



Coordinating Board Agenda

October 4, 2017 2-4 pm

Creston Point Apartments Conference Room
13445 MLK Jr. Way S Seattle , WA 98178

The All Home Strategic Plan commits to reducing racial disparities of those experiencing homelessness. Nearly two thirds of people experiencing homelessness are people and families of color. Institutional and systematic racism contributes to the oppression of people of color, creating inequity, poverty and in some cases, homelessness. Success in reducing racial disparities and creating effective systems both for a dignified emergency response and housing, will require bold action and shared accountability. This commitment will include the proactive reinforcement of policies, practices, attitudes and actions to produce equitable power, access, opportunities, treatment, impacts and outcomes for all.

2:00	Welcome & Introductions	Gordon
2:05	Public Comment	Sara
2:10	Director's Report <ul style="list-style-type: none"> - Coordinated Entry Policy Advisory Committee - System Performance Committee - Consumer Advisory Committee 	Mark - October Updates
2:20	Continuum of Care Application Process <ul style="list-style-type: none"> - Review and reflect 	Gordon
2:30	Quarter 2 Data Dashboards <ul style="list-style-type: none"> - Data Walk and Discussion re: dashboards (hyperlinks below): <ul style="list-style-type: none"> o Rare, Brief and One-time o System Performance o Rapid Re-housing o Coordinated Entry for All <p><i>Result:</i> Board identifies areas of improvement to build on and strategies to address areas of concern</p>	Gordon
3:15	Youth Homeless Demonstration Project <ul style="list-style-type: none"> - Review of timeline and process - Update on progress from the Joint YHDP Committee (Sheila, Catherine, Youth Advisory Board, DSHS/Children's Admin) <p><i>Result:</i> Board is updated on YHDP and progress of Joint Committee</p>	Sara
3:30	Policy <ul style="list-style-type: none"> - Review state agendas of partners - Determine if All Home will support other coalitions' agendas or develop its own <p><i>Result:</i> Vote to support the WLIHA and HDC agendas, or form subgroup to consider additions</p>	Sara
4:00	Adjourn	Sara

Next meeting: Wednesday, November 1st 2:00 to 4:00 pm, Chief Seattle Club (410 2nd Ave Ext S, Seattle, WA 98104)

Materials: <http://allhomekc.org/committees/coordinating-board/#fndtn-materials>



Board Member Accountability for Strategic Plan Goals and Action Steps

Goal	Strategy	Board Member	
1: Rare	1.1 Prevention of loss of housing and system exits to homelessness	Giovento McHenry Quinn Malone	Lester Abdulle McDermott
	1.2 Affordable Housing development and preservation (local, state and federal)	Walker Lofton Quinn	Malone Echohawk Backus
	1.3 Sentencing Alternatives	McDermott	Quinn
2: Brief/1-Time	2.1 Shelter Diversion/Encampments/Vehicles/Shelter	Lester Quinn Levin	Malone Giovento
	2.2 Laws and City coordination of outreach to people who are experiencing homelessness	Chelminiak Lester/Walker	Backus
	2.3 Assess, prioritize, and connect people with housing	Quinn Levin Lester Deal	McHenry Malone Giovento
	2.4 Right-size housing and supports to meet needs	Lester Quinn Levin McHenry Walker	Malone Backus Giovento Deal McDermott
	2.5 Access to existing permanent housing	Lofton Walker	Quinn McDermott
	2.6 Employment and education opportunities	Sebron Giovento Levin	McDermott Quinn
3: Community	3.1 Public awareness and active engagement, including business and faith	Backus McDermott	Levin
	3.2 Effective and accountable leadership	McHenry/Levin	
	3.3 Engagement of people who have experienced homelessness	Yafali	Sebron
4: RESJ	4.1 Fair housing and screening criteria	Malone Walker	Giovento McHenry
	4.2 Funding and programs addressing disparities	Levin Lester Quinn	Echohawk Giovento Abdulle
	4.3 Awareness, training, racial impact policy reviews	Abdulle Lester	Quinn

<p>JANUARY (1/4 @United Way)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Orientation and 2017 Action Planning <input type="checkbox"/> Count Us In (1/27) 	<p>JULY (7/12 @Solid Ground/Wallingford)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Youth 100-Day challenge (end) <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> NAEH conference/DC (7/24-28)
<p>FEBRUARY (2/2 @State Legislature)</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2017 Action Planning <input type="checkbox"/> State Advocacy Day events (2/2) 	<p>AUGUST (8/2 @DESC -515 3rd)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Continuum of Care application (TBD) <input type="checkbox"/> CEA Improvement Process
<p>MARCH (3/1 @City of Seattle)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> State Policy <input type="checkbox"/> Local levies 	<p>SEPTEMBER</p> <ul style="list-style-type: none"> <input type="checkbox"/> Cancelled in lieu of CoC application preparation and special meetings
<p>APRIL (4/5 @City of Bellevue)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Develop federal agenda <input type="checkbox"/> Youth 100-Day Challenge (begin) 	<p>OCTOBER (10/4 @ SYFC - 1229 W Smith St Kent)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> Develop state agenda
<p>MAY (5/3 @City of Auburn)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Race/Equity retreat prep <input type="checkbox"/> Youth HUD Grant – review initial strategies <input type="checkbox"/> Prevention and Diversion 	<p>NOVEMBER (11/1 @ Chief Seattle Club, Gathering Circle Room)</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2018 Vision Setting and Action Planning
<p>JUNE (6/14 @ Youngstown Cultural Arts Center)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Annual Conference <input type="checkbox"/> Count Us In data review <input type="checkbox"/> Youth HUD Grant – approve plan 	<p>DECEMBER (12/6 @ TBD)</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2018 Action Planning



Coordinating Board Feedback & Updates October 2017

CEA Policy Advisory Committee

During the August Board Meeting, the County shared an update on CEA and recent efforts on the Improvement Process and asked for the County and the CEA Policy Advisory Committee to consider the impact and potential solutions to a few concerns they identified. The following outlines the specific concerns raised by the Board and the latest efforts of KC and the CEA Policy Advisory Committee to proactively address them through discussion at the September CEA Policy Advisory Meeting and action items led by the County between meetings. A complete overview of Phase 4 of the CEA Improvement Work Plan is included in the October Board Packet.

Board Request: *The implementation of case conferencing and by name lists is not culturally appropriate to Native Americans. The Board asked the CEA Committee to consider how to do address.*

CEA Response: CEA is working with Julie McFarland to pivot to using a case conferencing model. She has been meeting with CEA Team, Providers, and CEA PAC workgroup members, to get shared agreement on the Case Conf model and will then support CEA Team in implementation. Julie is specifically reaching out to Chief Seattle Club to learn more about the concerns raised. Proposed agenda for case conf meeting is being shared with current Impact Call participants week of Oct 2nd. Start date will be determined after feedback is gathered from all partners.

Board Request: *Need to increase the number of navigators. The Board asked about how to increase Housing Navigation support and suggested that the Funder Alignment Committee could explore how to do that.*

CEA Response: CEA Regional Access Point Agencies applied to the City of Seattle HSD RFP to increase navigation capacity and a small group of funders have begun a landscape of Housing Navigation services which will help inform a broader Funder Alignment Committee discussion. Housing Navigation is also included in the proposed projects for the Youth Homelessness Demonstration Program.

Board Request: *The Board raised concerns about the impact of reducing assessors on the ability for some marginalized populations to access housing and services.*

CEA Response: Work has not begun on this task.

Board Request: *The Board raised concerns that the policy of "households on Queue must be active in HMIS in past 90 days" will impact those who are homeless but are accessing services not in HMIS (such as Behavioral Health) or those not willing to engage in Western systems (such as Native Americans). The Board asked the CEA Committee to consider how to do address.*

CEA Response: The County has begun initial meetings with Bitfocus to explore feasibility. Much more work and consideration needed before implementation.

Consumer Advisory Council

Change to the Consumer Advisory Council – In partnership with consumers and Coordinating Board members, Jean-Paul and Sheila, All Home staff worked to create an application and membership based model. This new model will offer members the ability to learn and grow together, to more fully understand the CoC, and to work

closely with the Coordinating Board to have more intentional and deliberate recommendations for systems change. Focus groups, listening sessions and other ways to engage consumers will continue to be held outside of the CAC.

The new membership-based Consumer Advisory Council had their first meeting on Wednesday, September 27th and participants offered the following commitments/goals:

- Better coordinate resources so people know where to go to get help
- Create a tool for consumers to access resources, created by consumers
- Provide recommendations/feedback in a way that's comfortable
- Share from your personal experience
- Recommend and lead ways to get additional voices not represented in the room
- Respect one another and support one another
- Hold each other accountable
- Look into using open referrals through 211
- Create safe mechanism for consumers to share experiences at agencies/programs without retaliation
- Evaluate quality of services
- Make sure members understand All Home and CAC functions
- More access to 24-hr services and resource information
- More employment opportunities
- More space for personal belongings when experiencing homelessness

Funder Alignment Committee

The Funder Alignment Committee compiled a recommendation for the FY2017 CoC NOFA Application for the Coordinating Board at their last meeting.

System Performance Committee

Data Walk reflections

- Promising indicator of data clean-up as self-resolvers of the community queue has increased substantially (though some unpacking is needed)
- Shelter utilization improved – overall system utilization at 84%; shelter utilization at 72%
- The group would also like to review system performance by race, to include racial breakouts at key points across the system (access, referral, intake and housing exits)

Shelter Utilization:

- Shelter utilization has improved from the last quarter (up to 72%)
- The workgroup has also made some recommendations:
 - Youth Planning Initiatives look at and address issues in concert with their other efforts (YHDP, etc.)
 - Follow-up with Women's Referral Center to discuss women's shelter utilization (All Home)
 - Assign to All home (single adult and vets affinity group) to convene with Women's Referral Center and shelter providers
 - Request Suburban City Planner to co-convene with All Home; to include relevant shelter providers and funders (prioritize for very near-term implementation in support of winter 2017/18 ramp up)
 - Request quarterly report-back on progress to SPC for a minimum of four quarters unless completed sooner

- Recommend SPC review quarterly the utilization of shelter categories identified above
- Targeted technical assistance as appropriate

Exits to Permanent Housing for American Indian/Alaska Native Workgroup Response:

Who is involved?

Jenna Gearhart, Labeteyah	Lee Thornhill, Health Care for the	Stephanie Roe, King County PME
Pear Moraras, King County PME	Homeless Network	Jennifer Pargas, King County DCHS
Sola Plumacher, City of Seattle HSD	Derrick Belgarde, Chief Seattle Club	Zachary DeWolf, All Home (Facilitator)
Alaric Bien, City of Bellevue	Nawisistunmi, Chief Seattle Club	Triina Van, All Home (Facilitator)
Kira Zylstra, All Home	Aren Sparck, Seattle Indian Health Board	

Work Statement

Request to the System Performance Committee (or appropriate workgroup): Develop a performance improvement goal, milestones and timeline for improved exits to permanent housing for the American Indian/Alaska Native population.

Response

The AI/AN Workgroup, as part of the Systems Performance Committee, recommends taking more time to deepen our understanding of this community’s experience by expanding upon available data. This is a critical opportunity to explicitly express our commitment to racial equity and respond to the community’s expressed need for more accurate data that better reflects the reality of the experiences of AI/AN in the homeless response system. By prioritizing the actions below, a more “true” and realistic performance target can be established. Details of recommended actions are outlined below:

Recommended action:

1. Develop and implement a rapid timeline of focus groups among providers serving the AI/AN community (All Home staff, King County Performance Measurement and Evaluation, and Seattle Indian Health Board)
2. Develop an outreach strategy with the Consumer Advisory Council (All Home)
3. Review HMIS performance data by month to explore trend lines (King County PME)
4. Establish a performance improvement target which includes expanded qualitative and quantitative data by **January 1** (AI/AN Workgroup)

Overview of Workgroup Action

- Convened 2 meetings (August 30, September 19).
- During the 1st meeting, the group affirmed a more comprehensive examination of the AI/AN experience is needed to include qualitative, anecdotal, and experiential information.
- Identifying opportunities to improve existing data: For example, Nawisistunmi from Chief Seattle Club has identified the inability to mark AI/AN folks as permanently housed/exited in the system but has 12 households she’s helped as part of Streets to Home program.
- The second meeting resolved in the response and evaluation summary outlined above

Next Performance Sprint area:

Homeless Entries (still remains far under target and unclear what’s attributing to it)



INCREASING THE EFFICIENCY AND EFFECTIVENESS OF CEA REFERRALS TO HOUSING STAGE 4 PROCESS IMPROVEMENT

UPDATED 09.12.2017



COORDINATED ENTRY FOR ALL IS DESIGNED TO:

- Allow anyone who needs assistance for a housing crisis to know where to go to get that assistance and to be assessed in a standard and consistent way;
- Ensure that households who are experiencing homelessness gain access as efficiently and effectively as possible to available community interventions;
- Prioritize households for limited housing resources based on need and vulnerability;
- Provide clarity, transparency, consistency, and accountability throughout the assessment and referral process for households experiencing homelessness, community partners, and homeless and housing service providers; and
- Facilitate exits from homelessness to stable housing in the most rapid manner possible.

VISION: COORDINATED ENTRY

(AS SET BY BOARD IN 2015)

*Connect with
Housing &
Supports*

*Prioritization
and Referral*

Assess



Incorporates Housing First

*Transparent decision-making and
consistent service delivery*

Prioritizes those with the greatest needs

Standardized tools and practices

Fair and Equitable Access

*Clear understanding of WHERE
and HOW to access services*

Qualities of Effective Coordinated Entry

Quality Standards	Definition
Standardized access, assessment, and referral processes	All CE locations offer the equal access and the same assessment approach: Fair and equitable access to for ALL people experiencing homelessness offering a Clear Message : “If you are homeless, you can go HERE and THIS is what will happen”
Prioritization	People with the greatest needs receive priority for any type of housing and homeless assistance: Transparent and consistent prioritization process.
Low Barrier Housing and Housing First Orientation	CE process houses people quickly without preconditions and does not screen people out for assistance because of a perceived barrier to housing or services.
Referral Protocols	Housing program have the capacity to accept all eligible referrals and a documented protocol exists for rejecting referrals
Ongoing planning and stakeholder consultation	Evaluating and updating the CE process using IS. Transparency of data and community ownership and problem solving strategies.
Aligned with HMIS	Align CE database with HMIS to collect and manage data associated with assessment, referral, and service delivery.
Work to increase homeless housing stock.	Reduce long waiting times and improve system functioning by increasing the housing stock.
Person Centered process and immediate service connections	The coordinated entry process incorporates participant choice, which may be facilitated by questions in the assessment tool and/or the referral process. Choice can include location and type of housing, level of services, and other options about which households can participate in decisions. Streamline and reduce intensive assessment and screening as much as possible and shorten the amount of time spent navigating resources and eligibility

REVIEW OF THE STAGES OF CEA TO DATE

January – June 2016
Stage 1
DESIGN / ALIGN

HMIS Vendor Transition

FHC /YHC Alignment

CEA Design

Regional Access Points (RAPs)

CEA Launch Event

July – December 2016
Stage 2
TRANSITION

CEA Policy Advisory

120 Day Review

HMIS – CEA Eligibility Engine

Vets By Name List Alignment

Path to Home @ RAPs

January – June 2017
Stage 3
STABILIZE / BUILD

**Refresh Housing Inventory,
Assessments, and Eligibility Engine**

**Implement Approved System
Transformation recommendations –
Impact Calls, Family Shelter
Prioritization, and Permeability**

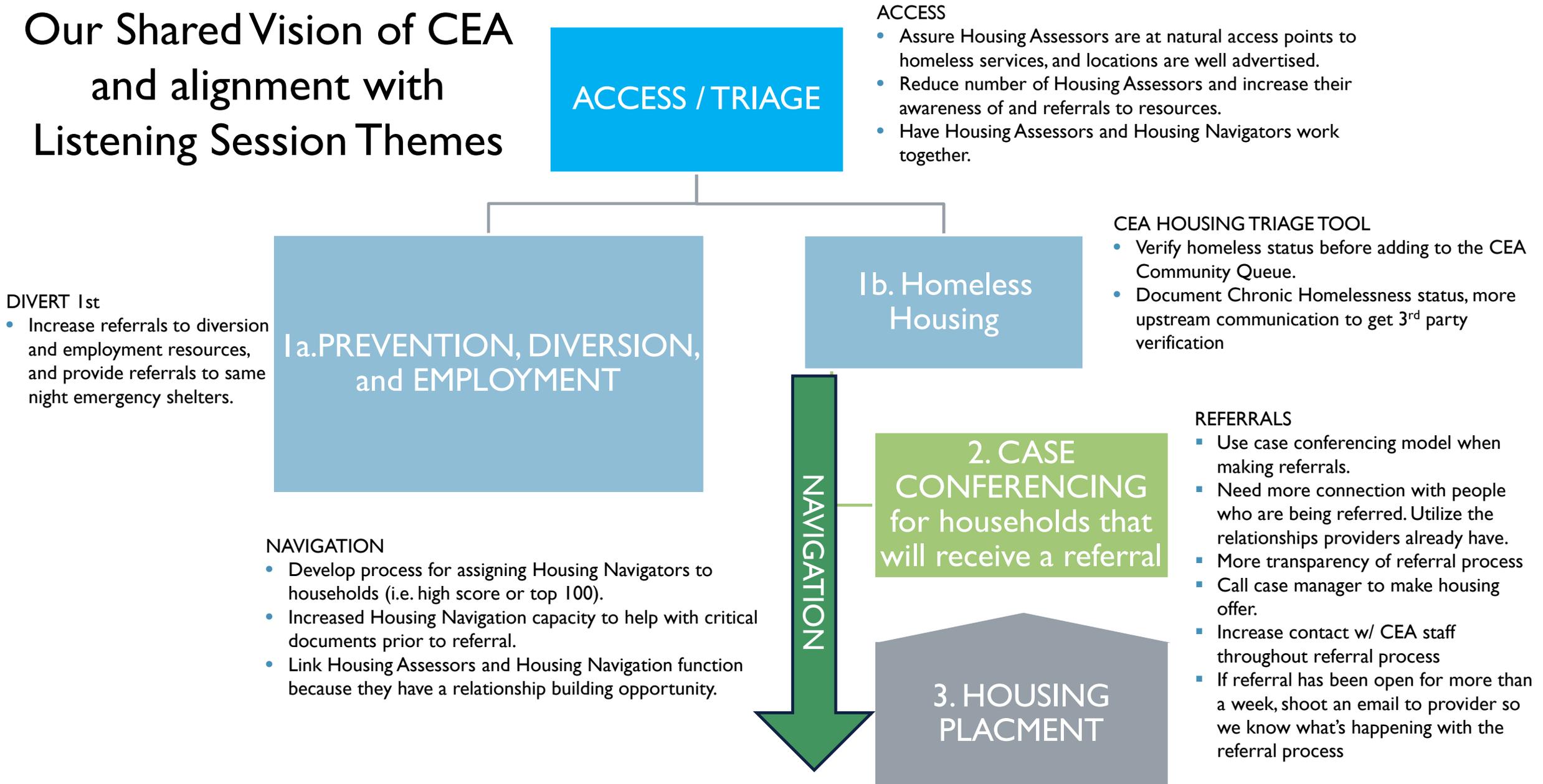
**Launch PSH Single Adult Housing in
CEA**

July – Dec 2017
Stage 4
PROCESS IMPROVEMENT

CEA PROCESS IMPROVEMENT INPUT

- King County conducted a CEA improvement process to increase the efficiency and effectiveness of CEA, specifically the referral, navigation, and housing placement processes, in order to achieve better outcomes for households experiencing homelessness.
 - **Listening Tour**
 - Result: Document that outlines all suggestions, issues, and prioritizes for our stakeholders.
 - **Process Improvement Session**
 - Result: Elevate immediate opportunities for how to improve the process to get people experiencing homelessness into housing quicker.
 - **Implementation Plan**
 - In Process: CEA work plan for July through December 2017.

Our Shared Vision of CEA and alignment with Listening Session Themes



ACCESS / TRIAGE

- ✓ Translate CEA materials into multiple languages (Spanish, Russian, Vietnamese, Somali, and Amharic)
- ✓ Assure RAPs are in compliance with HUD Notice requirements for access
- Assure Housing Assessors are at natural access points to homeless services, and locations are well advertised.
- Complete Prevention landscape scan (All Home)
- Connect Housing Assessors with Housing Navigators

DIVERT 1ST APPROACH - REGIONAL ACCESS POINTS

- ✓ Do not complete Housing Triage Tool with households that can be diverted
- Increase mobile diversion capacity
- Continue to develop pathways to Divert 1st resources
 - ✓ Employment, Developmental Disabilities, Domestic Violence, Veteran resources
 - Homeless Prevention and Eviction Prevention resources
- Training
 - ✓ Trauma Informed Care and accessing Domestic Violence training
 - Eviction Prevention training
- Update Path to Home Manual to reflect lessons learned

- In Process
- ✓ Completed

DIVERT 1ST APPROACH - HOUSING ASSESSORS

- Develop Divert 1st resource guide
- Train CEA Housing Assessors in Divert 1st resources
- Update Housing Assessor Manual V6

DIVERT 1ST APPROACH - REFERRALS TO SHELTERS

- Complete Scan Card Pilot with Compass and Friends of Youth
 - Opportunity to pilot referrals to shelter

CEA HOUSING TRIAGE TOOL

✓ CEA Housing Triage Tool

- ✓ Add Housing Triage Tool updated assessments fields
- ✓ Add questions for Vets disability compensation

➤ Clarity

- Develop HMIS Homeless Verification Report
- ✓ Develop impact form (ie. housing document ready form)
- Build and launch new units posting template
- Improve and stream line contact information section
- Explore with Commerce ability to use electronic signature for ROIs

- In Process
- ✓ Completed

REFERRALS

- ✓ Change external fill policy to 5 days
- ✓ Adjust language on CEA Housing Triage Tool to allow case conferencing
- Transition Impact Calls to Case Conferencing
- Remove Family Shelters from CEA
- Include navigator information when making a housing referral
- ✓ Automated “pending” / “pending in process” notifications
- Policy Change to allow case managers to accept housing referrals
- Develop denial reduction process
- Increase successful referrals to housing

➤ In Process
✓ Completed

NAVIGATION

- Complete Housing Navigator landscape scan (HSD)
- Assure staff with a Housing Navigators role participant in Impact Calls / Case Conferencing
- Increase triage / navigation resources across CoC (All Homeless Funders)

ADMINISTRATIVE TASKS

- ✓ Compliance with HUD Notice
 - ✓ Strengthen language in CEA Operations Manual V4
 - ✓ ADA Accessibility checklist policy and forms at RAPs
 - ✓ Translate HMIS consent form to braille
- HSD and CoC RFPs
- Develop CEA Housing Inventory for SA PH, RRH, and TH.
- Maintenance of the CEA Community Queue

Seattle-King CoC: Youth Homelessness Demonstration Program
Coordinated Community Plan - Required Components and Progress to Date
Coordinating Board Meeting – October 4th, 2017

The following information provides an update on the progress of the Coordinated Community Plan since submitting a first Draft Plan to HUD on July 13th. The Final Plan will need approval from the full representation joint decision-makers (Youth Advisory Board, Coordinating Board, and Children’s Administration) as part of the required components of the YHDP Plan. Between decision points, the Joint Committee Members are responsible for representing their individual decision-making bodies and will continue to inform the direction of the Plan. No decision is needed at this time; however, the Joint Committee is seeking affirmation of their work to date to update and improve the Plan to reflect our community’s needs and objectives while meeting HUD’s expectations for a comprehensive plan to prevent and end youth homelessness.

In preparation for the meeting, please review the attached materials and consider the following:

- What questions do you have regarding the HUD feedback and next steps for submitting the Plan?
- What feedback do you have for further improvement of the Plan?
- What other additions or improvements would solidify your approval of and confidence in the final version?

Our Vision

Our vision is that youth and young adult homelessness is rare in King County, disparities related to race, ethnicity, and sexual orientation, and gender identity are eliminated, and if an individual becomes homeless, it is brief and only a one-time occurrence.

In addition, all YYA who do experience homelessness will receive developmentally appropriate services and achieve positive outcomes in the areas of stable housing, social and emotional well-being, permanent connections, and education and employment.

EQUITY-ELIMINATING DISPARITIES

Youth of color and LGBTQ youth have parity in access and outcomes when compared with their peers.

RARE

The system uses prevention and diversion strategies whenever possible, and otherwise provides immediate access to low-barrier crisis housing and services to any youth experiencing homelessness who needs and wants it; the community coordinates a comprehensive set of strategies, spanning schools, the child welfare system, the justice system, and other youth-serving agencies and programs to identify and provide early intervention services to unaccompanied youth who are doubled up or couch-surfing and considered homeless under any federal definition.

BRIEF

The system acts with urgency to swiftly identify and assist all unaccompanied homeless youth to move into permanent or non-time-limited housing options with appropriate services and supports.

ONE-TIME

The system ensures that young people maintain their independence, are connected to their communities, and do not return to homelessness.

YHDP Coordinated Community Plan Timeline

Month	Task/Accomplishments
January 2017:	<ul style="list-style-type: none"> Awards announced
February 2017:	<ul style="list-style-type: none"> Technical Assistance assigned to communities Youth Advisory Board recruitment
March 2017:	<ul style="list-style-type: none"> YHDP Kick-off/1st Workgroup Meeting (Rare/Brief/One Time) YAB onboarding and 1st content brainstorm
April 2017:	<ul style="list-style-type: none"> 2nd Workgroup meeting (Rare/Brief/One Time) Continued YAB onboarding and content brainstorm Present YHDP overview, governance structure & timeline to Coordinating Board
May 2017:	<ul style="list-style-type: none"> 3rd Workgroup meeting (Rare/Brief/One-Time joint session) Continued YAB content brainstorm YHDP potential strategies/models to be funded identified Input from Youth Funders Group and Juvenile Justice Committees
June 2017:	<ul style="list-style-type: none"> First draft of project proposals developed by YAB and Planning Team (based on input from workgroups and committees) shared with decision-makers (YAB, Coordinating Board, and Children's Administration) for review/feedback
July 2017:	<ul style="list-style-type: none"> Revised proposals and required elements of the Coordinated Community Plan submitted to decision-making bodies for approval DRAFT Plan submitted to HUD
<div data-bbox="121 1014 316 1144" style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>DRAFT PLAN SENT TO HUD 7/13</p> </div>	
August 2017:	<p>HUD Review & Plan Refinement</p> <ul style="list-style-type: none"> August 18th: Phone call with HUD to receive comments/feedback on Plan; begin to work with HUD on changes/refinements Project-specific Workgroups to finalize projects based off Joint Committee feedback Reconvened community providers to inform plan revisions based on HUD feedback
<div data-bbox="121 1192 316 1291" style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>1st/2nd Joint Comm Mtgs</p> </div>	
<div data-bbox="121 1318 316 1449" style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>HUD Feedback 8/18</p> </div>	
September 2017:	<p>Proposal Refinement and Finalize all components of Version 2 of the Plan:</p> <ul style="list-style-type: none"> Incorporate learnings from 100-day Challenge Determination of programs for implementation of Bridge Housing Model Convening of community providers and partners for updates, further input, and discussion regarding continuous improvement (including additional Youth Funders Group and Juvenile Justice Committee Meeting) YAB meetings to refine the plan and improve the language/accessibility
<div data-bbox="121 1518 316 1648" style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>3rd Joint Committee Meeting</p> </div>	
October 2017:	<p>Submit Version 2 of Coordinated Community Plan</p> <ul style="list-style-type: none"> October 5th: Route Version 2 for review and final comment October 18th: Submit version 2 of Coordinated Community Plan to HUD After HUD approval, route for final approval and signatures.
<div data-bbox="121 1780 406 1923" style="border: 1px solid black; padding: 5px; width: fit-content;"> <p>4th Joint Comm Mtg</p> <p>Submit Final Plan on 10/18</p> </div>	

Youth Homelessness Demonstration Program – Coordinated Community Plan

HUD Feedback At-A-Glance:

- Great plan, well thought out, lots of progress
- Areas to Strengthen...
 - The needs of sub-populations and strategies to address the needs
 - How Positive Youth Development (PYD) and Trauma-Informed Care (TIC) will be infused in system
 - How the system will foster social/community integration for youth
 - Finalized action steps and project list
 - How YHDP is part of a larger system

= Meets HUD Threshold

= Work underway (UPDATES included)

Threshold 1: Statement of Need

- Comprehensive statement and identification of the number of unaccompanied youth and pregnant/parenting youth experiencing homelessness
- Comprehensive statement and identification of the number of at-risk youth and pregnant/parenting youth
UPDATES: Tapping into accessible data from Voices of Youth Count, Count Us In, and HMIS
- Description of the Housing, Education, and Employment Needs of youth at risk/experiencing homelessness
UPDATES: Integrating qualitative data and survey results from Voices of Youth Count, Count Us In, Youth of Color Needs Assessment, Seattle Needs Assessment, etc.
- Description of the Needs related to the Social and Emotional Wellbeing of youth at risk/experiencing homelessness
UPDATES: Integrating qualitative data and survey results from Voices of Youth Count, Count Us In, Youth of Color Needs Assessment, Seattle Needs Assessment, etc.

Threshold 2: Partners Involved in Development and Implementation of YHDP Plan

- Summary of partners involved in the development, refinement, and decision-making for the Plan including youth and young adults, CoC Board, government partners, public and private funders, housing and service providers, Children’s Administration, Education system partners, Juvenile Justice System partners, etc.

Threshold 3: Core Plan Components

- ✘ Shared Vision, Goals, and Objectives – aligned and drawn from Comprehensive YYA Plan and All Home Strategic Plan to make homelessness rare, brief, and one-time (see above)
- Action Steps identified for each Objective which are specific and which have an identified responsible person/entity
 - UPDATES: Incorporating input from Youth Advisory Board, Stakeholder Meetings, Joint Committee and additional system partners.
- Final List of Projects to be funded by YHDP
 - UPDATES: Did not meet threshold based on having a “proposed” list. Updated list of Projects included in packet.
- List of non-YHDP funded projects (not required)
- ✘ Governance Structure, including organizational chart
 - UPDATES: Incorporated changes in governance structure and process implemented through the Joint Committee established in July
- ✘ Continuous Quality Improvement Plan
 - UPDATES: Continuing to refine with specific input from Youth Advisory Board and Stakeholder Meetings
- Signatures from Official Representatives
 - UPDATES: Will seek signatures after receiving feedback from HUD on updated Plan

- **Threshold 4: Incorporation of Core Principles**
 - ✘ USICH Youth Framework and Four Core Components (Stable Housing, Permanent Connections, Education/Employment, Social-emotional well-being)
 - Special Populations (LGBTQ, Minors, Pregnant and Parenting Youth, Youth Involved in Juvenile Justice and Foster Care, and Victims of sexual trafficking and exploitation)
 - UPDATES: Gathering input and building in strategies from Stakeholder meetings, Youth Advisory Board, and other key partners.
 - Positive Youth Development and Trauma-Informed Care
 - UPDATES: Gathering input from Stakeholders, Youth Advisory Board and other partners to increase intentionality on these principles and capture work underway.
 - ✘ Family Engagement
 - ✘ Immediate Access to Housing with No Preconditions
 - ✘ Youth Choice
 - ✘ Individualized and client-driven support
 - Social and Community Integration
 - UPDATES: Gathering input and building in strategies from Stakeholder meetings, Youth Advisory Board, and other key partners.
 - ✘ Coordinated Entry

Seattle/King County Youth Homelessness Demonstration Program (YHDP) Project Proposal Review – October 4th, 2017

Project Proposal	Clarifications	Age Range/ CEA Connection/Subpopulation	Positive Youth Development
Increase Capacity of YYA Navigation and Diversion/Mobile Team/School-Based Intervention	Increases capacity for outreach, navigation, and flexible funding, including school-based navigator focused on unaccompanied youth in Seattle School Districts, at least initially. Explicit connection with Youth Engagement Team. Also includes resources for basics needs through use of drop boxes distributed regionally.	Age: Housing Navigators 17.5+/Diversion 12-25 yrs., School-based Navigation – unaccompanied YYA 12-21yrs. CEA: CEA referrals for 17+ Subpopulation: Diversion: All subpopulations/ Housing Navigator all pop. Including under 18	Peer Leaders/ Progressive Engagement
Youth Engagement Team	Primary proposal addressing the needs of youth under the age of 18. Provides youth-centered legal aid to support the individual interests of each person. Supports multiple systems, taking referrals from schools, juvenile justice partners, etc.	Age: Youth under 18 CEA: CEA referrals only for 17+ Subpopulation: all subpopulations under 18 Including youth involved in foster care or juvenile justice systems.	Peer Leaders/ Youth Led Programming
Behavioral Health Respite Beds	Includes funding to support 6 beds and behavioral health supports associated with those beds. The nature of the respite program is to support a safe and supportive environment <u>for a very brief time</u> for YYA experiencing a behavioral health crisis. The length of time may fluctuate; however, stays could be as short as 2-3 days. In a given year, these 6 beds could provide a safe environment and prevent homelessness for 100-200 individuals.	Age: 18-25 years old in YA Transitional Housing CEA: N/A temporary housing/serving YA referred through CEA for Transitional Housing Subpopulation: victims of exploitation or trafficking, youth of color (including American Indian/Alaskan Native), youth involved in juvenile justice, and LGBTQ	Increase protective factors/reduce risky behaviors (mental health)
Bridge Housing Model	Increases permanent housing supports through new joint Transitional Housing/Rapid Re-Housing Model using existing Transitional Housing (Labateyah and Home of Hope). Shift in existing TH model to repurpose as a bridge to permanent housing with the appropriate staffing and rental subsidy supports to transition to housing using the RRH model.	Age: 18-25 years CEA: CEA referrals Subpopulation: all pop. Except under 18	Progressive Engagement/ independent living in the community
Projects to Remove from YHDP-Funded Project List			
Expand RRH for YYA (Kira)	Update 8.7.17: Group adopted below suggestion. Suggestion to remove from list and instead, prioritize increased RRH through the Bridge Housing Proposal, with possible increased budget to ensure adequate funding.		
Landlord Liaising Incentives (Kira)	Update 8.7.17: Group adopted below suggestion. Suggestion to remove from list of proposals and instead prioritize the inclusion of landlord incentives in the RRH component of the Bridge Housing Model as well as leverage the supports through the revamped Landlord Liaison Project (LLP).		
Tiny Home Village (YAB)	Update 8.7.17: Group adopted below suggestion. Suggestion to include proposal in the plan but remove from the list of project requesting YHDP funding.		



Washington Low Income Housing Alliance 2018 State Legislative Agenda

Secure significant funding for the Housing Trust Fund.

- Pass a Capital Budget with at least \$106 million for affordable housing, and increase biennial funding with a supplemental Capital Budget.

Secure and increase funding for programs that prevent and end homelessness.

- Pass HB 1570/Macri to eliminate the sunset on over 60% of state homelessness funds, increase the Homeless Housing Assistance Surcharge, and fix the 45% mandate.

Fund services to help people with disabilities and experiences of long-term homelessness access permanent supportive housing.

- Ensure full Operating Budget authority for the supportive housing services Medicaid benefit in the state's Medicaid Transformation Demonstration.

Outlaw discrimination against renters based on use of rental assistance or income supports.

- Pass HB 1633/Riccelli, SB 5407/Frockt to make it illegal to categorically deny housing to renters on public assistance, and to close this fair housing loophole that predominately impacts communities at risk of housing discrimination including people of color, single-parent headed households, seniors, veterans, and people with disabilities.

Protect state rental and income assistance for disabled, elderly, and extremely low-income adults.

- Protect the Housing and Essential Needs Program, Aged, Blind, and Disabled income assistance, and Medical Care Services.
- Pass HB 1239/Sullivan to increase access to medical records for people applying for federal SSI benefits.
- Pass HB 1831/Pettigrew or SB 5609/Darneille. Both bills revise resource restrictions for public assistance programs.



The Housing Development Consortium Seattle-King County (HDC) is a nonprofit membership organization of over 150 private businesses, nonprofit organizations, and public partners dedicated to the vision that all people should be able to live with dignity in safe, healthy, affordable homes in communities of opportunity. HDC will advocate for these policies in 2018*. We invite you to join us.

FUND AFFORDABLE HOMES

Currently, 127,000 King County households are paying more than half their income for housing costs, placing them at great risk of homelessness. In the midst of our region's unprecedented population and economic growth, robust public funding is even more critical to ensure everyone can have a safe, healthy, affordable home. Further, as we grapple with uncertain or reduced funding at the federal and state levels, it is essential that we both seek new revenue sources and equitably align current and future revenue sources. In 2018, HDC will advocate to:

- ❖ Support the county-wide effort to enact a .1 percent regional sales tax increase to fund affordable housing and homelessness services
 - ❖ Fund the State Housing Trust Fund
 - ❖ Increase funding for the Eastside Housing Trust Fund
 - ❖ Authorize new local funding options, including an additional Real Estate Excise Tax for affordable housing
 - ❖ Expand the Federal Low Income Housing Tax Credit
-

BUILD & MAINTAIN INCLUSIVE COMMUNITIES

The benefits of King County's current growth should be shared equitably across our region, but communities of color and low-income residents are particularly vulnerable to displacement in this quickly changing market. To promote equitable growth and prosperity for all, King County and our many cities should implement best practices that ensure low-income residents can live or remain in communities of opportunity near jobs, services and access to transit. HDC supports the following goals to build and maintain inclusive communities:

- ❖ Implement Seattle's Mandatory Housing Affordability program
- ❖ Enact and implement appropriate, effective Inclusionary Housing tools in rezone and station area plans across King County cities
- ❖ Enact and Expand Source of Income Discrimination Protections
- ❖ Enact and Expand local policies that strengthen equitable, common sense Tenant Protections particularly in those areas throughout the region where protection gaps exist

Adopted September 15th, 2017

* This is not a comprehensive list of all policies HDC intends to advocate for or support throughout 2018.

- ❖ Enact and Support local tools and policies that seek to prevent displacement particularly within areas most at risk of experiencing physical, cultural and economic displacement
 - ❖ Demand affordable housing development on under-utilized, publicly owned property when such development is cost-effective and feasible and support other appropriate uses that maximize public benefit
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IMPROVE HEALTH OF HOUSING

Households faced with high cost burdens, housing instability and homelessness may see the impacts of those experiences on both their physical and mental health. In addition, the housing quality itself can have a significant impact on health. Too many homeowners and renters are currently living in unhealthy or substandard homes, particularly in areas of South King County. Renters in these homes may be unable or afraid to report their inadequate housing conditions. King County residents need more tools to improve the health and quality of affordable housing while protecting renters from displacement and preserving affordability as housing conditions improve. In 2018, HDC will advocate to:

- ❖ Implement local Rental Registration & Inspection programs
 - ❖ Support other local policies that promote healthy homes
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SUPPORT HOUSING STRATEGY PLANS THROUGHOUT KING COUNTY

HDC applauds and supports elected leaders who work to create AND implement comprehensive housing affordability plans. In 2018, HDC will advocate to:

- ❖ Implement Seattle's Housing Affordability & Livability Agenda
- ❖ Support the work of King County's Regional Affordable Housing Task Force and associated workgroups as a Regional Plan for Affordable Housing is developed and executed
- ❖ Create and Implement strong Housing Strategy Plans for cities within King County that place an emphasis on equitable development

Adopted September 15th, 2017

** This is not a comprehensive list of all policies HDC intends to advocate for or support throughout 2018.*