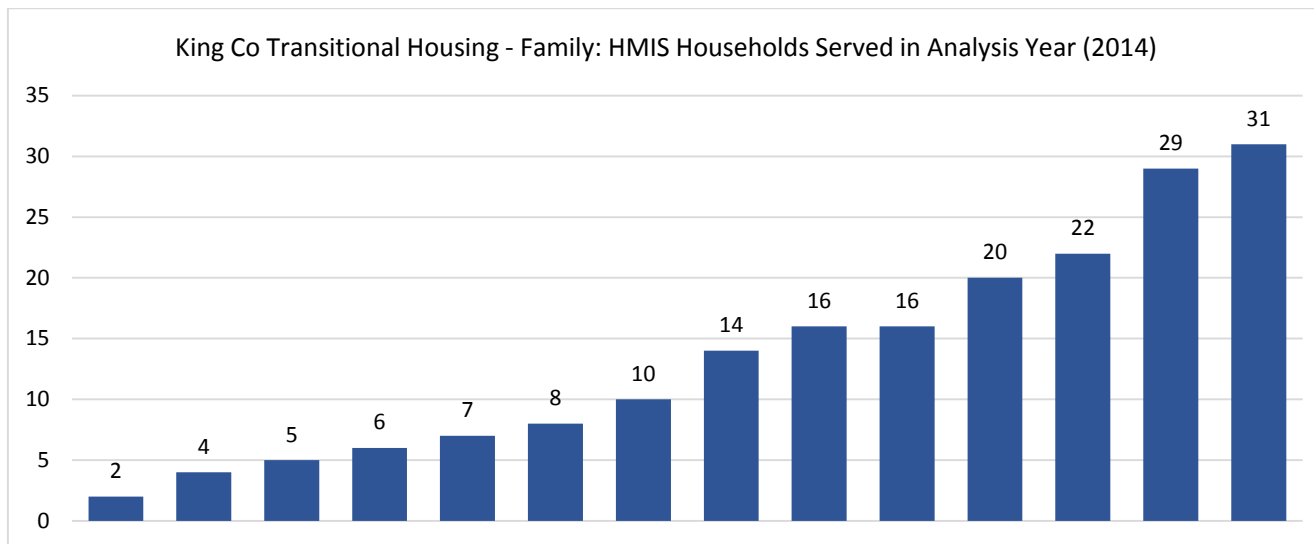


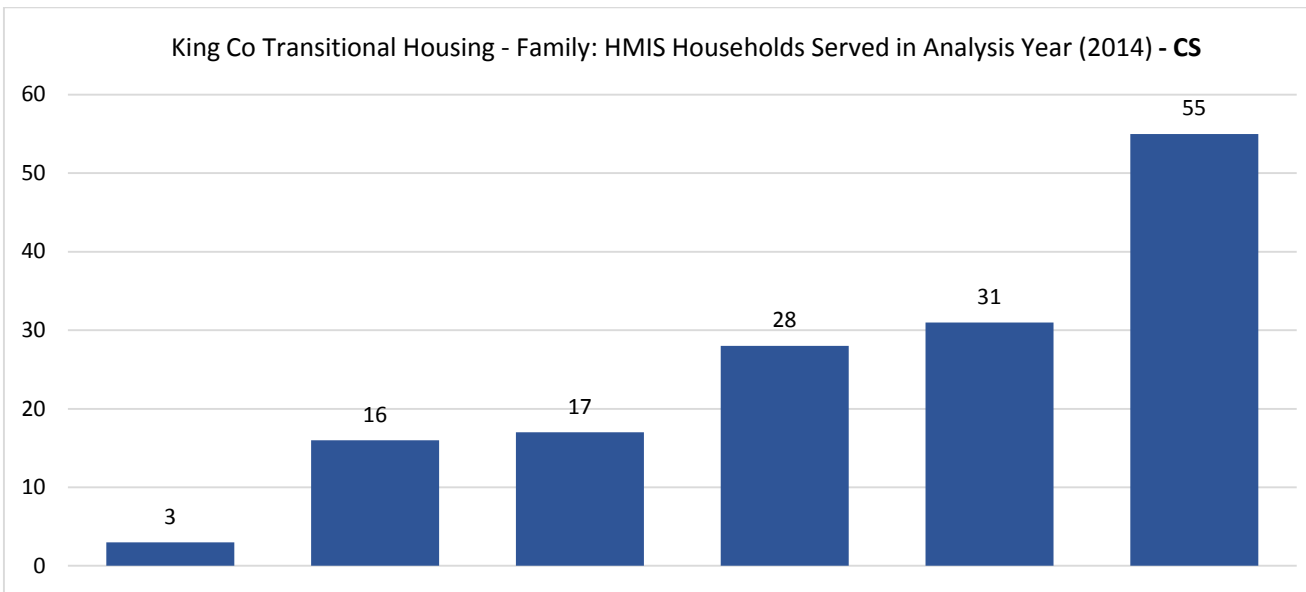
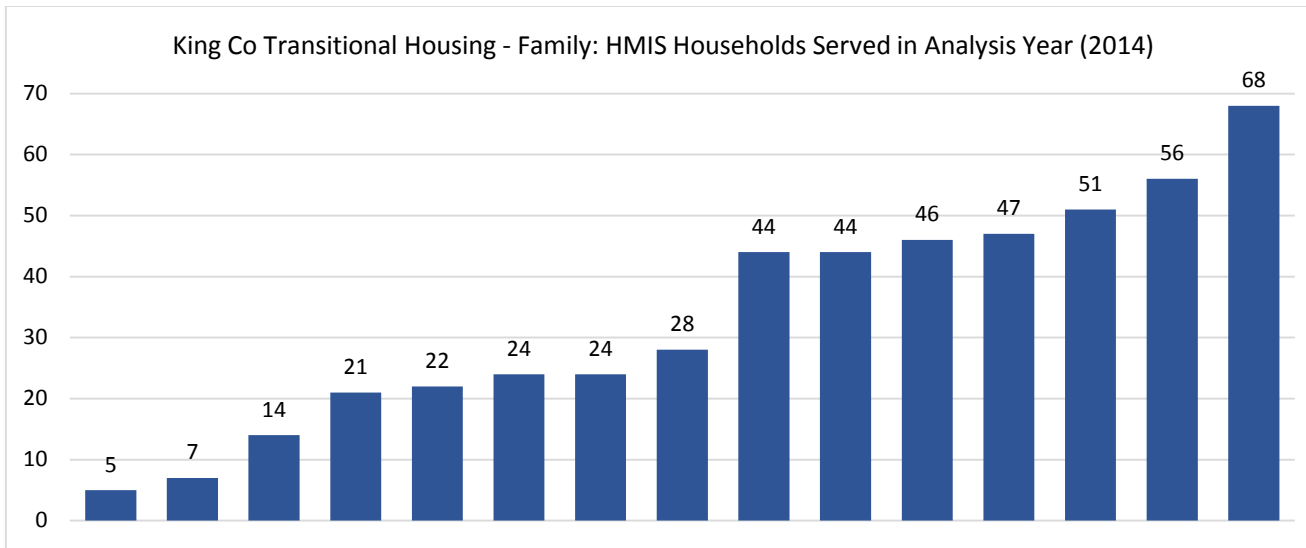
King County Base Year Calculator Results
Transitional Housing for Family Projects Performance Summary
March 11, 2016

This document includes de-identified performance results for TH projects for families. Included projects are those that had open records in the selected time period and had at least two years of available data. 2014 was used because data is not available system-wide for 2015. To review definitions of the measures, please see the Overview of SWAP Performance Measures document.

There are three graphs per measure, the first two depicting projects with no City of Seattle funds and the third depicting projects with City of Seattle funds (identified with a letter then “CS” to indicate City of Seattle). All but the first 3 graphs identify projects by a randomly selected letter and the letters are the same from graph to graph. The intent is to provide a picture of performance that is complete, though de-identified, for each project. For most measures, we provide a very brief assessment of the results. Our goal is to provide some context and framing, the Client Group will discuss how results will be used.

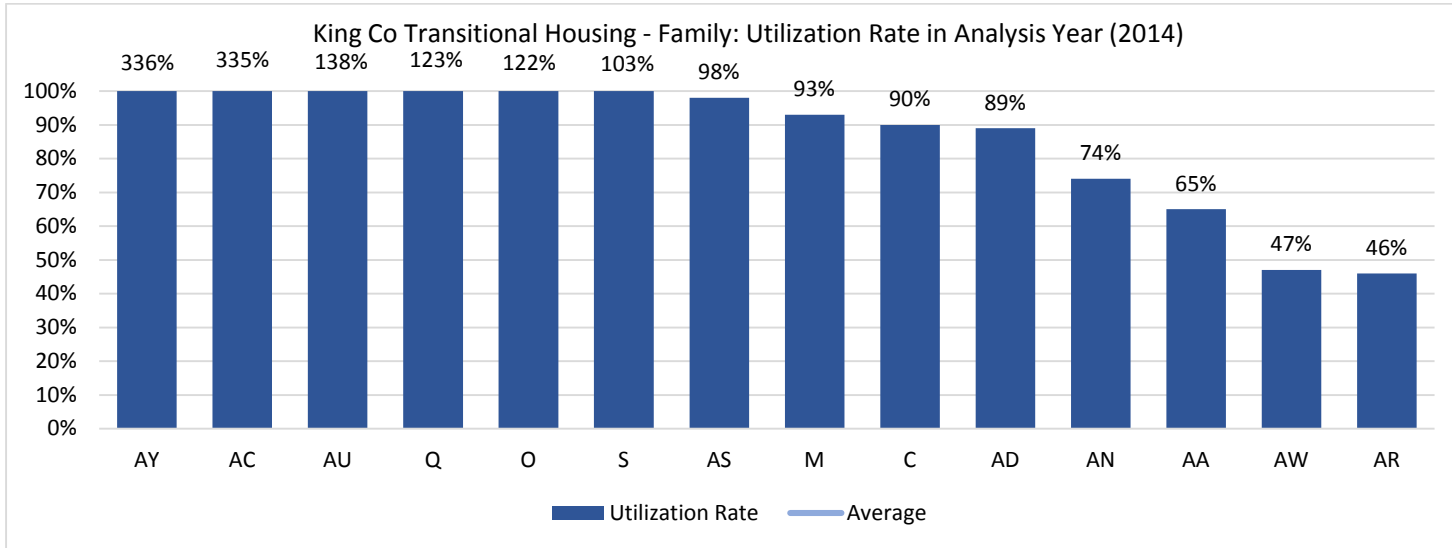
The first set of 3 bar charts show the number of households served by project. These projects are not identified by a randomly selected letter, as the results on all other graphs are, because to do so here would identify the projects for those knowledgeable about project capacity. The purpose of the graphs immediately below are to show the range of project size. It is evident that there are a number of relatively small projects.



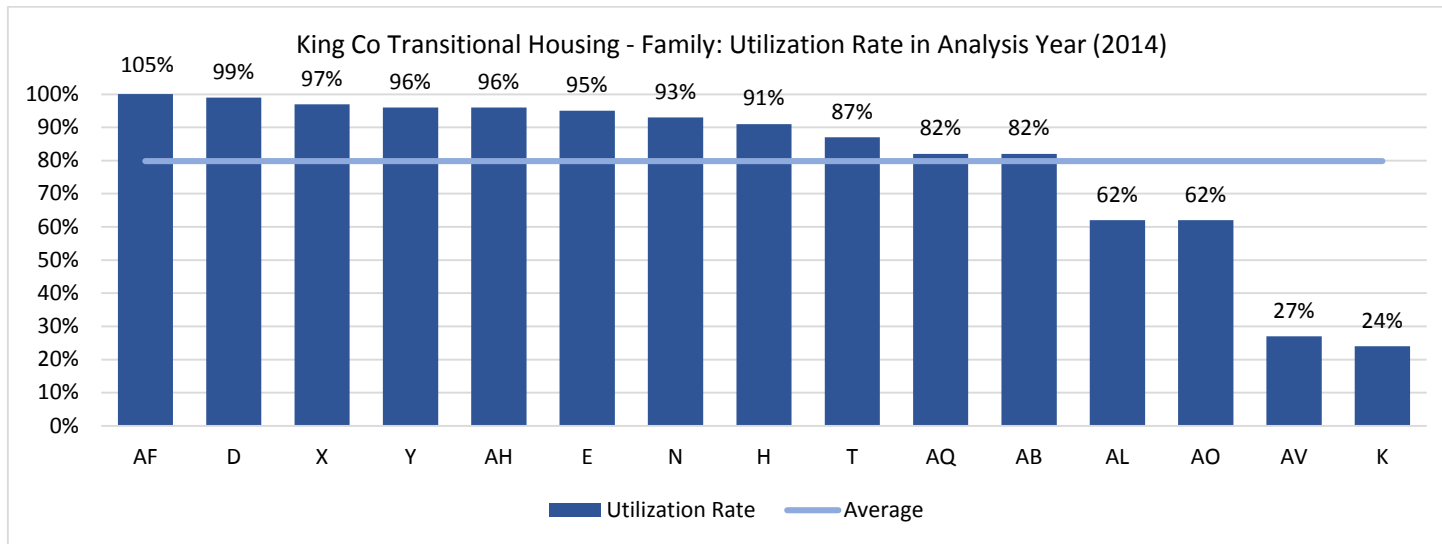


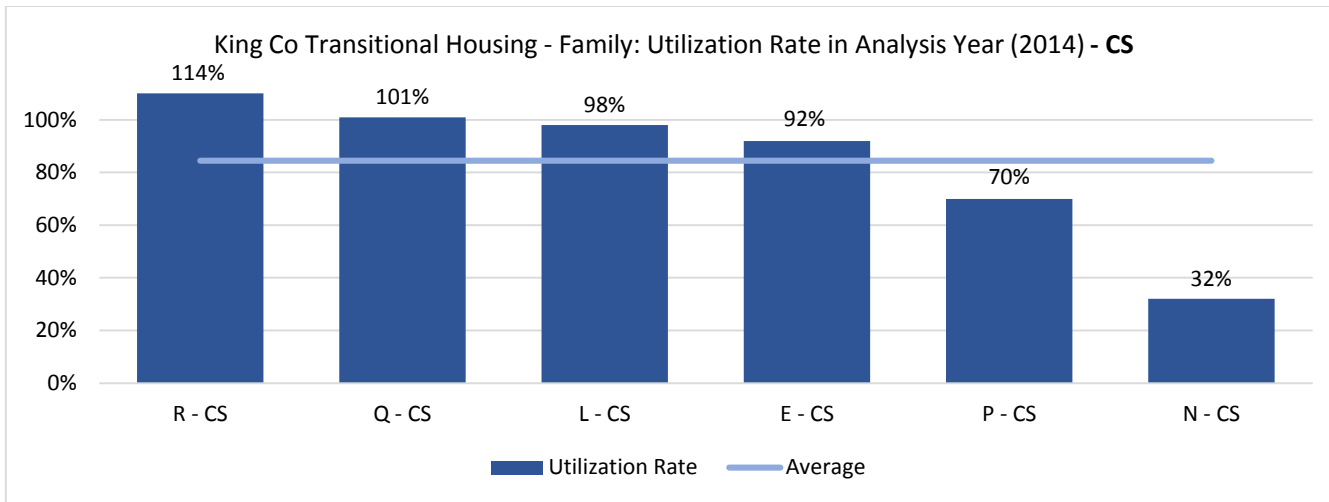
Utilization Rate

Utilization rate varies from 24% to 336%. A 90% utilization rate is the recommended target for TH projects, so most projects are performing well on this measure. Extremely high utilization rates are likely an indication of inaccurate capacity reported on the Housing Inventory Chart or a data entry/exit issue.



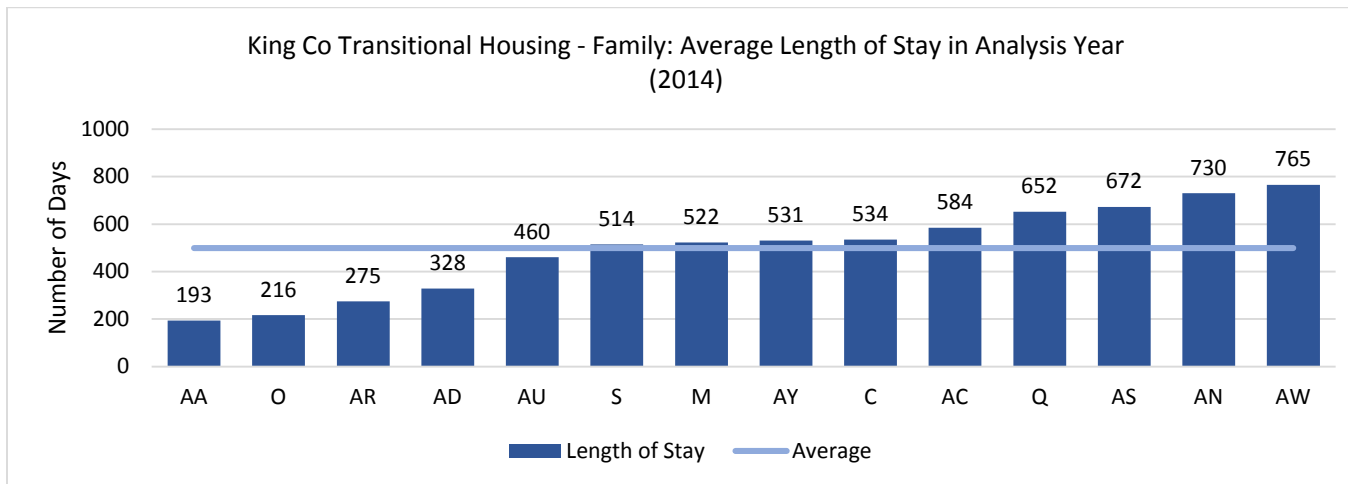
Average for the graph above is not shown because it is over 100% (127%)



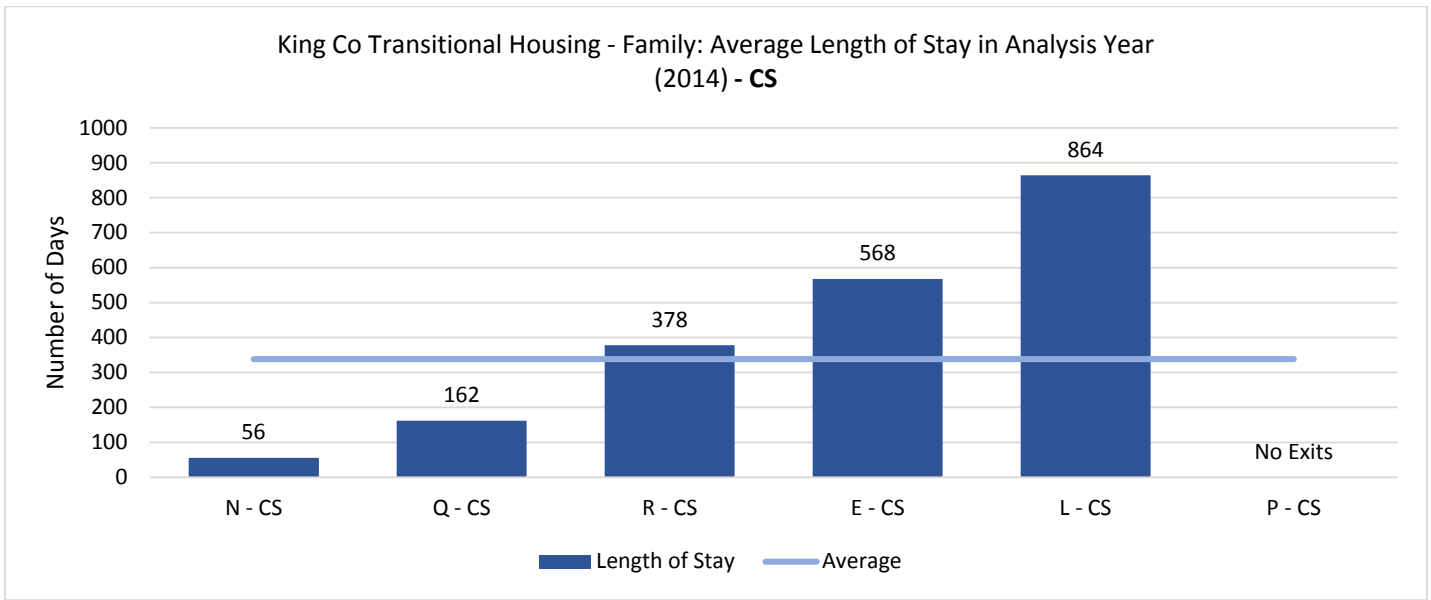
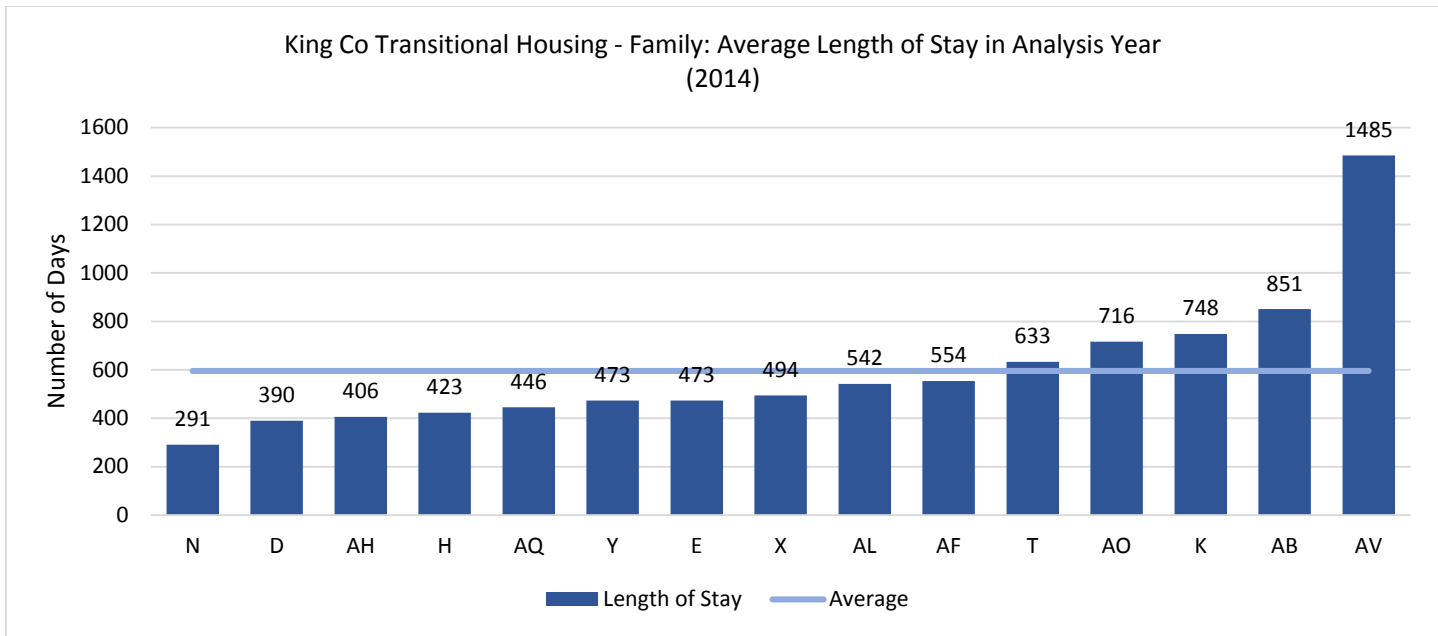


Length of Stay

Average lengths of stay are just under a year, but range from about 2 months to over 4 years. Length of stay is the number of days in the stay from which households exited during the analysis year of 2014; average LOS of over 365 days indicate that on average, all households that exited in 2014 entered prior in 2013 or earlier. One City of Seattle funded project had no exits in 2014.



*Length of stay is derived from exits in the analysis year (2014). In the graph above, Project Q's length of stay was calculated using exits in 2013 and 2015 because the project had no exits in 2014. This result for Q is provided to give some information about LOS for this project, but should be considered very poor performance because it had no exits in the analysis year.

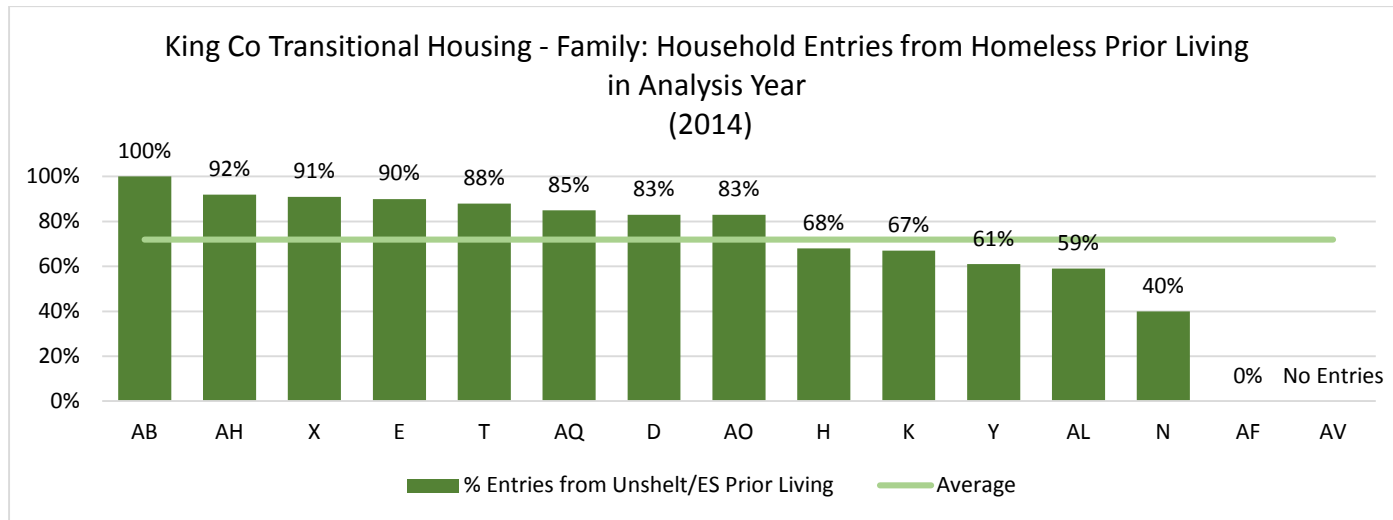
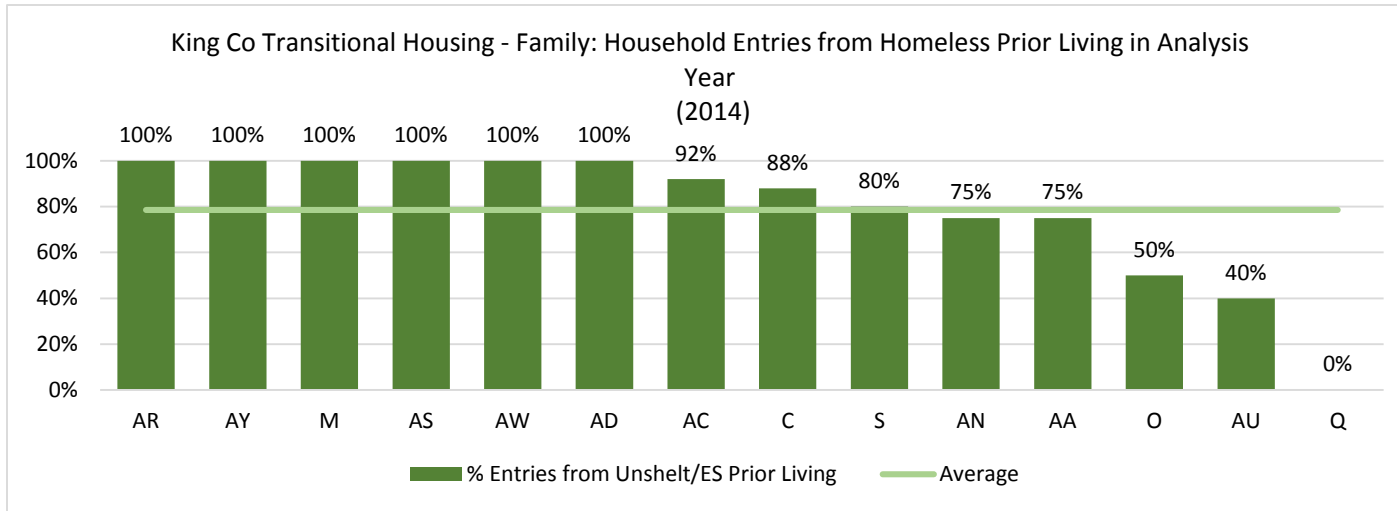


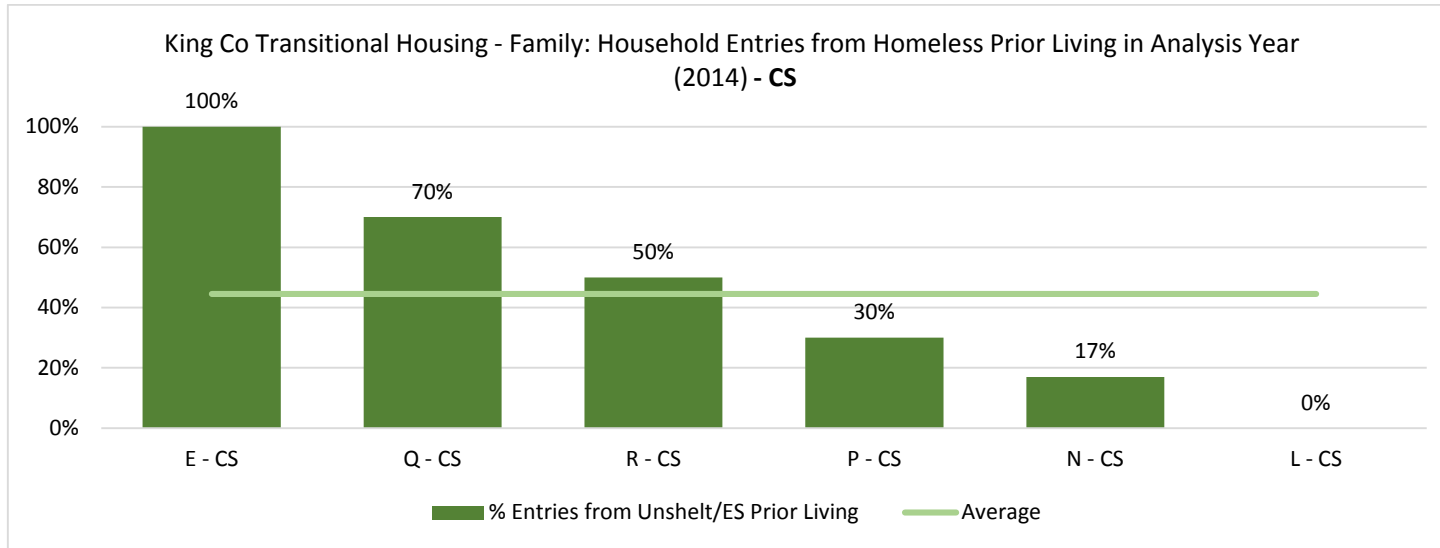
*None of the clients served in Project P-CS during 2013 and 2014 exited; therefore, a length of stay could not be calculated.

Living Situation Prior to Project Entry

Entries from homeless prior living situations are at 100% for many projects, which is a strength. Overall, total average is about 65%, which is of concern. No clients entered from homelessness for three of the projects and one project had no entries in 2014. The graphs on the next page show a substantial proportion of entries from housed locations for many projects. The table on pages 9 and 10 show entries from all locations and include missing and unknown prior living.

Literally Homeless

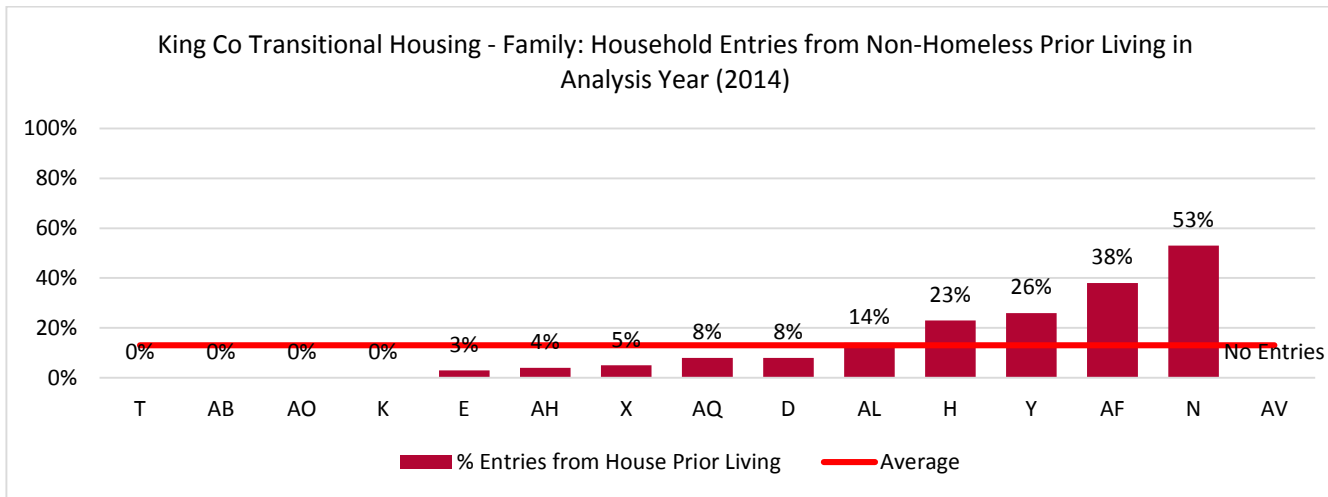
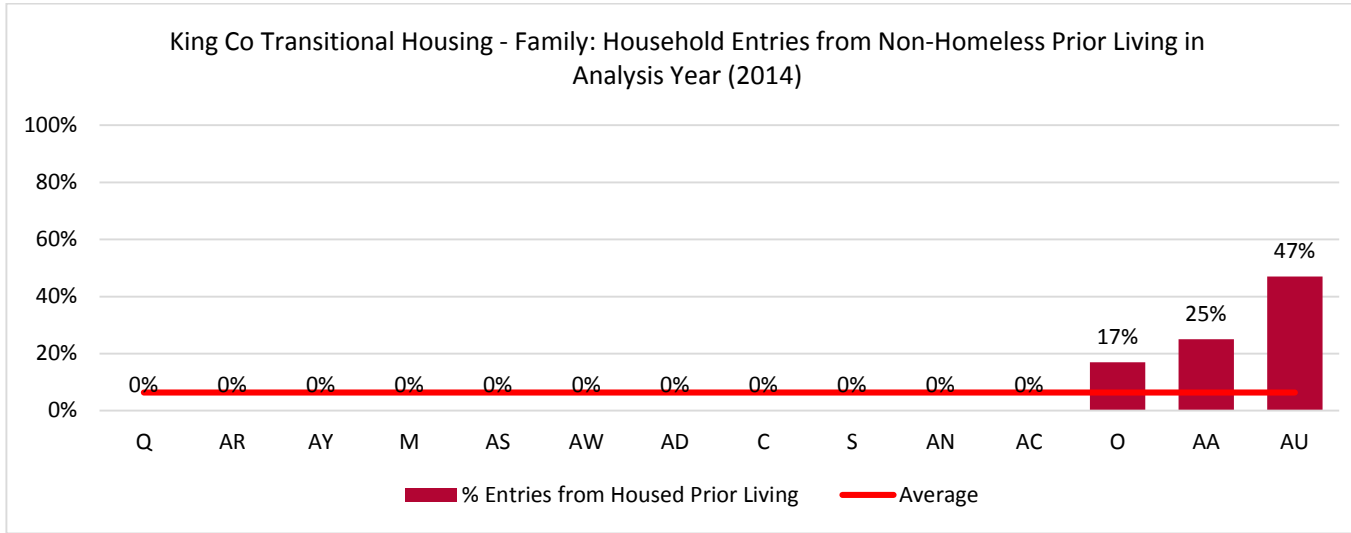


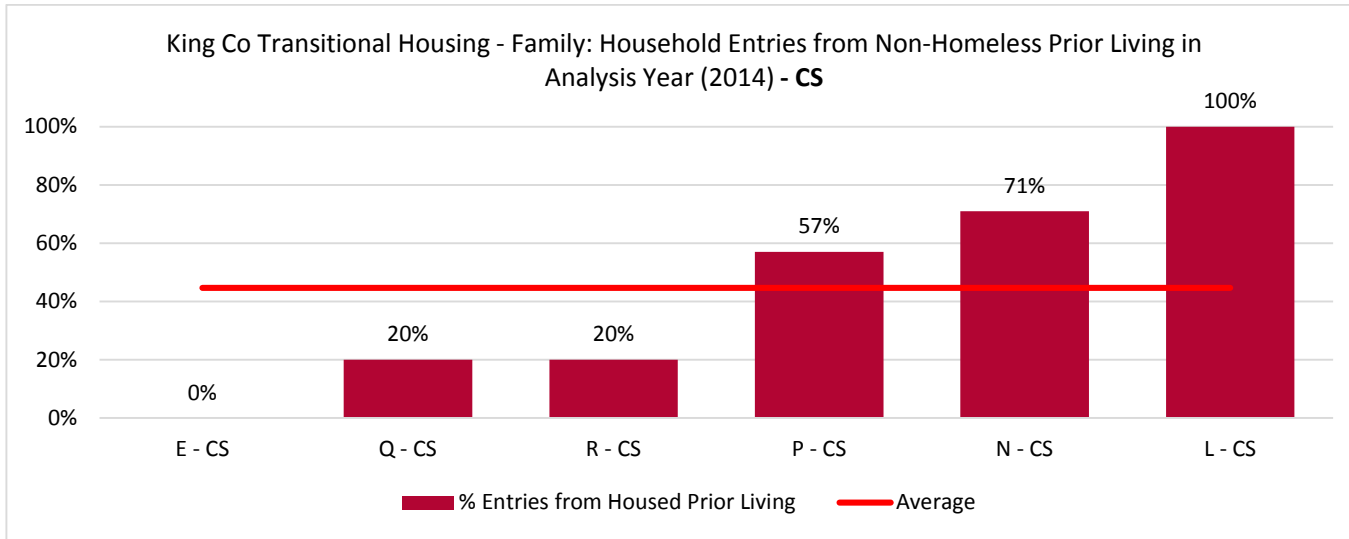


Living Situation Prior to Project Entry

Many projects have no or almost no entries from housed locations. However, a significant minority of projects have a very concerning percentage of entries from housed locations.

Enter From a Housed Location





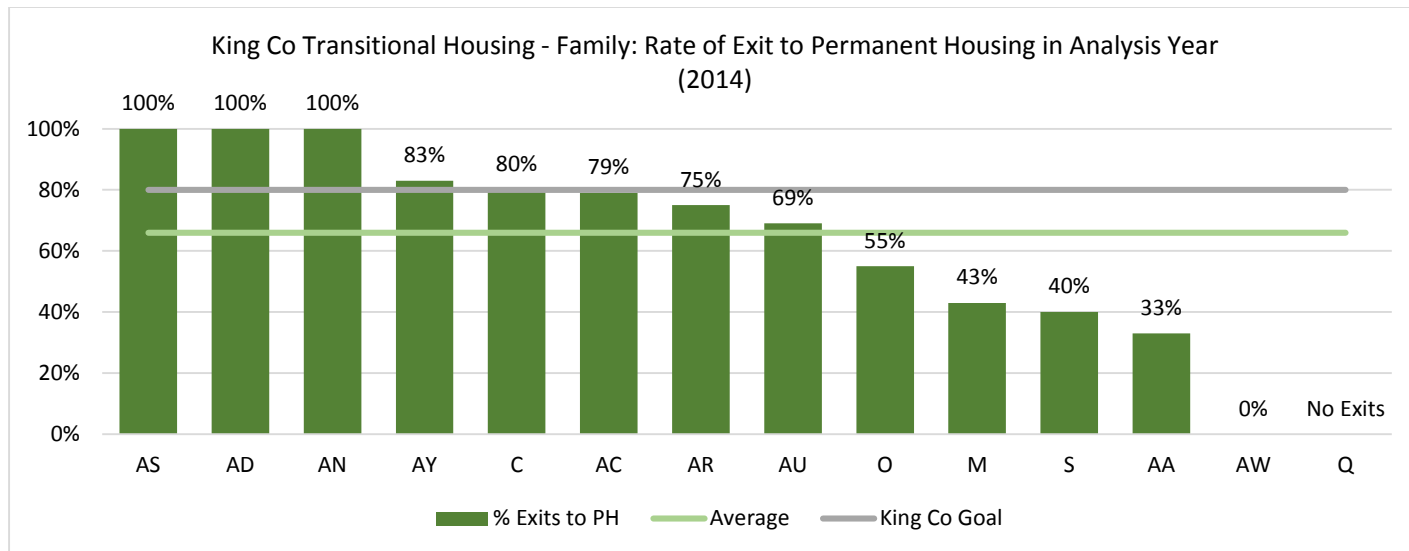
Living Situation Prior to Project Entry

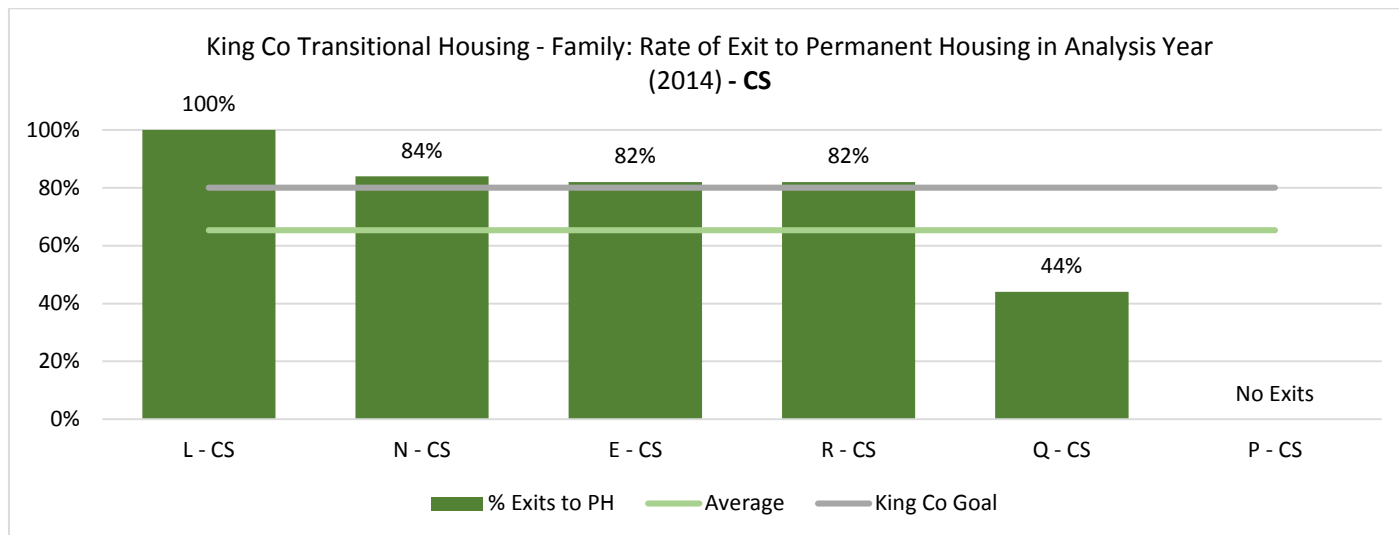
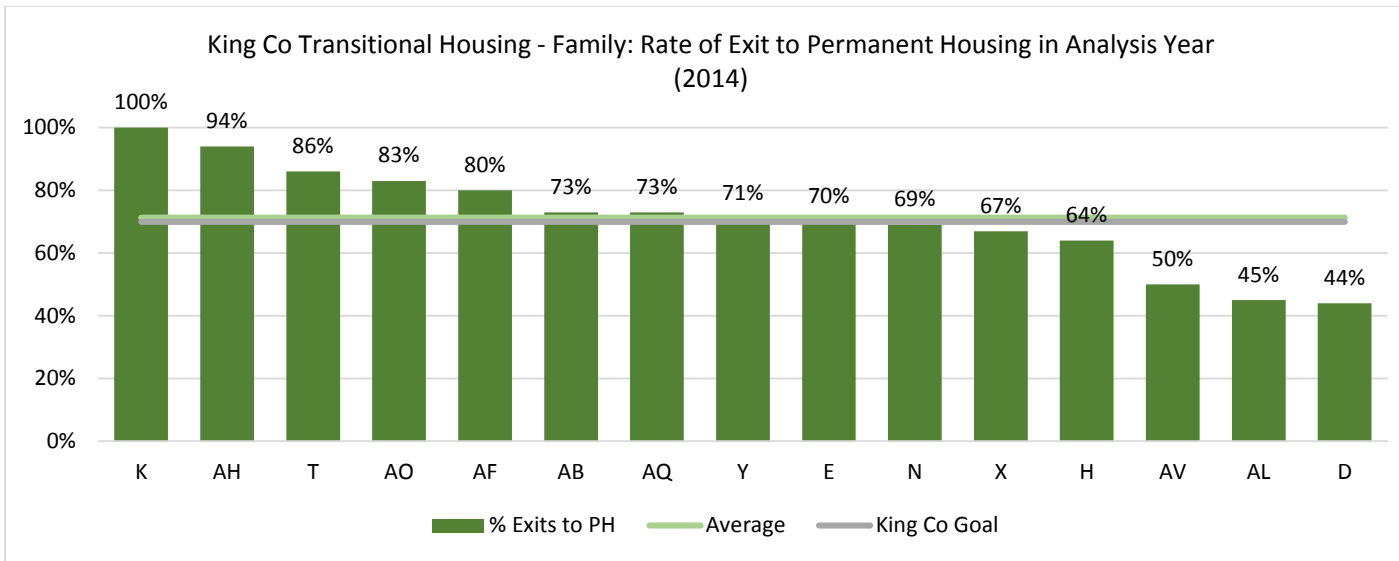
All Household Entries								
Project	% Unsheltered	% ES	% TH	% Housing	% Institutional	% Other	% Unknown	Total
AA	0%	75%	0%	25%	0%	0%	0%	100%
Q	0%	0%	100%	0%	0%	0%	0%	100%
O	25%	25%	0%	17%	8%	0%	25%	100%
AR	67%	33%	0%	0%	0%	0%	0%	100%
AY	0%	100%	0%	0%	0%	0%	0%	100%
AU	13%	27%	0%	47%	0%	13%	0%	100%
M	11%	89%	0%	0%	0%	0%	0%	100%
AS	100%	0%	0%	0%	0%	0%	0%	100%
AW	0%	100%	0%	0%	0%	0%	0%	100%
AD	100%	0%	0%	0%	0%	0%	0%	100%
C	0%	88%	0%	0%	0%	13%	0%	101%
S	0%	80%	0%	0%	0%	20%	0%	100%
AN	0%	75%	0%	0%	0%	25%	0%	100%
AC	31%	62%	8%	0%	0%	0%	0%	101%
Average	25%	54%	8%	6%	1%	5%	2%	100%
T	0%	88%	0%	0%	0%	13%	0%	101%
AF	0%	0%	0%	38%	0%	63%	0%	101%
Y	30%	30%	4%	26%	0%	4%	4%	98%
H	18%	50%	9%	23%	0%	0%	0%	100%
N	0%	40%	0%	53%	0%	7%	0%	100%
X	14%	77%	0%	5%	0%	5%	0%	101%
AQ	0%	85%	0%	8%	0%	8%	0%	101%
D	4%	79%	0%	8%	0%	8%	0%	99%
AB	15%	85%	0%	0%	0%	0%	0%	100%
E	39%	52%	6%	3%	0%	0%	0%	100%
AV	No Entries							
AH	8%	83%	0%	4%	0%	4%	0%	99%
AO	33%	50%	17%	0%	0%	0%	0%	100%
AL	0%	59%	9%	14%	0%	18%	0%	100%
K	33%	33%	33%	0%	0%	0%	0%	99%
Average	14%	58%	6%	13%	0%	9%	0%	100%

All Household Entries – City of Seattle								
Project	% Unsheltered	% ES	% TH	% Housing	% Institutional	% Other	% Unknown	Total
E - CS	20%	80%	0%	0%	0%	0%	0%	100%
L - CS	0%	0%	0%	100%	0%	0%	0%	100%
N - CS	0%	17%	4%	71%	0%	8%	0%	100%
Q - CS	40%	30%	10%	20%	0%	0%	0%	100%
R - CS	10%	40%	30%	20%	0%	0%	0%	100%
P - CS	0%	30%	9%	57%	0%	2%	2%	100%
Average	12%	33%	9%	45%	0%	2%	0%	100%

Exits to Permanent Housing

Exits to permanent housing are also a performance concern. Less than half of projects currently perform at the 80% exit rate goal King County identifies.





Costs Per Permanent Housing Exit

The distribution is fairly wide, with some projects performing quite cost-effectively and many others costing \$20,000 or substantially more per successful exit. Because some projects do not have any exits to permanent housing, those projects have no result on this measure; those projects should be considered the most expensive and least effective. Two projects did not provide budget information so this measure could not be calculated.

