



Coordinating Board Agenda

June 14, 2017

2:30-4:30 pm

Youngstown Cultural Arts Center

The All Home Strategic Plan commits to reducing racial disparities of those experiencing homelessness. Nearly two thirds of people experiencing homelessness are people and families of color. Institutional and systematic racism contributes to the oppression of people of color, creating inequity, poverty and in some cases, homelessness. Success in reducing racial disparities and creating effective systems both for a dignified emergency response and housing, will require bold action and shared accountability. This commitment will include the proactive reinforcement of policies, practices, attitudes and actions to produce equitable power, access, opportunities, treatment, impacts and outcomes for all.

2:30pm	Welcome & Introductions	Sara
2:35	Public Comment	Sara
2:40	Director's Report <ul style="list-style-type: none"> • Count Us In Results • Review results of race equity retreat 	Mark
2:45	Make Homelessness Rare, Brief and One-time <ul style="list-style-type: none"> • Approval of Youth Homelessness Demonstration Project plan • Coordinating Board will be joined by the Youth Advisory Board <p><i>Result: Members are updated on the upcoming changes to CEA and distinctions between decision making bodies. Members review and approve the YHDP plan.</i></p>	Sara Board and Youth Advisory Board
4:00	Make Homelessness Rare, Brief and One-time <ul style="list-style-type: none"> • Coordinating Board decisions related to Systems Transformation <ul style="list-style-type: none"> ○ Review process underway to consider changes to Referral/Navigation/Placement ○ Review decisions made by board in 2015/16 and identify proposals for changes to Access/Assessment/Prioritization ○ July Board meeting to focus on decision 	Sara County (Mark Ellerbrook) Board
4:30pm	Adjourn	

Next meeting: Wednesday, July 5th @ Solid Ground

Materials: <http://allhomekc.org/committees/coordinating-board/#fndtn-materials>



Board Member Accountability for Strategic Plan Goals and Action Steps

Goal	Strategy	Board Member	
1: Rare	1.1 Prevention of loss of housing and system exits to homelessness	Gioveno McHenry Quinn Malone	Lester Abdulle McDermott
	1.2 Affordable Housing development and preservation (local, state and federal)	Walker Lofton Quinn	Malone Backus
	1.3 Sentencing Alternatives	McDermott	Quinn
2: Brief/1-Time	2.1 Shelter Diversion/Encampments/Vehicles/Shelter	Lester Quinn Levin	Malone Gioveno
	2.2 Laws and City coordination of outreach to people who are experiencing homelessness	Chelminiak Lester/Walker	Backus
	2.3 Assess, prioritize, and connect people with housing	Quinn Levin Lester Deal	McHenry Malone Gioveno
	2.4 Right-size housing and supports to meet needs	Lester Quinn Levin McHenry Walker	Malone Backus Gioveno Deal McDermott
	2.5 Access to existing permanent housing	Lofton Walker	Quinn McDermott
	2.6 Employment and education opportunities	Sebron Gioveno Levin	McDermott Quinn
3: Community	3.1 Public awareness and active engagement, including business and faith	Backus McDermott	Levin
	3.2 Effective and accountable leadership	McHenry/Levin	
	3.3 Engagement of people who have experienced homelessness	Yafali	Sebron
4: RESJ	4.1 Fair housing and screening criteria	Malone Walker	Gioveno McHenry
	4.2 Funding and programs addressing disparities	Levin Lester Quinn	Gioveno Abdulle
	4.3 Awareness, training, racial impact policy reviews	Abdulle Lester	Quinn

<p>JANUARY (1/4 @United Way)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Orientation and 2017 Action Planning <input type="checkbox"/> Count Us In (1/27) 	<p>JULY (7/12 @Solid Ground/Wallingford)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Youth 100-Day challenge (end) <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> NAEH conference/DC (7/24-28)
<p>FEBRUARY (2/2 @State Legislature)</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2017 Action Planning <input type="checkbox"/> State Advocacy Day events (2/2) 	<p>AUGUST (8/2 @DESC -515 3rd)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Continuum of Care application (TBD)
<p>MARCH (3/1 @City of Seattle)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> State Policy <input type="checkbox"/> Local levies 	<p>SEPTEMBER (9/6@ @King Co./Chinook, Room 115)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Quarterly data and CEA review <input type="checkbox"/> Point In Time Count planning
<p>APRIL (4/5 @City of Bellevue)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Develop federal agenda <input type="checkbox"/> Youth 100-Day Challenge (begin) 	<p>OCTOBER (10/4 @ SYFC - 1229 W Smith St Kent)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Local budget comment/letters <input type="checkbox"/> Develop state agenda
<p>MAY (5/3 @City of Auburn)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Race/Equity retreat prep <input type="checkbox"/> Youth HUD Grant – review initial strategies <input type="checkbox"/> Prevention and Diversion 	<p>NOVEMBER (11/1 @ Chief Seattle Club, Gathering Circle Room)</p> <ul style="list-style-type: none"> <input type="checkbox"/> 2018 Action Planning
<p>JUNE (6/14 @ Youngstown Cultural Arts Center)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Annual Conference <input type="checkbox"/> Count Us In data review <input type="checkbox"/> Youth HUD Grant – approve plan 	<p>DECEMBER (12/6 @ TBD)</p> <ul style="list-style-type: none"> <input type="checkbox"/> Quarterly data and CEA review

**Seattle-King County Continuum of Care
Youth Homelessness Demonstration Program
Draft Project Proposals for inclusion in the
YHDP Coordinated Community Plan**

Important Information about the attached packet:

The YHDP Planning Team and the Youth Advisory Board are submitting the following proposed list of projects to consider including in the Seattle-King County Continuum of Care's Coordinated Community Plan (the Plan) as part of our Youth Homelessness Demonstration Grant.

These project proposals (1-7) were drafted by members of the Planning Team (City of Seattle, King County, All Home, United Way, and the Raikes Foundation) based on input and feedback from several committees and stakeholder workgroups, as well as innovative program models and national best practice. Input and guidance was provided by our HUD technical assistance team from TAC.

Project proposals (8-10) were drafted and submitted by members of the Youth Advisory Board (therefore, you will see less information related to budget and contracting).

The Planning Team is asking the Coordinating Board, Children's Administration, and Youth Advisory Board to review the proposed project list and proposals and complete the project list ranking (attached) PRIOR to the Board meeting. During the meeting we will have a discussion with Planning Team and YAB members and you will be asked to vote on which projects should be included in the Plan and which should be funded through the YHDP dollars specifically (versus which ones are either already being supported or should be supported by other local/private dollars).

Once the projects are approved or revised for final approval, the decision-making bodies will be presented with the final completed Plan with approved projects for final signature prior to submittal to HUD on July 13th.

Seattle/King County CoC: Summary of Proposed Youth Homeless Demonstration Projects List

Project Name	Project Summary & Type	Target Population(s) & projected # Served per year	Goals/Objectives it Meets	Estimated amount of funding (two year)	Would this require a waiver? Be refundable?	Rank the project proposals from 1 (highest priority to fund) to 10 (lowest priority)
Increase capacity of YYA Navigators & Diversion	Ensure system-wide capacity for housing navigation and diversion services; and provide flexible funding to support diversion opportunities.	<p>Project Type: Supportive Services Only (SSO)</p> <p>Category 1 and 2 of the homeless definition (literal and imminent risk)</p>	<p>Rare: The System uses prevention and diversion strategies whenever possible, and otherwise provides access to low barrier crisis housing & services to any youth who needs and wants it.</p> <p>Eliminating Disparities: Youth of color and LGTBQ youth have parity in access and outcomes when compared with their peers</p>	\$1,480,000	<p>Waiver: No</p> <p>Renewable: Yes</p>	
Expand RRH YYA	Increase the capacity of current YA RRH programs created in 2016 through a new CoC grant serving 64 young adults. The RRH project would adopt best practices as learned through early iterations of rental assistance programs for YA and RRH programs serving other populations.	<p>Population Served: Young adults age 18-24</p> <p>Category:</p> <p>Project Type: Rapid Re-housing (RRH)</p>	<p>Brief: The system acts with urgency to swiftly assist youth to move into permanent or non-time-limited housing options with appropriate services and supports.</p> <p>One-Time: The system ensures that young people maintain their independence, are connected to their communities, and do not return to homelessness.</p>	\$1,200,000	<p>Waiver: Design aspects may require a waiver. For instance, length of assistance or lease structure</p> <p>Renewable: Yes</p>	
Pilot Bridge Housing Model	It would include what are currently YYA TH units, which would be	Project Type: TH to RRH (new FY17 component)	Brief: The system acts with urgency to swiftly assist	\$1,088, 000	Waiver: Design aspects may	

	transitioned to bridge housing units [i.e., shorter length of stay]. These bridge housing units would be the platform from which YA would be rapidly rehoused.	Category: Category 1, Literally	youth to move into permanent or non-time-limited housing options with appropriate services and supports. One-Time: The system ensures that young people maintain their independence, are connected to their communities, and do not return to homelessness.		require a waiver. For instance, length of assistance or lease structure Renewable: Yes	
Youth Engagement Team	Systems (schools, child welfare, juvenile justice, etc.) would have a single entity to refer YYA and their families who are imminently at risk of homelessness, or very recently homeless, to a multi-disciplinary team (housing, legal, case mgmt/mediation) to resolve the housing crisis	Under 18 focus # Served: Category (1.) literally homeless and (2.) imminent risk Project Type: Supportive Services Only (SSO) or Rapid Re-housing (RRH) depending on structure and function	Rare: The System uses prevention and diversion strategies whenever possible, and otherwise provides access to low barrier crisis housing & services to any youth who needs and wants it. Eliminating Disparities: Youth of color and LGBTQ youth have parity in access and outcomes when compared with their peers	\$924,000	Waiver: No Renewable: Yes	
Expand Host Homes/Kinship Care	The proposal is to expand and support host homes for homeless youth and young adults, ages 16-24. For youth and young adults interested in being matched with host families, this would be a community based option where young people experiencing homeless could choose to live with a family for a short or medium length of time.	Population Served: YYA (age 16-24) Category: Project Type: Supportive Services Only (SSO), Transitional Housing (TH) or Rapid Re-housing (RRH) depending on project design	Rare: The System uses prevention and diversion strategies whenever possible, and otherwise provides access to low barrier crisis housing & services to any youth who needs and wants it. Eliminating Disparities: Youth of color and LGBTQ youth have parity in access	\$556,000	Waiver: Design aspects may need a waiver. For instance, adding eligible costs. Renewable: Yes	

			and outcomes when compared with their peers			
School-based Intervention	The School House Partnership creates a single-point of contact for school liaisons with the homeless system, enabling school staff to focus on students' academic success and providing students with immediate access to the full range of housing supports and services.	Project Type: Supportive Services Only (SSO) Category: Literal homeless		\$306,000	Waiver: Design aspects may need a waiver. For instance, adding eligible costs. Renewable: Yes	
Increase Behavioral Health Support	The Children's Crisis Outreach Response System (CCORS) will be expanded to respond to the behavioral health needs of youth living in YYA housing throughout Seattle, East King County, and/or South King County including transitional housing, rapid rehousing, and permanent housing. The CCORS Team will provide on-site mobile crisis outreach and short term intensive community based support to any youth living in YYA housing and support the contracted housing providers to ensure the safety of all staff and clients. This includes access to short-term crisis respite/crisis stabilization beds as needed.	Project Type: Supportive Services Only (SSO) Category:	One-Time: The system ensures that young people maintain their independence, are connected to their communities, and do not return to homelessness.	\$255, 312	Waiver: Possibly, if asking to use more than 10% of YHDP for category 3 Renewable: Likely yes. If you decide to waive the requirement of using more than 10% of your funding for Category 3, you may run into an issue, but it's unlikely.	
Revamped Drop-in Centers	Full and comprehensive services would create many opportunities for youth to get connected to services more quickly and more appropriately. This a wide-scale harm reduction strategy attempting to alleviate the many of the day-to-day stressors facing homeless and unstably housed homeless youth. This space will also serve as an opportunity to build community and skills in job-searches, etc.	Who would be served: youth ages 13 through 24, focusing efforts on better supporting youth under 18, LGBTQ youth, youth of color, and youth with families. Project Type: Supportive Services Only (SSO)	Rare: The System uses prevention and diversion strategies whenever possible, and otherwise provides access to low barrier crisis housing & services to any youth who needs and wants it. Eliminating Disparities: Youth of color and LGTBQ youth have parity in access	UNK	Waiver: Design aspects may need a waiver. For instance, adding eligible costs. Renewable: Yes	

		Category:	and outcomes when compared with their peers			
Multit-use Site/Tiny Home Village	We propose the idea of a multi-use camp site or village on a CoC owned plot of land.	<p>Who would it serve: Youth under 25</p> <p>Project Type: Rapid Re-housing (RRH)</p> <p>If new construction/acquisition /rehab is involved, you would have to apply for TH or PSH because those costs are not eligible under RRH.</p>		UNK	<p>Waiver: Design aspects may require a waiver. For instance, length of assistance or lease structure</p> <p>Renewable: Yes</p>	
Landlord Liaising/Incentivizing	<p>Goal: More beds/affordable housing available</p> <p>Path: Landlord Liaising/Incentivizing</p> <p>There are many vacant properties around the region – many of which are owned by landlords. We believe an excellent use of funds is a kind incentivized contract with landlords to keep rent costs low – at operating costs</p>	<p>Who would it serve: Youth under 25</p>	<p>Brief: The system acts with urgency to swiftly assist youth to move into permanent or non-time-limited housing options with appropriate services and supports.</p>	UNK	???	
Project Planning Project	<i>Funds to support the YAB through a contract with NWN</i>			<i>\$60,000</i>		N/A
TOTAL:				\$5,869,940.00		

#1) Recommended Project: YYA Housing Navigation and Diversion

What:

- **What is the project?**

Embedding Diversion and Navigation system-wide using key access points for YYA.

Describe the project:

- **What would it include?**

This project would ensure system-wide capacity for housing navigation and diversion services and provide flexible funding to support diversion opportunities. The project would utilize best practices and adopt shared principles and practices for navigation and diversion supported by system-wide training for all participating agencies.

Capacity for housing navigation and diversion services will include:

- Shifting existing services within emergency shelters, outreach teams, and day centers serving YYA to include a focus on housing navigation and diversion, increasing staff capacity where needed,
- A YYA Housing Navigation Team operating as a decentralized extension of the Coordinated Entry for All (CEA) Regional Access Points (RAPs), and
- Diversion-specific staff within the YYA Housing Navigation Team to offer targeted diversion services to YYA who are not connected with shelter or outreach and who are not prioritized for housing resources based on CEA prioritization policies (All Navigation Team members will be providing diversion services, the Diversion staff will focus on this target population).

Housing Navigators will provide assessment, diversion, and navigation assistance using progressive engagement techniques.

Core Components:

- Divert YA from shelter/ homelessness whenever possible and connect to permanent housing using progressive engagement techniques
- Connect YA to emergency shelter and to housing through CEA housing assessments; assistance to locate and apply for identification and other documentation needed for housing placement; and transportation or accompaniment to potential housing options and necessary appointments
- Provide case management to maintain engagement, support independence and connect to needed services such as employment, education, non-cash benefits, mental health, and chemical dependency services
- Coordinate with system partners including the CEA Team on the YA By Name List and the Youth Engagement Team supporting YYA in schools, juvenile justice, and other systems of care
- Employ peer leaders within housing navigation and outreach teams
- Continue support, as needed, for up to 6 months after achievement of permanent housing

Diversion model is a flexible, developmentally appropriate, relationship-based model embracing problem-solving techniques in combination with financial assistance to identify stable housing options. A diversion approach would be utilized when a YYA encounters services, or earlier if possible, and on-going, as needed, until housing is located, using flexible financial assistance as needed. One entity would hold the pool of diversion funds to be readily accessed by any of the key partners listed above (shelter, outreach teams, day centers, and navigation teams).

Training for Housing Navigation and Diversion would be universal and centralized, ensuring shared policies and practices.

Who would it serve?

Homeless Young Adult Housing Navigators serve:

- Homeless young adults, including young parents, who are seeking emergency housing and/or request a CEA housing assessment;
- Ages 13 to 24;
- Literally homeless, in shelter, or within 14 days to eviction;
- Navigation Team focused on YA prioritized for housing according to CEA Prioritization policy
- Diversion staff focused on YA not prioritized for housing according to CEA policy,

Type:

- **What type of project?**
 - Supportive Services Only (SSO)
- **Is this new? Or expansion of a current model/project?**
 - Expansion and coordination of current navigator and diversion models

What is the Impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**
 - Currently there are approx. 594 CEA housing units for homeless young adults with 1,700 young adults homeless tonight and on average 250 young adults entering homelessness each month. The expansion would add capacity to young adult shelter staff and would transition all case management that is not connected to housing, to the Homeless Young Adult Housing Navigation model. Adding approximately ten (10) new Homeless YA Housing Navigators (add'l staff to the Navigation Team and added capacity within shelters and day centers where there are gaps) to serve an additional 400 homeless young adults for a total program capacity to serve 1,000 young adults.

Homeless Young Adult Housing Navigator Performance Commitments/Milestone Commitments
1,000 new, unduplicated individuals or families receive navigation*/diversion services focused on housing placement. With a caseload of 25 per Housing Navigator
100% of individuals or families that have completed Coordinated Entry assessments
30% of individuals or families that enter transitional or other temporary housing
50% of individuals or families that enter permanent housing**

80% of individuals or families that exit to permanent housing and do not return to homelessness within 6 months
90% of individuals or families that consent to participate in HMIS

*Navigation-assist homeless YA to complete CEA housing assessment and prepare for housing referral. While on the CEA community queue Navigators will work on permanent housing outside of CEA.

**Permanent housing-subsidized/unsubsidized rental units, permanent supportive housing, or living with family/friends

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**
 - Additional 400 homeless young adults served -- potential to add even more Housing Navigators as temporary two-year staff to help address current high need, 1,700 currently sheltered/unsheltered.
 - \$600,000 (10 Housing Navigators), \$180,000 (6 peer leads in outreach teams), and \$240,000 (four Diversion staff)
 - \$100,000 training costs for the continuum.
 - An investment of \$900,000 would provide an average of \$1,500 for diversion assistance to serve 600 YYA annually.

Total Program Cost: \$2,020,000 (\$540,000 available through local funds)
Total 2-year YHDP Request: \$1,480,000

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD by funders
- **Will this be an RFP process?**
 - Yes, RFQ
- **What would it take to implement?**
 - What is the anticipated process/timeline?
 - Run RFQ in 2017, for new Housing Navigators only, for January 1, 2018 contract start dates. Maintain six HSD general fund Housing Navigator staff in current HSD 2017 RFP, map out HSD general fund vs. YHDP funding. Work with current Housing Navigator program to finalize model.
 - Next steps?
 - Begin RFQ preparation.

Required Principles:

- **Which of the required principles does this project address?**
 - ***USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)***
 - Special populations (***LGBTQ***, minors under 18, ***pregnant and parenting youth, youth involved in JJ and foster care systems***, victims of trafficking and exploitation, ***youth of color***)
 - ***PYD and TIC***
 - ***Family engagement***
 - ***Immediate access to housing with no preconditions***
 - ***Youth choice***

- ***Individualized and client-driven supports***
- ***Social and community integration***
- ***Coordinated entry***

Notes

#2) Potential project: Young Adult Rapid Rehousing

What:

- **What is the project?**
Expand current Young Adult Rapid Re-Housing (RRH)

Describe the project

- **What would it include?**
This project would increase the capacity of current YA RRH programs created in 2016 through a new Continuum of Care (CoC) grant serving 64 young adults. The RRH project would adopt best practices as learned through early iterations of rental assistance programs for young adults and Rapid Rehousing programs serving other subpopulations.

YA RRH includes the three core components of RRH - housing identification, rent and move-in assistance, and case management and supports. Programs maintain average caseloads of approximately 16:1. RRH is a low barrier, housing first intervention offering tailored support and providing assistance using a progressive engagement approach. The length of assistance and depth of services is individually determined based on the need of the young person, providing the level of assistance needed to sustain housing without providing more than is needed. There are no preconditions to enrollment or eligibility criteria other than the requirement to serve young people who are literally homeless at the time of enrollment.

RRH case management services connect young people with community-based resources and supports such as education and employment, transportation, physical and behavioral health, and legal supports.

Additional RRH for young adults would ensure adequate capacity throughout all regions of King County, particularly addressing gaps in South King County.

Who would it serve?

Young Adults ages 18-24 who are currently experiencing homelessness.

Type of project:

- **What type of project?**
 - Permanent Housing – Rapid Rehousing
- **Is this new? Or expansion of a current model/project?**
 - Expansion of current model

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**
The project would reduce the number of homeless YA and reduce the length of time they are in the homeless system / not in “their own” housing. It would support YA in moving into community based units – though financial and community support

How much:

- **How many additional YA would this serve and how much money would need to be allocated to this?**

The project can be scaled based on the need and priority of RRH relative to other priorities of the YHDP funding. Based on the costs of the existing RRH program, the average cost per young person (including staff and administrative costs) is \$18,750. For a total cost of \$600,000 (per year); the current RRH program could increase its capacity by 50%, serving an additional 32 households.

Total 2-year YHDP budget: \$1,200,000

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD by funders
- **Will this be an RFP process?**
 - Yes
- **What would it take to implement?**

What is the anticipated process/timeline?

- Once funding is available and agencies are selected, programs are immediately able to enroll new YA and increase staffing, as needed.
- Next steps?

Required Principles:

- **Which of the required principles does this project address?**
 - **USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)**
 - **Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ and foster care systems, victims of trafficking and exploitation)**
 - **PYD and TIC**
 - Family engagement
 - **Immediate access to housing with no preconditions**
 - **Youth choice**
 - **Individualized and client-driven supports**
 - **Social and community integration**
 - **Coordinated entry**

#3) Recommended Project: New Bridge/Rapid Re-Housing Model

What:

- **What is the project?**
Bridge Housing to Rapid Re-Housing

Describe the project:

- **What would it include?**
Piloting a new housing model supported by HUD (Joint TH/RRH project), we would identify existing Young Adult Transitional Housing units to transition to this new “bridge housing” model. These bridge housing units would be the platform from which YA would be rapidly rehoused. There would be less program / staff focus on stabilizing in the “house” and more emphasis on finding and moving to units that the young person(s) could stay in longer term / rent for themselves, and focus on connecting them to the community they are to be living in.

Timeframe: Short-term placement (target is up to 90 days) in bridge housing (formerly TH) while finding RRH units. The length of RRH services will vary utilizing a progressive engagement model (up to 24 months).

Staffing: The staff in the program would focus housing search and general RRH supports (adopting the core components of RRH) once the YYA is housed.

Who would it serve?

This would serve a broad range of YA (potentially targeting a TH program that works with special sub-populations)

Type:

- **What type of project?**
 - Permanent Housing – Rapid Re-Housing
- **Is this new? Or expansion of a current model/project?**
 - New project model

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**
The project would reduce the number of homeless YA and reduce the length of time they are in the homeless system (more rapid exit to permanent housing). It would support YA in moving into community based units with support (financial and case management).

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**

The Bridge model would serve six times the number of young people in a given year. A 12-unit TH program (typically serving a total of 18 young people each year) would serve approximately 73 young people, or 55 additional young people each year.

Cost (Assumptions to estimate cost, actual cost/rental assistance per person would vary):

TH (Bridge) with 12 units (existing cost)
60 days average to locate housing
\$1093/mo rent (FMR for studio)
Move-in cost of 2x rent
12 months of full rent subsidy per person

Total two-year YHDP budget: \$1,088,628

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD by funders
- **Will this be an RFP process?**
 - Identify a TH program to pilot this with (in conversation with the agencies)
- **What would it take to implement?**

- What is the anticipated process/timeline?

Transition could occur in the nearer term – not applying for CoC renewal, and making the transition when the YDHP funds become available - this coming fall / winter. This would require making a decision re: which current YYA project to include in the context of the CoC application - date unknown, but likely due early fall.

- Next steps?
 - Refine proposal and ID budget
 - Identify potential pilot “sites” and discuss with agencies

Required Principles:

- **Which of the required principles does this project address?**
 - **USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)**
 - ***Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ and foster care systems, victims of trafficking and exploitation)***
 - PYD and TIC
 - Family engagement
 - **Immediate access to housing with no preconditions**
 - **Youth choice**
 - **Individualized and client-driven supports**
 - **Social and community integration**
 - **Coordinated entry**

Notes

#4) Recommended Project: Under 18 - Youth Engagement Team

What:

- **What is the project?**
Multi-disciplinary team working with youth under 18 (Youth Engagement Team)

Describe the project:

- **What would it include?**
The goal of the Youth Engagement Team (YET) is to house and support youth and families either immediately prior to an impending experience of homelessness or within the first few days of the experience. This strength-based approach would use a multi-systems team to help the youth and family either reunify immediately or access short term housing while services are being delivered. The approach would use mediated plans as much as appropriate. When achieving reunification is possible, the goal is to do so with the support of both the youth and the parents/guardians. Knowing that this is a voluntary engagement, ideally helping youth want to opt-in to and fully engage in the process.

Referrals of youth experiencing homelessness, or on the verge of ending up homeless, would be made to a single entity (the YET) by juvenile justice staff (including law enforcement, probation, judges, detention staff, attorneys and others), school staff (including counselors, liaisons and others), and provider staff (outreach, drop-in, shelter, HOPE staff, CRC staff). Youth would voluntarily opt-in with the benefit of securing housing and services.

The central entity would regularly convene a team of professionals, including a mediator/family reconciliation expert, legal counsel for youth, housing provider, the youth, and their parents/natural support system (including the referring party). They would, in the style of a family team decision making meeting, work towards a short term and long term plan, including authorizing services and short-term shelter, HOPE bed, home of a relative or neighbor or other responsible adult, host home, etc. The team would have access to flexible funds (utilizing a diversion approach) to address needs, such as short term housing supports.

Where parents are unable or unwilling to parent and the team is unable to identify appropriate housing, or where there is a serious risk of abuse, the team would refer to Children's Administration who would, when appropriate, join the team.

Where reunification is ultimately not possible, the team would look for other housing options.

Who would it serve?

- Homeless (literally homeless) youth Under 18 (who are willing to access services)

Type of project:

- **What type of project?**
 - Supportive Services Only (SSO)
- **Is this new? Or expansion of a current model/project?** If expansion of a current project, outline how we would be adapting or modifying? What is making it different or innovative?
 - New project

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**
 - Increased stability and family reunification
 - Decrease time unsheltered
 - Decrease time to permanent housing (quicker reconnection back to their natural support systems)
 - Connection with other systems (Juvenile Justice, schools)

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**

In order to pilot this intervention, it is proposed that we establish one Team to design and implement this model; learn and scale up as appropriate to meet the demand.

Costs and numbers served -

Staff: (Legal representative, Mediation/triage support, coordination = 3 FTE) \$210k/year

Flexible funding to support approximately 168 YYA = \$252k/year

Total two year YHDP budget: \$924,000

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD by funders
- **Will this be an RFP process?**
 - Yes
 - Release an RFP to fund an agency (or agencies):***
(Legal partner, Mediation/assessment triage coordinator, housing navigator)
- **What would it take to implement?**
 - What is the anticipated process/timeline?
Get buy-in from system partners, develop screening and referral process

Required Principles:

- Which of the required principles does this project address?
 - USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)
 - Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ system, victims of trafficking and exploitation)

- PYD and TIC
- Family engagement
- Immediate access to housing with no preconditions
- Youth choice
- Individualized and client-driven supports
- Social and community integration
- Coordinated entry

All of the above!

#5) Recommended Project: Expand Host Homes/Kinship Care for YYA

What:

- **What is the project?**

The proposal is to expand and support host homes or Kinship Care for homeless youth and young adults, ages 16-24. For youth and young adults interested in being matched with host families, this would be a community based option where young people experiencing homelessness would not only have a safe and stable place to live but also have an opportunity to build permanent connections. Housing options are scarce AND youth want choice AND they don't want to live with strangers. As such, youth would never be "placed" in homes. They would be encouraged to identify individuals in their community that could serve as a host home and the program would then support the young person and host family.

Describe the project:

- **What would it include?**

Participating in host homes would be a youth driven choice. Youth would voluntarily participate and would never be "placed" in a home. Youth would be encouraged to self-identify host homes (including siblings and/or other caring adults). There would be choice by both the youth and the host family.

Host homes could be used as short term respite care (less than 30 days) or longer (up to 6 months) while youth and young adults are supported to find permanent housing or be reunified back home. The arrangement could be longer if both the host family and the youth/young adult agree.

YYA in the program would be offered support through peer mentorship, housing navigators, education and employment navigators (King County Reconnect to Opportunity team), as well as other mainstream support systems. Support may include access to family engagement services, diversion/flexible funds, and/or connection to CEA to access non time-limited housing options.

Host families would receive training and on-going support including modest monthly stipends for food/other expenses (\$300/month) upon request, and peer support through an organized cohort of other host families.

Additionally, a key piece of this success of this model will be to incorporate targeted recruitment (for example using school staff/PTA or other established community organizations).

Who would it serve?

Any homeless youth and young adult who is interested in being matched with host families. Specific focus (recruitment and connection) would be within specific schools and/or identified communities. Both host families and young adults would have choice in the matching process.

Type:

- **What type of project?**
 -
- **Is this new? Or expansion of a current model/project?**
 - Expansion – Currently, there are two host home efforts operating in King County targeted for young adults (ages 18-24). The first is a project run by the YMCA with support from the Raikes and Medina Foundations. In addition, Bellevue Presbyterian has also partnered with Friends of Youth in east King County to offer host homes for homeless young adults on the eastside.

What would be different about this project is:

- Supporting host homes for youth (under 18), especially school-connected homeless youth.
- Supporting host homes from particular communities (e.g., LGBTQ, communities of color) and/or school communities
- Supporting host homes as alternatives to shelter (finding hosts who are willing to house youth and young adults for less than 30 days) and longer term housing (6 months or more)
- Supporting minors participating in host homes with the Youth Engagement Team, whose primary goal is to help youth and their family resolve their conflict (if possible) and find solutions for safe and stable housing.
- Explicitly pairing young adults living with host families with a housing navigator and a referral to an education and employment navigator
- Allowing youth and young adults to self-identify host homes (including siblings and/or other caring adults).
- Supporting host families in a “constellation” model

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**
 The 2017 Count Us In (annual point in time homeless count) estimated 1,498 unaccompanied homeless youth and young adults in King County. 76% were unsheltered. Unfortunately, our community lacks enough shelter and/or other crisis beds and too many young people experiencing homelessness are forced to sleep outdoors or in places not meant for human habitation because of lack of capacity in our crisis response system. Host homes will not meet every homeless young person’s needs. However, it is a creative and innovative solution that allows us to leverage and tap into community based resources that **results in fewer # of unsheltered homeless youth and young adults.**

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**

The proposal is to allocate **\$278,000 a year** to support host homes with a goal partnering 40 young adults with host families.

- \$120K for staffing (2 FTE)
- \$85,500 for host homes stipends (at \$300/month for 6 months (25) and (15) for up to 9 months)
- \$20K for CBO targeted outreach/recruitment
- \$52,500 is for operations/administration. This includes cost for office; supervision; cell phones; outreach/communications; transportation

Total 2-year YHDP Budget: \$556,000

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD by funders
- **Will this be an RFP process?**
 - Yes
 - *The RFP could target specific communities/geographies (e.g., LGBTQ, communities of color) and/or school communities.
- **What would it take to implement?**
 - What is the anticipated process/timeline?

This could be implemented fairly quickly given the lessons learned and the foundational work that has already happened with the YMCA, Bellevue Presbyterian and Friends of Youth (in terms of development of training and recruitment materials)

Required Principles:

- **Which of the required principles does this project address?**
 - **USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)**
 - ***Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ and foster care systems, victims of trafficking and exploitation)***
 - **PYD and TIC**
 - **Family engagement**
 - **Immediate access to housing with no preconditions**
 - **Youth choice**
 - **Individualized and client-driven supports**
 - **Social and community integration**
 - **Coordinated entry**

All of the above



School Housing Partner

I. Describe the project

- a. **Overview:** The School Housing Partner (SHP) creates a direct connection between schools and the homeless response system, enabling school staff to focus on students' academic success and providing students (and their families) with immediate access to the full range of housing supports and services.

- b. **Detailed Description**

The Need

From a student's perspective: For many students and their families, school is a safe and trusted place where they can ask for and receive supports. Students and their families need to be engaged and served by those they trust, and through this proposal the SHP will leverage schools' relationships to best serve students and their families in a known environment with warm hand-offs from trusted people in their lives.

From a school's perspective: SPS' McKinney Vento staff are overwhelmed by family requests for help finding or keeping housing. They are not adequately positioned or skilled to meet these needs entirely, and the workload associated with accommodating these requests strains their ability to meet their core responsibility: ensuring the academic success of students experiencing homelessness/instability.

From the funder/system perspective: A partnership with schools presents the opportunity for early and improved identification of youth and families before they reach the point of crisis. Additionally, it facilitates faster connections to the homeless response system so an episode is shorter. This advances the system goals of making homelessness rare and brief.

What is the core of this proposal?

A community-based housing service provider is designated as a point of contact for school staff that need to connect students and their families OR unaccompanied youth with diversion and/or housing services. For a visual, please see Appendix A.

Step 1. Identification: Currently, school staff assess and identify homeless students through an annual survey, self-referrals by students and/or their families, and by school staff referrals. With SHP, schools would receive technical assistance for better and more frequent assessments, and new assessment channels (e.g., SMS texting vs. paper forms). This partnership would enable schools to more accurately identify students throughout the year that are not only unsheltered and unstably housed, but those at risk of becoming so.

Step 2. Notification: School staff currently notify district staff in the McKinney-Vento office when students are identified as homeless or unstably housed. With SHP, school staff would also call the School Housing Partner, a community-based housing service provider with expertise in diversion and navigating the homeless crisis response system. Additionally, when families call the McKinney-Vento office for assistance, district staff would connect families to the School Housing Partner, instead of trying to identify and refer them to the most appropriate agency or resource.

Step 3. Planning & Intervention: Currently, McKinney-Vento staff work with youth and families to develop a plan to keep youth connected to school. This plan includes additional school supports such as



transportation to/from school, automatic enrollment in free and reduced lunch, and support for extracurricular activities. Housing supports are not included, but at times may be provided by industrious McKinney-Vento staff. With SHP, the housing service provider sends a housing advocate to the school to meet with the student/family within 48 hours. The advocate conducts a Coordinated Entry Assessment and determines whether diversion is an appropriate response to maintain and achieve stability. If not, the advocate will identify possible services and supports to meet the student/family's immediate needs. This person also serves as the student/family's single point of contact moving forward.

Step 4. Advocacy and Ongoing Coordination: With SHP, the housing advocate connects the student/family with diversion, host homes, rapid-rehousing, and/or other housing services as appropriate. They also identify non-housing supports that may help to stabilize the family and meet physical health, mental health, and employment needs. Throughout a student/family's engagement, the McKinney-Vento district contact and the housing advocate maintain communication to inform one another of changes in the family's housing status to minimize adverse impacts on the student's academic performance.

Roles and Responsibilities

McKinney-Vento building point of contact	<ul style="list-style-type: none"> ▪ Lead Identification activities at the school-level ▪ Sync up regularly with District staff and SHP Housing Case Manager regarding active cases ▪ Lead activities related to supporting student academic success
SPS District McKinney-Vento team	<ul style="list-style-type: none"> ▪ Coordinate district-wide activities and caseload with SHP team ▪ Partner with SHP team to deliver technical assistance at individual schools
SHP Housing Advocate	<ul style="list-style-type: none"> ▪ Bring creative problem-solving mindset to assess opportunities to meet student needs ▪ Lead Needs Assessment activities for each student/family ▪ Lead Case Management activities for each student/family ▪ Sync up regularly with District and school staff regarding active cases
Students and Families	<ul style="list-style-type: none"> ▪ Play an active role in all steps to ensure that client voice is present and guides assessment of options
Funder	<ul style="list-style-type: none"> ▪ Fund the program and provide partner management support ▪ Support data collection and evaluation

How does this proposal connect to existing efforts/processes in our community?

This proposal aligns with the City's Pathways Home strategy, taking a person-centered approach to meeting our constituents' needs. We also hope to leverage and integrate learnings from our community's 100-Day Challenge to End Youth Homelessness, particularly as it relates to the SHP's work meeting the needs of unaccompanied students.



How does this proposal connect to other YHDP proposals under consideration?

The School Housing Partner proposal can be strengthened with the Youth Solutions Team and Host Home proposals.

- Youth Solutions Team: A representative from the School Housing Partner (SHP) would sit on the Youth Solutions Team to provide responsive housing support for students being served.
- School-based Host Home Proposal: Where appropriate, housing placements for students may be made via the School-based Host Home project to shorten length of time homeless.

II. Who would it serve?

- a. This proposal intends to serve students experiencing homelessness in Seattle Public Schools. This includes unaccompanied students as well as students with their families.
- b. School staff at the district and individual school level.

III. Is this new or an expansion of a current model/project?

- a. This is new to our community, but leverages lessons learned from Hamilton Families in San Francisco.

IV. What is the projected impact?

- a. Housing Outcomes
 - a. For Families
 1. Evictions/Foreclosures Prevented
 2. Families Re-Housed via RRH
 3. Decrease in Length of Time on District McKinney Vento List
 4. Increase in Families Re-Housed Near Their Home School
 5. Decrease in Length of Time Unsheltered
 6. Decrease in Number of Families Unsheltered During School Year
 - b. For Unaccompanied YYA w/o Children
 1. Evictions/Foreclosures Prevented
 2. YYA Re-Housed With
 3. Decrease in Length of Time on District McKinney Vento List
 4. Increase in YYA Re-Housed Near Their Home School (e.g., host homes)
 5. Decrease in Length of Time Unsheltered
 6. Decrease in Number of YYA Unsheltered During School Year
- b. Academic / Student Behavior Outcomes
 - a. For Students with Families and Unaccompanied YYA
 1. Decrease in Students Absent Ten or More Days in the Year
 2. Decrease in Mid-Year Transfers
 3. Decrease in Suspensions for Middle/High-Schoolers
 4. Increase in SBAC Reading/Math Proficiency
 5. Increase in Graduation Rate
- c. System Outcomes
 - a. Increased utilization of prevention/diversion resulting from improved early detection
 - b. Increased accountability for meeting the needs of homeless students and their families

V. How many additional YYA would this serve and how much money would need to be allocated for this?

- a. NOTE: We are awaiting concrete estimates on the number of YYA (in families and unaccompanied) who are newly identified each year, as well as estimates on staffing costs. The sample budget below illustrates



some of the components that may require funding. The dummy figures will be replaced with actual estimates when data become available.

- b. Needs unfunded by YHDP could potentially be supported through existing City resources and contributions from philanthropic funders.

SAMPLE PILOT BUDGET – FIGURES ARE NOT REPRESENTATIVE – INCLUDED FOR ILLUSTRATIVE PURPOSES

Input/Process Factor	Families	Unaccomp. w/o Kids
Annual Target Population (Households Identified through Schools)	1000	300
% Appropriate to Connect to Housing Partner	85%	85%
Housing Partner Intake and Assessment Meetings in Schools	850	255
% Match to No Assistance Necessary	15%	15%
% Match to Diversion/Prevention	40%	40%
Annual Diversion/Prevention Caseload	340.0	102.0
Avg. Diversion/Prevention Engagement Length for Case Manager (Days)	30	30
Avg. Active Diversion/Prevention Engagements (Annual/Length)	27.9	8.4
Avg. Diversion/Prevention Event Subsidy Cost	\$1,500	\$1,500
Annual Diversion/Prevention Subsidy Cost	\$510,000	\$153,000
% Match to Full Housing Search (i.e., Emergency Shelter --> RRH)	45%	45%
Full Search Caseload	382.5	114.75
Full Search Engagement Length for Case Manager (Days)	90	90
Avg. Active Full Search Engagements (Annual/Length)	94.3	28.3
Housing Partner FTEs Needed		
Optimal Caseload for Diversion Case Management	25	25
Average Active Diversion/Prevention Engagements	27.9	8.4
Diversion Case Managers Needed	1.1	0.3
Optimal Caseload for Full Housing Search	16	16
Average Active Full Search Engagements	94.3	28.3
Full Search Case Managers Needed	5.9	1.8
Grand Total FTEs Needed	7.0	2.1
Needs Not Yet Accounted For		
Training and Materials for Improved Identification		
Transportation for Housing Partner Staff		
Technology for District-Partner Communication		

VI. Who would hold the contract?

- a. The contract would be between SPS, City, and selected community-based housing partner(s).



- VII. Will this be a RFP process?
 - a. Possibly, though for initial pilot we could do a RFI and award pilot contract to selected partners and do a fuller RFP process for Round 2 implementation

- VIII. What would it take to implement?
 - a. See draft estimates in Section V.

- IX. Which of the required principles does this project address?
 - a. USICH Framework/core outcomes (stable housing, education/employment)
 - b. Special populations (U18 youth)
 - c. Family Engagement
 - d. Coordinated entry
 - e. Individualized and client-driven supports
 - f. Immediate access to housing with no preconditions



School Housing Partner (SHP)



STEP 1 Identification

School-level staff assess/ identify homeless students.



STEP 2 Notification

School staff notify SPS district staff in McKinney-Vento (MV) office.



STEP 3 Planning & Intervention

MV staff work with youth and family to develop plan to keep youth connected to school.

Services offered include, but not limited to:

- Transportation to/from school
- Automatic enrollment in free/reduced lunch
- Support extracurricular activities



STEP 4 Advocacy & Coordination

Current State

SPS

Gaps

Future State

SPS



SHP

Homeless students are identified through annual survey, self-referrals by students/families, or staff referrals.

Families request housing support from MV staff. However, housing supports are not included in the school district's current offerings.

Parents call school district for housing support, but district struggles to help families navigate homeless system.

Increased technical assistance to SPS to better identify youth at risk of homelessness, unstably housed and homeless students through additional training or more frequent assessments.

School or district staff contacts housing advocate from SHP to meet with youth/family and assess needs.

SHP housing advocate assessment

- Diversion
- Host Homes
- Other Housing Supports & Services
(Shelter, Rapid Rehousing, Employment, Mental Health, etc.)

SHP provides ongoing support to youth/family.

SHP housing provider notifies school of any changes to housing status.

#7) Potential project: CCORS Expansion to Runaway Homeless Youth and Young Adult (RHYYA) Housing Providers

What:

- **What is the project?**

This program is a coordinated approach to supporting youth and young adults experiencing homelessness. It provides mobile behavioral health team(s) to young adult housing programs as featured in the All Home Comprehensive Plan to Prevent and End Youth and Young Adult (YYA) Homelessness.

Describe the project

- **What would it include?**

The Children's Crisis Outreach Response System (CCORS) will be expanded to respond to the behavioral health needs of youth living in YYA housing throughout Seattle, East King County, and/or South King County including transitional housing, rapid rehousing, and permanent housing.

The CCORS Team will provide on-site mobile crisis outreach and short term intensive community based support to any youth living in YYA housing and support the contracted housing providers to ensure the safety of all staff and clients. This includes access to short-term crisis respite/crisis stabilization beds as needed.

- **On-Site Mobile Crisis Outreach - Urgent response (within 2 hours) during the moment of crisis to:**

- work with youth, professionals, family members (if available) and other natural supports to provide safety and risk assessments and to deescalate and debrief the crisis event;
- provide collaborative crisis prevention planning with the youth and housing staff;
- identify priority needs to stabilize the youth
- provide hospitalization diversion options including use of short-term crisis stabilization beds/respite;
- or (if needed) facilitate hospital authorization (voluntary or involuntary) for eligible youth; and
- link to long-term behavioral health services, connection to natural supports and referrals to other community resources.

- **Short-term (up to 8 weeks) Intensive Community-based support, including:**

- brief, evidence-based therapeutic interventions
- peer support and mentoring through the use of peer support specialists;
- family mediation and reunification that includes parent skill building to manage the youth safely within the home environment when appropriate;
- teaming with other professionals and advocating for the youth and his/her needs;
- providing informal wraparound services; and

- Access to Psychiatric Nurse Practitioner for evaluation and short term medication management
- **Short-term crisis stabilization/crisis respite beds**
 - CCORS staff will have access to short-term crisis stabilization beds available for placement 24 hours a day 7 days a week;
 - Youth can stay in a stabilization bed for up to 14 days
 - CCORS staff will work with the youth and housing provider for a timely and safe transition back to longer term housing;

Because the CCORS Team will be providing services at existing housing programs, training to housing program staff, and linkages to behavioral health resources, the “home base” programs will have stronger capacity to provide intensive on-site behavioral health supports. This will create more appropriate supports within existing housing programs for young adults with ongoing mental health or substance abuse needs. It is anticipated that these programs will be able to stabilize more young people, and support them moving to other programs in the continuum as their service needs change.

Who would it serve?

Currently there are approximately 437 (Band 3 referrals) beds located throughout King County to provide housing options for homeless youth and young adults. Youth living in these beds will be the primary target for this intervention along with the housing providers who serve them. It is unclear exactly what the volume of crisis response need will be to the housing continuum. However, since CCORS is a crisis response system, they will staff for 24/7 coverage to respond within 2 hours. CCORS will track the number of referrals from YYA housing providers as well as the number of outreaches, location, client demographics and other key service measures to ensure that the capacity of the CCORS teams meets the volume of need.

1. *How Well? Service Quality Measures*
 - increased housing stability
 - increased use of preventive (outpatient) services
2. *Is anyone better off? Individual Outcome Measures*
 - reduced behavioral health risk factors
 - reduction of crisis events
 - reduced unnecessary hospital and emergency department use

Type of project:

- **What type of project?**
 -
- **Is this new? Or expansion of a current model/project?**
 - CCORS is an existing program, but the initiative to expand programming to the RHYYA Housing Providers is new.

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**

This initiative focuses on mobile behavioral health team(s) based in young adult housing programs, as a priority element of a coordinated approach that will support youth and young

adults experiencing homelessness with acute behavioral health needs and/or a history of trauma in achieving and succeeding in safe and stable housing.¹ Improving behavioral health services to this population will help ensure that their homelessness is a brief and one-time experience.

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**

The spending plan outlined below is limited to the recommended funding level. As such, these expenditure plans may be adjusted as program design continues.

Year	Activity	Amount
2017 Jul - Dec	Mobile behavioral health team(s) responding to young adult housing programs (Supported through MIDD II)	\$353,878
2017 Jul - Dec	Crisis Stabilization Beds (Supported through YHDP)	\$85,104
2017 Annual Expenditure		\$438,983
2018	Mobile behavioral health team(s) responding to young adult housing programs (Supported through MIDD II)	\$707,757
2018	Crisis Stabilization beds (Supported through YHDP)	\$170,208
2018 Annual Expenditure		\$877,965
Biennial Expenditure		\$1,316,947
Total request for YHDP		\$255,312

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - All services offered under this initiative will be contracted for with the YMCA and managed by existing staff within King County DCHS' BHRD in coordination with King Housing and Community Development.
- **Will this be an RFP process?**
 - King County DCHS BHRD will expand its existing contract with the YMCA for the CCORS program to serve homeless youth and young adults age 18 - 24. .

- **What would it take to implement?**

- What is the anticipated process/timeline? Service planning for this initiative will occur primarily in first quarter 2017, to align plans with final funding levels. Services to begin July 2017.
- Who would be the lead? BHRD / HCD
- Next steps? Complete contracting process and begin hiring.

Required Principles:

- **Which of the required principles does this project address?**

- ✓ USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)
- ✓ Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ and foster care systems, victims of trafficking and exploitation)
- PYD and TIC
- ✓ Family engagement
- Immediate access to housing with no preconditions
- Youth choice
- ✓ Individualized and client-driven supports
- Social and community integration
- Coordinated entry

ⁱ In addition to the mobile behavioral health team(s) described in this document, this coordinated approach could include wraparound services for homeless youth & young adults (YYA), enhanced crisis response for young adults (YA) in housing programs as well as trauma-specific therapy and supports for homeless youth and young adults, or other programming, if future funding permits.

#8) Potential project: Revamped Drop-in Centers

What:

- **What is the project?**
Revamped Drop-in Centers for homeless youth and young adults

Describe the project

- **What would it include?**
Ensure the following services/amenities:
 - Needle exchange
 - Laundry facility
 - Shower facility
 - Snacks/Meals
 - Access to filtered drinking water
 - Clothes
 - Basic needs; socks, reproductive hygiene products, condoms, diapers, toiletry sets, underwear

The facility should include space for the following:

- Safe-use spaces
- Artistic space (music, visual art, coloring, etc.)
- Gym facility
- Storage unit
- Resource board or area

Case Management would include

- Flexible Funding (toward self-determined/identified stability – not “housing”)
- Health services: medical, dental, vision, therapy, and other services
- Legal Services
 - Criminal Record Support
 - Documentation Support (IDs, paperwork, etc.)
- Addiction-focused counseling
- Housing CM or Navigators: Assistance for housing stability
 - Landlord Liaison Project
- Career Coach or Mentorship program
- Education, employment, networking, and skill development opportunities
- Transportation funding (i.e. bus passes, loaded orca cards)

Outreach Strategies

- Waterproof boxes around Seattle area (i.e. WeCount box of sox) that contain high demand items - Socks, reproductive hygiene products, condoms, underwear, diapers, toiletry sets
(combs, toothbrush, shampoo, conditioner, soap, deodorant, toothpaste, etc.)
- Education, employment, networking, and skill development opportunities

Staffing requests

- Pay a living wage
- Drop-in includes 10:1 caseloads for case managers
- Hire formerly homeless/unstably housed youth
- Training for supporting addicts and people under the influence
- Wrap-around training (i.e. housing navigation)
- Cross-training between admin and case management and floor staff

Who would it serve?

We aim to serve youth ages 13 through 24, focusing efforts on better supporting youth under 18, LGBTQ youth, youth of color, and youth with families.

Type of project:

- **What type of project?**
 -
- **Is this new? Or expansion of a current model/project?**
 - This is an expansion/development/enrichment of current models that exist. Examples include Orion Center and New Horizons. Services could be made more robust and the breadth of services could be better advertised.

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**

Full and comprehensive services would create many opportunities for youth to get connected to services more quickly and more appropriately. This a wide-scale harm reduction strategy attempting to alleviate the many of the day-to-day stressors facing homeless and unstably housed homeless youth. This space will also serve as an opportunity to build community and skills in job-searches, etc.

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**

We're not sure; too many variables. We believe that implementing these strategies will result in meaningful increase in quality and quantity of services. We are trying to target people who aren't receiving services and who aren't accounted for in data collection.

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD
- **Will this be an RFP process?**
 - Unclear at this time. We believe that if it were an RFP, youth would need to be involved in the selection process.

- **What would it take to implement?**

- *We don't have this information, but we should have youth involved.*
- What is the anticipated process/timeline?
Requirement: partner program (i.e. tiny homes, landlord liaison project) that actually provides the housing or forces the housing to actually be affordable.
- Coordinated support (not standalone service) system; better connected and more informed - SMART goals
 - Who would be the lead?
 - Youth Led
 - YAB reviewing what's happening
 - Smaller version of CoC makeup

We don't have the necessary information to make this kind of decision

Required Principles:

- **Which of the required principles does this project address?**
USICH Framework/core outcomes (permanent connections, education/employment, social/emotional wellbeing)
 - Special Populations*
 - Youth Choice*
 - Individualized and client-driven supports*
 - Social and community integration*
 - Coordinated entry*

Notes

Additional comments:

This money is only eligible to organizations who commit to having paid youth board members for decision-making and lobbying.

We also hope to embed a kind of advertising/messaging campaign to help dispel myths and undo stereotypes facing and impacting homeless youth and their outcomes.

#9) Recommended Project: Multi-Site/Tiny Home Village

What:

- **What is the project?**

We propose the idea of a multi-use camp site or village on a CoC owned plot of land.

Describe the project:

- **What would it include?**

This project would require that the CoC use a portion of the YHDP funds to buy land (potentially in multiple areas). Additionally, the CoC would use funds to buy materials necessary to build houses. We have seen successful models of Tiny Home villages around the region in which members of community work together, using a template and community tools, to construct homes for the village members. The YAB hopes to set up the plot of land with a central site for services along with stages of entry, moving toward security and stability; empty plots--> tenting/parking lot (people living in vehicles)--> tiny homes.

The land/space would include:

- Secure Entrance; fenced-in land.
- Resource Center
 - Wrap-around Case Management
 - Legal Services
 - Documentation Center
 - Education Opportunities
 - Mental Health Support
 - Addiction-focused counseling
 - Career Coach or Mentorship Program
 - Intensive and mobile Advocacy
 - Outreach team
 - Flexible Funding
- Community Space
 - Shower Station
 - Bathroom Station
 - Laundry Station
 - Communal Kitchen Area
 - Communal Food Storage Area
 - Dining Area
 - Fitness Area
 - Locker Area
 - Cleaning Supplies (eco-friendly)
 - Refillable drinking water fountain stations
 - Emergency Phone stations
 - Basic Needs Supply area
- Gardening Space
- Designated Smoking Area
- First Aid Kits and Sharp Containers

- Empty plots for tents, to hold belongings, to park vehicles, etc.

Mailing Address (Physical Address, not PO Box)

Builder Stations

- All community members are encouraged to contribute to the community in some way
 - Will have someone to train people on assembling tiny homes
 - Will have all of the necessary supplies to build tiny homes

Considerations:

- Having multiple sites (one sober, one for folks in recovery, and one for folks who are still using (safe consumption))
 - Folks who are under the influence cannot be kicked out unless they are putting those in the space in danger. Employees must be trained in supporting those under the influence and identifying signs of danger. Employees must be skilled at de-escalation.
 - Ideally employ and train formerly homeless people.
 - Possibly a scattered site model in different regions Space
- Available for families
- Ability to set your own limit for occupancy per unit
- Intention to reuse any tenting or housing supplies as people leave support voluntarily or age out.

Who would it serve?

Youth under 25

Concern: vulnerable youth (under 18) in shared space with older folks who have drug addictions

Youth with children (families). Need to have multiple sites for safe consumption and safety.

Type:

- **What type of project?**
 -
- **Is this new? Or expansion of a current model/project?**
 - This is a new model, but draws much on the use of drop-in culture for the community space and office space.

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**

Provide immediate safety and shelter for anyone under 25 in need of support. Would provide comprehensive services would create many opportunities for youth to get connected to community more richly. This space will also serve as an opportunity to build community and necessary skills (i.e. cooking, cleaning, building, etc.).

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**

We're not sure; too many variables. We believe that implementing these strategies will result in meaningful increase in quality and quantity of services. We are trying to target

people who aren't receiving services and who aren't accounted for in data collection.

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD
- **Will this be an RFP process?**
 - Unclear at this time. We believe that if it were an RFP, youth would need to be involved in the selection process. We believe in the expertise of the CoC.
- **What would it take to implement?**
 - *We don't have this information, but we should have youth involved.*

What is the anticipated process/timeline?

Unclear at this time, but the hope is that the land would be purchased in a timely manner.

We would want something that is sustainable in the long-term.

Who would be the lead?

Youth Led

YAB reviewing what's happening

Unclear of who would hold the clinical services and supports.

Required Principles:

- **Which of the required principles does this project address?**
 - **USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)**
 - ***Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ and foster care systems, victims of trafficking and exploitation)***
 - **Family engagement**
 - **Youth choice**
 - **Individualized and client-driven supports**
 - **Social and community integration**

#10) Recommended Project: Landlord Liaising/Incentivizing

What:

- **What is the project?**

Goal: More beds/affordable housing available

Path: Landlord Liaising/Incentivizing

Describe the project:

- **What would it include?**

There are many vacant properties around the region – many of which are owned by landlords. We believe an excellent use of funds is a kind incentivized contract with landlords to keep rent costs low – at operating costs. We know that the cost of living in King County is not reflective of operating costs. It is the direct result of inflation. If we can incentivize landlords to keep costs low for youth in our programs, we can get youth into housing quickly and effectively and provide them with stable/permanent housing.

We also believe we should be able to help youth bypass background checks, etc. We've seen this done effectively through the Landlord Liaison Project; as long as youth are receiving consistent support from case management, the organization could back the youth who is applying for housing to ensure payment to the landlord.

This would alleviate stressors for homeless/unstably housed youth like:

- Laundry facility access
- Access to showers
- Access to a kitchen or microwave
- Access to food and water (filtered refillable drinking water fountain like the one at UW)
- Access to a gym facility
- Access to a storage unit

Through on-going case management, we would ensure access to things like:

- Access to basic need items (clothes, toothbrush, toothpaste, etc.)
- Connection to resources and job/community opportunities
- Career coach or Mentorship program
- Education, employment, networking, and skill development opportunities
- Health services, which includes medical, dental, vision, therapy, and other services
- Access to flexible funding
- Legal Services
- Documentation Services
- Addiction-focused counseling
- Outreach team

Under 18

- Though we are unsure of how to do this legally, we would want to prioritize spaces for youth under 18. Increasing the number of under 18 beds and under 25 beds in general through incentivizing scattered shelter site models, such as LifeWire's DV shelter model
- Focus more money on prevention and intervention than shelter

- Tie housing options into schools so that case managers can wrap around and meet families +/- unaccompanied minors where they are at Institutional Leverage
- The institution would provide backing for youth with criminal backgrounds (as long as they were regularly receiving case management)
- Would provide backing to folks without rental history, folks with poor rental history (like evictions), and folks with bad credit scores
- This would help people have both stable housing and improved rental histories

Who would it serve?

Youth under 25; ideally youth under 18 would be prioritized

Type:

- **What type of project?**
 -
- **Is this new? Or expansion of a current model/project?**
 - This is an old model – an expansion of the Landlord Liaison Project. Also, the MFTE (Multi-Family Tax Exemption) Model accounts for possible applications of subsidized units/landlord incentivizing.

What is the impact?

- **What is the projected impact? How does it help us meet our goals and objectives?**
Provide fast, secure, and affordable housing for anyone under 25 in need of support. Would provide comprehensive services to ensure stable housing. This would be a place to build autonomy and agency through housing stability. Living next to folks who have stable housing histories will also help to undo bias in King County toward/impacting homeless/unstably housed young people.

How much:

- **How many additional YYA would this serve and how much money would need to be allocated to this?**
We're not sure; too many variables. We believe that implementing these strategies will result in meaningful increase in quality and quantity of services. We are trying to target people who aren't receiving services and who aren't accounted for in data collection.

Who & How:

- **Who would hold the contract (city, county, UW, other)?**
 - TBD
- **Will this be an RFP process?**
 - Unclear at this time. We believe that if it were an RFP, youth would need to be involved in the selection process. We believe in the expertise of the CoC.
- **What would it take to implement?**

- ***What is the anticipated process/timeline?***

We don't have this information, but we should have youth involved.

-What is the anticipated process/timeline?

-Unclear at this time, but it would likely be a multi-year process.

-We would want something that is sustainable in the long-term.

-Who would be the lead?

-Youth Led

-YAB reviewing what's happening

-Unclear of who would hold the clinical services and supports.

-Next steps?

We don't currently know what is needed at this time. We would trust in the CoC to help us come up with next steps.

This could be implemented fairly quickly given the lessons learned and the foundational work that has already happened with the YMCA, Bellevue Presbyterian and Friends of Youth (in terms of development of training and recruitment materials)

Required Principles:

- **Which of the required principles does this project address?**

- USICH Framework/core outcomes (Stable housing, permanent connections, education/employment, social-emotional wellbeing)
- *Special populations (LGBTQ, minors under 18, pregnant and parenting youth, youth involved in JJ and foster care systems, victims of trafficking and exploitation)*
- Immediate access to housing with no preconditions
- Youth choice
- Individualized and client-driven supports
- Social and community integration
- Coordinated entry