

Family Homelessness Initiative System Realignment Targets

	Current Capacity*		2020 Targets
Shelter	288 Units	Approximately 25% each year First group of shelter units to realign during 2016/2017	50-100 Units
Transitional Housing	791 Units	First phase of TH units to realign during 2015 (Approximately 250 units) Approximately 20% each subsequent year**	100-150 Units
Rapid Re-Housing (and TRA)	RRH Pilot: 179 slots TRA 101 slots	Current Transitional Rental Assistance programs to align with RRH model in 2015 RRH Pilot ends 2014 (ongoing funding TBD)	Up to 250 Slots
Permanent Afford. Hsg. W/ Tenant Services	388 Units (Service Enriched Hsg.)	Approximate 20% increase each year Units increase as time-limited units realign	Up to 1000 units
Permanent Supportive Housing	200 Units	Approximate 15% increases each year Units increase as time-limited units realign	250-350 Units

As noted in the Guiding Principles, these realignment efforts will be an iterative, 'learning' process, with adjustments made as necessary. The above targets may be refined based on this "learn as we go" philosophy.

(Guiding Principles on page 2)

* Current capacity- estimates based on 2013 CEH System Map & HMIS Data.

**Transitional housing programs primarily realign to non-time limited projects.



Family Homelessness Initiative Guiding Principles for System Realignment

As with any large-scale change, there will be periods of inherent tension and challenges through phases of transition. These principles serve as the foundational values and beliefs which guide the implementation of system realignment. They provide direction and a lens to which all realignment work shall occur, irrespective of changes to the targets, strategies, or the realignment process. The principles are limited by the extent to which external factors impact the system realignment work.

System realignment efforts will:

1. Support families experiencing homelessness to access permanent housing as quickly as possible; tailoring services and taking into account the unique needs of individual families (one-size does not fit all).
2. Include the voices of persons experiencing (or who have experienced) homelessness in advisory and evaluation processes.
3. Take into account the unique needs of specialized subpopulations, for example, those impacted by Domestic Violence, Immigrant & Refugees, and Young Parents.
4. Transform the family system to be more effective and efficient based on the most current industry trends and best practices identified.
5. Balance the need to operate the system at full capacity (units are occupied) with improving system fairness and access for all families experiencing homelessness.
6. Support a no initial net loss of resources to the family system. (To the extent possible, realignment efforts within the family homeless system will not result in a reduction in capacity to serve families.)
7. Maintain consideration of the financial stability of each project involved in realignment, including the initial and on-going commitments to investors and funders.
8. Take into account the unique needs of each region in King County.
9. Be an iterative, 'learning' process; any refinements or adjustment will be based on:
 - a. Ongoing evaluation efforts
 - b. Local data and stakeholder input on system performance
 - c. Factors impacting the homeless system (economic trends, changes in funding, etc.)
 - d. National trends, research, and promising practices
10. Be a collaborative effort that addresses both system and program-level changes.
11. Include targeted support to agencies during the transition process in the form of one-on-one technical assistance, a "toolkit" prepared by CEHKC staff and Cohort 1 members, and peer learning opportunities.