The All Home Strategic Plan commits to reducing racial disparities of those experiencing homelessness. Nearly two thirds of people experiencing homelessness are people and families of color. Institutional and systematic racism contributes to the oppression of people of color, creating inequity, poverty and in some cases, homelessness. Success in reducing racial disparities and creating effective systems both for a dignified emergency response and housing, will require bold action and shared accountability. This commitment will include the proactive reinforcement of policies, practices, attitudes and actions to produce equitable power, access, opportunities, treatment, impacts and outcomes for all.

<table>
<thead>
<tr>
<th>Time</th>
<th>Agenda Item</th>
<th>Presenter(s)</th>
</tr>
</thead>
<tbody>
<tr>
<td>2:00</td>
<td>Welcome &amp; Introductions</td>
<td>Sara</td>
</tr>
<tr>
<td>2:10</td>
<td>Public Comment</td>
<td>Gordon</td>
</tr>
<tr>
<td>2:15</td>
<td>Director’s Report</td>
<td>Mark</td>
</tr>
<tr>
<td>2:30</td>
<td>Board and Staff Updates</td>
<td>Sara</td>
</tr>
<tr>
<td></td>
<td>- One Table</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Coordinated Entry for All</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- System Performance</td>
<td></td>
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<tr>
<td></td>
<td>- Open floor: Updates or questions from Board members</td>
<td></td>
</tr>
<tr>
<td>3:00</td>
<td>Conflict of Interest</td>
<td>Gordon</td>
</tr>
<tr>
<td></td>
<td>* Result: Board reviews CoC Application Procedures and approves amended Conflict of Interest Policy.</td>
<td></td>
</tr>
<tr>
<td>3:20</td>
<td>2018 Action Planning and Racial Equity Update</td>
<td>Sara</td>
</tr>
<tr>
<td></td>
<td>- Feb 7-8 – Racial Equity training with Mark Dones of Center for Social Inclusion (All Home Board and subcommittee co-chairs and staff)</td>
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<tr>
<td></td>
<td>- Feb 9 – 2018 Action Steps and Racial Equity (full All Home Board and subcommittees)</td>
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<tr>
<td></td>
<td>* Result: Board is further prepared for Governance Summit.</td>
<td></td>
</tr>
<tr>
<td>3:30</td>
<td>Count Us In</td>
<td>Gordon</td>
</tr>
<tr>
<td></td>
<td>- Review of Count plans</td>
<td></td>
</tr>
<tr>
<td></td>
<td>- Board participation and support</td>
<td></td>
</tr>
<tr>
<td></td>
<td>* Result: Board is updated on Count plans and commits to participating and supporting its success.</td>
<td></td>
</tr>
<tr>
<td>4:00</td>
<td>Adjourn</td>
<td>Sara</td>
</tr>
</tbody>
</table>

Next meeting: April 4, 2018 2-4PM @ All Home (201 S. Jackson Street, Seattle, WA 98104)

<table>
<thead>
<tr>
<th>JANUARY (1/3)</th>
<th>JULY (no meeting)</th>
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<tbody>
<tr>
<td>2018 Action Planning</td>
<td>NAEH conference/DC</td>
</tr>
<tr>
<td>Count Us In (1/26)</td>
<td></td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>FEBRUARY (no meeting)</th>
<th>AUGUST (no meeting)</th>
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</thead>
<tbody>
<tr>
<td>State Advocacy Day events (2/1)</td>
<td>Continuum of Care application released (TBD)</td>
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<tr>
<td>Governance Summit (2/9)</td>
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</table>

<table>
<thead>
<tr>
<th>MARCH (no meeting)</th>
<th>SEPTEMBER (no meeting)</th>
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</thead>
<tbody>
<tr>
<td>Committee meetings</td>
<td>Committee meetings</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>APRIL (4/4)</th>
<th>OCTOBER (10/3)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Quarterly data and CEA review</td>
<td>Quarterly data and CEA review</td>
</tr>
<tr>
<td>Youth 100-Day Challenge (begin)</td>
<td>Develop state agenda</td>
</tr>
</tbody>
</table>

<table>
<thead>
<tr>
<th>MAY (no meeting)</th>
<th>NOVEMBER (no meeting)</th>
</tr>
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</table>

<table>
<thead>
<tr>
<th>JUNE (6/27)</th>
<th>DECEMBER (no meeting)</th>
</tr>
</thead>
<tbody>
<tr>
<td>Committee meetings</td>
<td>Committee meetings</td>
</tr>
<tr>
<td>Annual Conference</td>
<td></td>
</tr>
<tr>
<td>Count Us In data review</td>
<td></td>
</tr>
</tbody>
</table>
Consumer Advisory Council

All Home Coordinating Board member, Jean-Paul Yafali, stepped down from his role on the board after accepting a staff position with All Home. Consumer Advisory Council members voted in Bridgette Davis as his replacement.

Initial ideas for what should be included in a homeless system client rights document:

- The right to feel safe
- The rights of people without fixed addresses, including the right to vote
- The right to be informed on broader homelessness response
- If there is an issue with a provider or a violation of rights, a clear, central and systematic way to report violation with no fear of retaliation
- The right to have impact on program change
- An outline of what consumers can and can’t do in programming/services

Member thoughts about the loss of funding at some Seattle based hygiene centers:

- Understand the need to put resources towards housing interventions
- If funding does go to hygiene centers, it should go to the secular, non-religious organizations
- Hygiene centers play an important role in unsheltered survival and dignity, especially to address women hygiene needs
- If hygiene centers are funded, figure out which ones are the most liked/desired by consumers and only fund the ones people want to go to and put more resources there rather than spread it out

More information needed:

- Need more information to understand how agencies decide to respond to funding losses. Will centers close? Will hours be modified?
- If someone is in need of the services provided by hygiene centers, what is the alternative now? Where do people go?
- What could be alternative ways to fund highly valued hygiene centers?

Member feedback on desired Racial Equity Consultant candidates:

- Ideally consultant has life experience of racial oppression, but it’s not as important as understanding what’s really going on for people of color
- Consultant needs to know more than theory, but drive towards results
- Consultant needs to be centered and confident in their understanding of racism and internalized oppression – stay away from the personal

Funder Alignment Committee

- Members debriefed an All Home/suburban city member meeting, the last COC funding process, the City and County’s recent funding processes, and discussed Count Us In developments.
• Members elevated 2 prevailing themes in recent funding rounds: nonprofit wage increases and high staff turnover rates and the compounding impact this has been having on funding requests and agency budgets. The group will discuss these dynamics further at a future meeting.
• Next month, members will be reviewing updated dashboards and will be discussing potential opportunities for project conversions – responding to a request from members to hold these coordinated conversations throughout the year.

System Performance Committee

• Updates on 2 performance sprint areas:
  o Homeless Entries (the extent to which people are entering into programs from literal homelessness): the group has met once to refine their questions and will be looking at different cuts of the data to further their understanding of what may be impacting these numbers. (Workgroup led by Sola Plumacher, City of Seattle HSD)
  o Exits to Permanent Housing for American Indians/Alaska Natives: the workgroup has met to develop a strategy to conduct focus groups among providers serving this community and AI/AN community members experiencing homelessness. (Workgroup led by Zachary DeWolf, All Home)

• King County Performance, Measurement and Evaluation Team provided an overview of the updated system performance dashboards.

CEA Policy Advisory Committee

The December 14th CEA Policy Advisory Meeting focused on:

• Current status of case conferencing and the policy/training issues raised by participants.
• Update on Successful Housing Referrals Initiative and SA Access meetings.
• Progress on the CEA Improvement Work Plan. Some highlights include:
  o Using a case conferencing model to make housing referrals
  o Case managers can now accept referrals on a households behalf
  o Developed a process to assure prioritized households have support accessing housing
  o CEA materials have been translated in to various languages
  o Made adjustments to the Housing Triage Tool and HMIS
  o Developed mechanisms to increase communication with CEA Team.

• Plan for sub population “sprints” in Q1 2018
# 2018 Legislative Agenda

## PRIORITY AGENDA

<table>
<thead>
<tr>
<th>Category</th>
<th>Agenda Item</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Family Reconciliation</strong></td>
<td>• <strong>Strengthen families through a robust system response to crisis</strong>—Expand access to services and support for families and youth in crisis statewide through a Family In Need of Services (FINS) petition. A robust system response should also include shelter and housing options for minors while family reunification efforts are underway.</td>
</tr>
</tbody>
</table>
| **Improve Data and Funding**    | • **Sustain state and local funding for homeless response services (HB 1570)**—Ensure the state and our local communities have needed funds to respond to the crisis of homelessness among youth, young adults, families, and individuals with effective and robust services.  
• **Improve data on youth homelessness (HB 1630)**—Allow minors to consent to share personally identifying information with the Homeless Management Information System (HMIS). |
| **Stable Housing**              | • **Improve access to Extended Foster Care**—Allow foster youth to enter Extended Foster Care (EFC) up to age 21, streamline process to enter, and allow dependent youth in JRA or other institutions on their 18th birthday to establish eligibility upon release from an institution. |
| **Legal Protection and Services** | • **Build a victim-centered approach** to addressing the commercial sexual exploitation of children by exempting minors from arrest for the charge of prostitution.  
• **End practice of detaining youth for status offenses**—Studies show that detaining youth for truancy, running away, and other status offenses does not improve behavior and may increase involvement with the juvenile justice system. |
| **Social and Emotional Well-Being** | • **Build continuum of prevention and support through Department of Children, Youth, and Families (DCYF)**—Continue to support implementation efforts that center the needs of all children and families, including older adolescents. |

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The Washington Coalition for Homeless Youth Advocacy (WACHYA) is a partnership of over 40 organizations dedicated to improving the lives of youth and young adults experiencing homelessness. WACHYA’s vision is that every night, every homeless youth in Washington state has a safe place to stay and the support they need to thrive and achieve healthy adulthood.

Liz Trautman, Chair | Director of Public Policy & Advocacy, The Mockingbird Society | liz@mockingbirdsociety.org
Support Agenda

Expand YV Lifeset to improve housing stability for foster care alumni
- Support expansion of YVLifeSet, a comprehensive, high-intensity program model designed to help transition-age youth at risk for homelessness and other negative outcomes make a successful transition to adulthood. Budget ask of $1,201,050 for FY19 will by matched at 25% of total cost by philanthropic funds to support expansion of proven model in Washington state.

Ban Source of Income Discrimination (HB 1633, SB 5407)
- Ban discrimination based on a renter’s source of income. Pass HB 1633 or SB 5407 to close a fair housing loophole that allows landlords to discriminate against tenants who use rental assistance.

Robustly fund Housing Trust Fund
- Quickly pass a capital budget that includes $106m for the Housing Trust Fund to expand affordable housing statewide.
December 7, 2017

Dear Mayor Backus, Mayor Durkan, and Executive Constantine,

On behalf of the All Home Coordinating Board, we write in support of your recent announcement of a “One Table” to address the issue of homelessness region-wide.

All Home (previously the Committee to End Homelessness) was established in 2005. We are our region’s HUD Homeless Continuum of Care board, a required entity for receipt of federal homelessness funding and responsible for local coordination on efforts to address homelessness. However, since our inception, the charge of All Home has been broader, to encompass the setting of the county-wide homelessness strategy and policy, guiding of implementation of action steps, and tracking of progress. In 2015, with the input of 500 stakeholders and endorsement of the City of Seattle, King County, and Sound Cities, we set forward in implementing a new four-year strategic plan.

Our vision is that homelessness is rare in King County, racial disparities are eliminated, and if one becomes homeless, it is brief and only a one-time occurrence. Since our onset, we’ve greatly increased the number of people housed – from 7,500 people housed in 2014 to a pace to house more than 15,000 this year.

As Co-chairs and Director of All Home, we write to offer our full participation in the One Table effort. We see One Table as a milestone opportunity to advance our progress in addressing homelessness. While more people have been housed each year via effective strategies, both new and existing, so have the number of people experiencing homelessness and housing instability. Collectively, our community, state, and nation are not doing enough to address the root causes of homelessness nor the immediate crisis for those living outside. We must do more, and we must use this effort to define success and establish strong lines of accountability for results across sectors and our region. Now is the time.

We want to specifically offer participation in One Table by the Coordinating Board. In addition, Mark and All Home staff are willing to support the effort in a robust way. We believe that our knowledge is critical to the success of One Table. We believe that the voices of people experiencing homelessness, which we foster through advisory boards, must be integrated into One Table. We believe that without centering racial equity at the core of our community response, and including people of color at the table proportionally to the demographics of those we serve, we will fail. And we believe that specific strategies are needed to address regional differences, families, youth, veterans, and chronically homeless.

Finally, while we anticipate that the One Table maybe time-limited, we are open to the establishment of a new or different oversight body and we support discussions between the City, County and other municipalities in King County about regional consolidation of homelessness oversight.

Thank you for your commitment and partnership in addressing the most significant issue in our community today: homelessness and housing instability.

Sincerely,

Mark Putnam, Gordon McHenry, Jr., co-chair Sara Levin, co-chair
Director, All Home CEO, Solid Ground VP, United Way

Adrienne Quinn, co-chair
King County Department of Community and Human Services

Sheila Sebron, co-chair
Consumer Advocate

Steve Walker, co-chair
Seattle Office of Housing
Annual HUD Continuum of Care Program Application Procedures

U.S. Department of Housing and Urban Development (HUD) Continuum of Care (CoC) Program funds are competitive funds targeted towards ending homelessness with an emphasis on housing. The competition is annual and begins with release of a formal Notice of Funding Availability (NOFA). The NOFA details the requirements for all Continua of Care (CoC) and the individual applicants included in the CoC’s application.

All Home is recognized as the body to coordinate and oversee the HUD CoC Program application. All Home is the broad Continuum of Care for the purposes of identifying needs regarding homeless persons, planning for resources to end homelessness, and advocating for additional solutions to end homelessness. On behalf of the CoC, All Home submits the consolidated annual application to HUD for CoC Program funding. Included in the consolidated application to HUD is the CoC priority list for distributing the annual CoC funding.

Below is a summary of All Home’s Project Rating and Selection Process.

<table>
<thead>
<tr>
<th>Task</th>
<th>Authority</th>
</tr>
</thead>
<tbody>
<tr>
<td>CoC Program Rating Criteria</td>
<td>System Performance Committee</td>
</tr>
<tr>
<td>CoC Program Values</td>
<td>Coordinating Board*</td>
</tr>
<tr>
<td>Funding Priorities/Realignment Strategies Recommendation</td>
<td>Funder Alignment Committee</td>
</tr>
<tr>
<td>Project Ranking List Recommendation</td>
<td>Funder Alignment Committee</td>
</tr>
<tr>
<td>Final Project Priority Listing</td>
<td>Coordinating Board*</td>
</tr>
</tbody>
</table>

*All CoC Program Application Procedures abide by the All Home Conflict of Interest Policy*
The Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act programs administered by HUD that award funds competitively require the development of a Continuum of Care system in the community where assistance is being sought. A continuum of care system is designed to address the critical problem of homelessness through a coordinated community-based process of identifying needs and building a system to address those needs. All Home is the designated Continuum of Care (CoC) for Seattle/King County.

Membership of the All Home Coordinating Board includes individuals from the Seattle/King County area, some of whom represent nonprofit organizations which provide services to persons and families who are homeless or at-risk of becoming homeless. Some of these organizations will also, from time-to-time, be applicants for funds and/or contracts which may be awarded directly by All Home, or at the recommendation of All Home. To prevent an appearance of and address situations of conflict of interest, the following policy has been established to give guidance to currently serving members of the Coordinating Board, inform All Home’s constituency, and promote transparency of the continuum’s operations and business decisions.

**Code of Conduct**

Each and every member of the Coordinating Board shall, to the maximum extent possible, serve in a manner so as to avoid the appearance, or actual occurrence of a conflict of interest, any favoritism or any special treatment toward any person, applicant, organization or vendor, having business, or dealings of any kind, with All Home. No member of the Coordinating Board shall use or cause or allow to be used, his or her position to secure any personal privilege for himself, herself, their organization, or others, or to influence, actions, of All Home for private, professional or humanitarian reasons. No Board member shall use his or her position, or the knowledge gained therefrom, in such a manner that conflict with the interests of All Home.

Board members serve without compensation. Board members may not obtain for themselves, their relatives, their organization, their business associates, or any other related party a material gain of any kind from their association with All Home. All Home expects that a Board member’s organization or another related party may, from time to time, apply for grants or seek contracts from All Home; it is the Board member’s direct participation in decisions about such transactions that constitutes conflict of interest, not the organization’s application itself.

If a Board member, or an individual or organization with which she or he is associated, has an interest in a current or proposed transaction, project or grant application, he or she must disclose that interest at the earliest opportunity, prior to any discussion or negotiation of that transaction. Disclosure requirements apply to transactions specifically involving the Board member’s individual organization, but not to transactions involving the association’s general membership; it is understood and appropriate that Board members have an interest in transactions affecting the membership as a whole.

Any Board or Committee member who is aware of a potential conflict of interest involving any matter under consideration by the Board or Committee, shall not be present for any discussion of the matter and shall not be permitted to vote on any matter in which he/she has an interest. When All Home’s staff is aware of a potential conflict of interest affecting a Board or Committee member, that Board or Committee member shall not receive related documents in advance of the discussion. Under no circumstances shall a Board or Committee member be present for discussion of or vote on matters directly affecting their own interests, or attempt to advocate in their own behalf.
through private contact, communication, or discussion. Such matters of self-interest include but are not limited to grant or contractual arrangements with Board member’s own organization or a related party.

Board members are permitted to submit written testimony to remaining voting members, in advance of discussion and formal vote, which adds expertise or context. Written testimony in direct support of a member’s own organization or related party will not be permitted.

Procedure

A Board or Committee member with a conflict of interest is expected to:

a) Immediately, by written communication, inform Executive Director, and the members of the Board or committee of the Board charged with approving the transaction on behalf of All Home of such person’s interest or position;

b) Disclose any material facts within such person’s knowledge that bear on the advisability of such transaction from the standpoint of All Home, any contacts with other Coordinating Board members;

c) Shall recuse themselves from any discussion of the matter; and,

d) Not be entitled to vote on the decision to enter into such transaction.

The minutes of the Board or Committee meeting shall reflect that:

• any interested persons fully disclosed potential conflicts of interest;
• the Board or Committee discussed and determined whether an actual conflict of interest exists;
• the interested person(s) abstained from discussion and voting; and,
• the outcome of the Board vote.

The All Home Coordinating Board shall investigate all allegations of impropriety, oral or written, made openly to any Board Member, Executive Director, or All Home staff. The Board must thoroughly discuss the matter with the person(s) bringing the complaint, the Board member involved, and any other parties associated with the complaint. If a Board member is found to have violated the letter or intention of this conflict of interest policy, the Board may levy any of the following penalties, as it deems appropriate:

• A statement of reprimand or censure recorded in the minutes of the Coordinating Board meeting;
• Expulsion from the Coordinating Board; or
• Legal action, including but not limited to civil and/or criminal prosecution.

Annual statements

Each member shall annually complete an affirmation regarding any potential conflicts and stating they:

• received a copy of the conflict of interest policy;
• read and understand the policy; and,
• agreed to comply with the policy.

AFFIRMATION:

I hereby affirm that I have read, understand and agree to the above policy regarding Conflict of Interest:

_________________________________________                   __________________________
Printed           Signature           Date
Seattle/King County
2018 Homeless Point-In-Time Count
Process & Timeline

2018 Count Us In Questions?
General questions: Michelle Valdez at michellevconsulting@gmail.com or Laura Petry (ASR) at laura@appliedsurveyresearch.org
Deployment Sites/Area Leads/Teams: Sinan Demiral at Sinand@gmail.com
Guide Recruitment: Jean-Paul Yafali at jyafali@kingcounty.gov
Youth Count: Marci Curtin at marci.curtin@seattle.gov

Planning
- General Street Count
- Specialized Count Teams
- Shelter Count
- Surveys

Recruitment
- Sites
- Area Leads
- Volunteers
- Guides

Who: Community Partners, Outreach Teams, Peer Surveyors

Who: Area Leads, Providers, Peer Surveyors

Who: Non-HMIS Providers

December
- Planning
- Recruitment

January
- Within 24 Hours of the General Count
- Night of the Count
- Unsheltered General Street Count
  100% Census Tract Guide/Volunteer Teams
  Site-based Surveys
  Street Surveys

February
- During the 2 weeks Post-Street Count
- General Survey
  Individuals living on the street, shelters and TH
- Unsheltered Youth Count

March-March
- March 2018:
  - Review data & prepare for HUD reporting
  - Prepare geographic data for the entire county
- April 2018:
  - Review draft reports
  - Submit final PIT data to HUD
- May 2018:
  - Final reports released
  - Community meetings and public release