The Seattle - King County Continuum of Care Consolidated Application Process for the 2016

HUD Continuum of Care Program Community Meeting

YWCA Opportunity Place Jennings Community Room 2024 Third Avenue, Seattle, WA

Tuesday, August 30, 2016 10:30am to 11:30am

AGENDA

- Welcome
- Overview of the 2016 Local McKinney Process
- 2016 HUD NOFA and Context
 - National Funding
 - HUD Funding Priorities
 - Tiering
 - New Project (s)
- 2016 NOFA WA-500 Application
 - CoC Values for HUD CoC Program dollars
 - Tiering
 - Reallocation Policies and Process
 - 2016 Priority Order
- HUD award announcement promised (by HUD) in CY 2016

2016 McKinney Continuum of Care Tiering

Seattle King County Continuum of Care (WA-500) TIER 2				
Amount of Annual Renewal Demand placed in Tier 2 (7% of ARD) 2,341,				
BONUS Projects – PSH for Chronically Homeless and/or RRH	1,672,674			
WA-500 Tier 2 TOTAL	4,014,418			

The Seattle/ King County CoC is eligible to apply for \$4,014,418 in Tier 2 funds. Projects will be placed strategically in Tier 2 with the goal of maximizing the likelihood of securing funding and in the context of the funding values for CoC Program as re-affirmed by the All Home Coordinating Board.

HUD will individually score each project placed in Tier 2 using the following scoring schema:

Scoring Category	Score	Comments
CoC Score	50	Score proportionate to overall CoC score out of 200 (determined by HUD). This score will be the same for each of our applications, and unknown until HUD awards are announced.
Project Type	5	 5 – PSH, RRH, Safe Haven, HMIS, Coordinated Entry; TH for YYA 3 – Transitional Housing for Families or Single Adults 1 – Supportive Services Only (SSO) renewal
Commitment to Policy Priorities	10	PH – housing first TH – low barrier, rapid placement, no service participation requirements or preconditions CEA / HMIS – automatic 10 points
Project Ranking	35	Score based on application amount and amount of Tier 2 funding already allocated (i.e. projects placed higher in the priority order).
TOTAL	100	

This increases the emphasis and impact of project rating over the 2015 competition where CoC score (2015 - 60 pts) and Project Type (2015 - 10 pts) were of greater significance (project rating 2015 - 20 pts).

SEATTLE KING COUNTY CoC TIER 2 CONSIDERATIONS:

The Seattle/ King County CoC will cconsider three key factors in the priority placement of projects as described below:

1) project category; 2) project type; and 3) project cost:

1. PROJECT CATEGORIES

a. Realignment Projects

Realignment projects are projects changing their project model from Transitional Housing for families with children to Rapid Rehousing or Permanent Supportive Housing for families with children. This change supports the All Home Family Homelessness Initiative and the System Realignment Targets and/or the Domestic Violence system best practice approach of Rapid Rehousing. The sponsoring agencies are voluntarily closing their programs, and the funds are being re-directed into permanent supportive housing for families developed by the same set of agencies.

b. Reallocation projects

Reallocation projects are new projects made possible by funding redirected from current renewal; projects. The only project types are eligible for reallocation funding are: (1) Permanent Supportive Housing, (2) Rapid Re-housing, (3) HMIS (Homeless Management Information System), (3) Coordinated Entry.

c. Renewal Projects

Renewal Projects are projects currently funded by the HUD Continuum of Care (CoC) Program. The Seattle/ King County CoC is required to place a designated dollar amount in Tier 2. A number of renewal projects may be placed in tier 2 in order to cover any portion of the \$2,341,744 (7% ARD) that is not otherwise reallocated from existing projects.

d. Bonus Projects

The Seattle/ King County CoC is eligible to apply for \$1,672,674 in bonus funds. Only two (2) project types are eligible for bonus funds: (1) Permanent Supportive Housing for chronically homeless households (singles or families) and (2) Rapid Re-housing (for any/all populations including youth and young adults).

2. PROJECT TYPE

Project Type is the second priority consideration. Using HUD's scoring schema different project types will score differently and how these projects are or not placed will affect the CoC's ability to fully secure Tier 2 funds. The project types and score range are noted below:

Scoring Category	Score	Comments
Project Type	5	5pts – PSH, RRH, Safe Haven, HMIS, Coordinated Entry; TH for YYA 3pts – Transitional Housing for Families or Single Adults 1pt – Supportive Services Only (SSO) renewal

3. PROJECT RANKING

With a maximum of 35 Project Ranking points for each project, cost becomes a strategic element in the placement of projects. Each project ranking score is affected by the amount of Tier 2 funding allocated to the project above it in the project ranking.

Scoring Category	Score	Comments
Project Ranking	35	A calculation based on project application amount and amount of Tier 2 funding already allocated

Priority Listing Decision Factors

The following assumptions will be used to guide decisions regarding priority placement in Tier 2:

1. Include only those projects that can receive full points for both project type (10 points) and commitment to policy priorities (10 points).

<u>Rationale</u>: Maximizing points for each of HUD's scoring factors ensures the greatest likelihood of maintaining current funding and securing additional funding for the CoC. NOTE: based on HUD's schema this excludes from Tier 2 any transitional housing for families with children or for single adults, as well as Services Only (SSO) projects.

2. Order applications from smallest to largest funding requests within the four Categories of projects, except where local values and HUD priorities may dictate otherwise.

<u>Rationale</u>: Placing smaller requests before higher requests will result in marginally higher HUD project ranking scores for projects within that classification, which may result in additional funding for the continuum.

3. Value Realignment Projects as the first priority in Tier 2.

Rationale: These projects are voluntarily reallocating funds and realigning their projects in collaboration in support of family system realignment efforts. This effort is designed to rebalance our system and better match homeless housing program types in the community with the needs of the homeless families being seen in the system. Permanent Supportive Housing for Chronically Homeless households is a HUD priority, and supports HUD's goal to end chronic homelessness by 2017, as well as the goal to end family homelessness, Rapid Rehousing is nationally recognized as a best practice for rehousing homeless families and in the case of certain projects expands the local DV Rapid-rehousing pilot. These projects will get HUD's maximum score for program type and commitment to policy priorities

4. Use the CoC preliminary score based rank order, with a special emphasis on a low barrier approach and movement to permanent housing, to identify current projects not to be renewed by identifying projects from the bottom and moving up the rank order to select lower performing projects as subjects for reallocation, taking into consideration geographic and population impacts.

<u>Rationale</u>: A certain number of renewal projects will need to be defunded or reduced to complete the dollar amount that we are required to place in Tier 2.

5. Use the CoC preliminary score based rank order to identify renewal projects for placement in Tier 2 by identifying projects from the bottom and moving up the rank order to select projects that maximize HUD's Project Type/Project Priority points and face the least risk in Tier 2.

<u>Rationale</u>: A certain number of renewal projects are being placed in Tier 2 to complete the dollar amount that we are required to place in Tier 2.

6. Value renewal projects that are strategically placed in Tier 2 to meet the dollar amount we are required to place in Tier 2.

<u>Rationale</u>: These projects are existing projects receiving HUD CoC funding that are being placed in Tier 2 to meet the dollar threshold the Seattle King County CoC is required to place in Tier 2. The projects meet HUD project type and commitment to policy priorities.

2016 HUD McKinney Continuum of Care Application – Tiering Recommendation

Approved by All Home Funder Alignment Committee 8/23/2016

Background

The Seattle – King County Continuum of Care (CoC) is eligible to apply for \$36,129,757 in the 2016 HUD competition for McKinney Vento Continuum of Care funds. Within that total amount, HUD required the CoC to consider a number of significant program and tiering factors as outlined below:

- > \$33,453,479 in annual renewal funding must be placed in two tiers
 - o Tier 1 93% of the Annual Renewal Amount
 - o Tier 2 7% of the Annual Renewal Amount
- > \$1,672,674 in Permanent Housing Bonus funding for Permanent Supportive Housing (PSH) for Chronically Homeless Households or Rapid Re-housing for any/all populations
- > \$1,003,604 for Continuum of Care Planning

Overview of Final Recommendation

2016 Seattle-King County CoC Tiering

	Amount
57 Renewal projects Tier 1 (93% of Annual Renewal Amount)	31,111,735
Renewals (4 projects)	746,417
Reallocation to PSH (2 projects)	687,665
Reallocation to RRH (2 project)	907,663
Tier 2 (7% of Annual Renewal Amount)	2,341,744
TOTAL Annual Renewal Amount	33,453,479
BONUS Projects: Permanent Supportive Housing (2 projects)	1,672,674
CoC Planning Grant (non-competitive)	1,003,604
Additional Funds	2,676,278
TOTAL APPLIED FOR	36,123,757

The above strategy supports local McKinney Application Values as approved by the All Home Coordinating Board (10/7/15), and re-affirmed All Home Funder Alignment Committee (8/1/2016) and meets the following CoC priorities:

- ✓ Strategically responds to HUD's requirements and priorities outlined in the NOFA
- ✓ Supports new permanent supportive housing for longest term chronically homeless
- ✓ Supports new rapid re-housing
- ✓ Maximizes all potential funding

The strategy:

- ✓ Eliminates eleven transitional housing projects, and one PSH
- ✓ Reduces four renewing projects

Tier 2 Reallocation (\$2,341,744)

Each CoC was required to place 7% of their Annual Renewal Amount in Tier 2. To meet our Tier 2 requirement the Seattle-King County CoC is reallocating \$1,577,574. The balance of the 7% is composed of renewal projects that meet HUD project type / and policy priority for placement in Tier 2.

The following projects are recommended for reduction or elimination. Considerations include:

- 2016 score-based rank-order;
- Housing focus of the fund-source;
- Serving Literally Homeless, and Low-barrier /Housing First focus of the fund-source
- Strategic placement to maximize Tier 2 renewal funding

Project	Project Type	Recommendation	Amount Reduced
Compass Cascade realignment	TH	Not Renewed	80,012
New Beginnings realignment	TH	Not Renewed	326,054
Compass Scattered Sites not renewing	TH	Not Renewed	116,397
Rosa Parks / Mary Witt not renewing	TH	Not Renewed	26,284
Beacon House	PSH	Not Renewed	9,896
Bennett House	TH	Not Renewed	23,579
Burien House	TH	Not Renewed	63,258
Columbia Court	TH	Not Renewed	36,141
Dove House	TH	Not Renewed	121,545
El Rey	TH	Not Renewed	75,171
Multi-Agency	TH	Not Renewed	85,614
Windermere	TH	Not Renewed	29,683
Project reductions (four projects + technical reductions)	TH / PSH	Reduced	583,940
		TOTAL	\$1,577,574

2016 HUD McKinney Continuum of Care Community Meeting 8/30/2016

	2016 Final HUD McKinney Continuum of Care Priority Order							
Rank	Sponsor	Project	Target Pop.	Area	Program	Score	Cost	Aggregate \$
1	DESC	Rainier	Chronic	Sea	PSH	63	536,610	
2	AHA	Ozanam Place	Chronic	Sea	PSH	62	316,414	853,024
3	Archdiocesan Housing Authority	St.Martins on Westlake	Disabled Adults	Sea	PSH	62	197,739	1,050,763
4	Catholic Housing Services	Patrick Place	Disabled Adults	Sea	PSH	62	143,888	1,194,651
5	DESC	Canaday House	Chronic	Sea	Perm	61	371,812	1,566,463
6	VCCC	Valley Landing	Disabled Adults	BOC	PSH	61	162,531	1,728,994
7	AHA	Ozanam Place	Chronic	Sea	PSH	60	27,395	1,756,389
8	Transitional Resources	Avalon Place	Chronic	Sea	Perm	60	34,808	1,791,197
9	Archdiocesan Housing Authority	Rose of Lima House	Disabled Adults	Sea	PSH	60	108,288	1,899,485
10	YWCA	Opportunity Place	Disabled Adults	Sea	PSH	59	114,450	2,013,935
11	AHA	Noel at Bakhita	Chronic	Sea	PSH	58	162,027	2,175,962
12	DESC	Cottage Grove Commons	Chronic	Sea	PSH	57	665,334	2,841,296
13	DESC	Evans House	Chronic	Sea	PSH	57	212,950	3,054,246
14	DESC	Aurora Supportive Housing	Chronic	Sea	PSH	56	531,419	3,585,665
15	DESC	Scattered Site Leasing	Chronic	Sea	PSH	56	600,270	4,185,935
16	Compass Housing	Nyer Urness	Chronic	Sea	PSH	55	515,927	4,701,862
17	AHA	Dorothy Day House	Disabled Adults	Sea	PSH	54	25,422	4,727,284
18	DESC	Lyon Building	Disabled Adults	Sea	PSH	52	418,991	5,146,275
19	Plymouth Housing Group	Williams Apartments	Disabled Adults	Sea	PSH	52	529,608	5,675,883
20	King County / PHG	Shelter Plus Care TRA	Disabled - All	Reg	PSH	51	7,551,323	13,227,206
21	Catholic Community Services	Aloha Inn	Single Adults	Sea	Trans	50	201,576	13,428,782
22	DESC	1811 Eastlake	Chronic	Sea	PSH	50	642,114	14,070,896
23	King County / PHG	Shelter Plus Care SRA	Disabled - All	Reg	PSH	50	1,230,926	15,301,822
24	DESC	Interbay	Chronic	Sea	PSH		1,201,980	16,503,802
25	DESC; CCS; REACH; PHG	PSH Rent Assistance	Chronic	Reg	PSH		4,356,835	20,860,637
26	Evergreen Treatment Services	REACH Scattered Sites #1	Chronic	Reg	PSH		624,742	21,485,379
27	YWCA	Family Village PSH	CH - families	BOC	PSH		104,294	21,589,673
28	Compass Housing Alliance	Ronald Commons	CH - families	BOC	PSH		147,272	21,736,945
29	Solid Ground	Sand Point Families PSH	CH - families	Sea	PSH		393,823	22,130,768
30	YWCA	Opportunity Place / Seneca	Chronic	Sea	PSH		116,630	22,247,398
31	DESC	Rapid Re-Housing	Single Adults	Reg	RRH		483,231	22,730,629
32	Solid Ground	Journey Home	Families	Reg	RRH		526,550	23,257,179

2016 Final HUD McKinney Continuum of Care Priority Order								
Rank	Sponsor	Project	Target Pop.	Area	Program	Score	Cost	Aggregate \$
33	Seattle-King County CoC	Rapid Re-Housing	Families	Reg	RRH		571,151	23,828,330
34	Neighborhood House	Rapid Re-housing	All	Reg	RRH		570,884	24,399,214
35	FOY / THS / YMCA / Ycare	RRH - YYA #1	Youth >18 only	Reg	RRH		756,724	25,155,938
36	Consejo	Mi Casa	Families	BOC	Trans	49	64,613	25,220,551
37	DESC	Kerner Scott	Disabled Adults	Sea	Safe Haven	46	443,471	25,664,022
38	PHG	Coming Home	Single Adults	Sea	Trans	44	488,420	26,152,442
39	The Salvation Army	William Booth Center	Single Adults	Sea	Trans	44	253,988	26,406,430
40	The Salvation Army	Hickman House	Families	Sea	Trans	42	77,838	26,484,268
41	Solid Ground	Broadview	Families	Sea	Trans	41	158,620	26,642,888
42	Friends of Youth	New Ground Bothell	Youth >18 only	BOC	Trans	38	123,062	26,765,950
43	KFYS	Watson Manor	Youth / YA	BOC	Trans	38	38,134	26,804,084
44	Multi-Service Center	Transitional Family Hsg	Families	BOC	Trans	38	26,724	26,830,808
45	LIHI	Martin Court	SA & Families	Sea	Trans	35	105,000	26,935,808
46	El Centro de la Raza	Ferdinand / Shelton	Families	Sea	Trans	33	17,603	26,953,411
47	YouthCare	Straley House	Youth >18 only	Sea	Trans	33	105,602	27,059,013
48	YWCA	Anita Vista	Families	BOC	Trans	33	57,319	27,116,332
49	Lifewire	My Friend's Place	Families	BOC	Trans	32	251,744	27,368,076
50	YouthCare / Friends of Youth	Sand Point Youth	Youth / YA	Sea	Trans	31	324,869	27,692,945
51	United Indians of all Tribes	United Indians Youth Home	Youth >18 only	Sea	Trans	31	343,565	28,036,510
52	YWCA	Auburn TH Program	Families	BOC	Trans	30	42,540	28,079,050
53	Youthcare	Home of Hope	Youth >18 only	Sea	Trans	29	181,306	28,260,356
54	Auburn Youth Resources	Severson House	Youth >18 only	BOC	Trans	24	123,286	28,383,642
55	Sea/King CoC	Coordinated Entry	All	Reg	SSO-CEA		1,872,500	30,256,142
56	King County	HMIS	All	Reg	HMIS		403,714	30,659,856
57	FOY / THS / YMCA / Ycare	RRH - YYA #2	Youth >18 only	Reg	RRH		451,879	31,111,735
				93% Annual Renewal Demand (ARD)				31,111,735

	2016 Final HUD McKinney Continuum of Care Priority Order							
Rank	Sponsor	Project	Target Pop.	Area	Program	Score	Cost	Aggregate \$
	FOY / THS / YMCA / Ycare	RRH - YYA #2	Youth >18 only	Reg	RRH		78,252	31,189,987
	Compass Housing	Cascade Women's	Chronic	Sea	PSH		116,182	31,306,169
AR	New Beginnings	New Beginnings Transitional	Families	Sea	RRH		350,000	31,656,169
,	Youthcare	Ravenna House	Youth >18 only	Sea	Trans	26.00	151,856	31,808,025
7%	Community Psychiatric Clinic	Cedar House	Youth >18 only	Sea	Trans	34.00	168,153	31,976,178
	Community Psychiatric Clinic	Harbor House	Disabled Adults	Sea	Safe Haven	34.00	348,156	32,324,334
7	DESC	RRH expansion	Single Adults	Reg	RRH		557,663	32,881,997
Tier	Evergreen Treatment Services	REACH Scattered Sites #2	Chronic	BOC	PSH		571,483	33,453,479
T					100% Annual	emand (ARD)	33,453,479	
SI								
l l	DESC	North 96th	Chronic		PSH		916,170	34,369,649
Bonus	King County	Scattered Sites PSH expansion	Chronic		PSH		756,504	35,126,153
7								35,126,153
Tier								
	CoC Planning (non-competitive / not part of tiering) 1,003,604					36,129,757		

Amount for Tier One Projects (93% of Annual Renewal Demand (ARD)	31,111,735
Amount for Tier 2 Projects (7% of ARD)	2,341,744
WA-500 ARD (the total amount of all CoC renewal projects)	33,453,479
BONUS Project – PSH for Chronically Homeless and/or RRH	1,672,674
CoC Planning Grant (considered new by HUD each year)	1,003,604
Application TOTAL	36,129,757