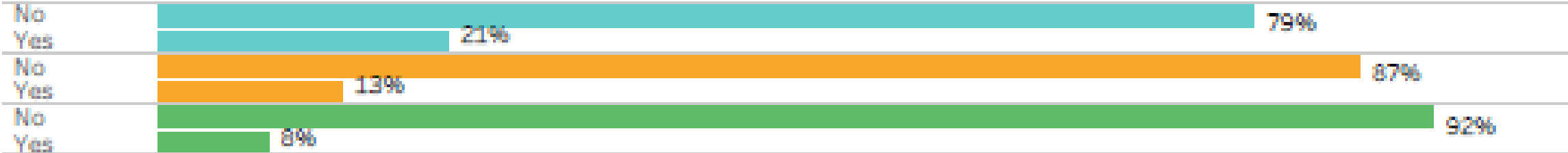
Unique households currently on BNL reported

Are you interested in being referred to programs that specialize in serving those who identify as immigrants or refugees?



Estimated # of households remaining on the BNL if inactive households were removed:

Are you interested in being referred to programs that specialize in serving those who identify as immigrants or refugees?



Conclusion: Data does not support significant racial disparity issue within implementation of 90-day Inactive Policy

Note: 3% reduction among black or African American young adults on the BNL with a 90-day Inactive Policy; Young Adult Work Group will be tasked with identifying solutions

Data Quality Implications

The Inactive Policy relies on frequent (ideally same-day) data entry into HMIS.

Contact with the homeless system is documented within HMIS.

Households who are nearing 90 days without homeless system contact will be reviewed through case conferencing to ensure homeless system providers double check the list for households with recent interactions.

Additional Tools Supporting this Shift:

- Two Factor Authentication and Electronic ROIs; can use from mobile device
- Scan Cards
- Outreach workers using check in feature