All Home Coordinating Board Meeting Summary

Members Present:

<table>
<thead>
<tr>
<th>Member Name</th>
<th>Presence</th>
<th>Member Name</th>
<th>Presence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Jean-Paul Yafali</td>
<td>Present</td>
<td>Catherine Lester</td>
<td>Present</td>
</tr>
<tr>
<td>Steve Walker</td>
<td>Present</td>
<td>Sara Levin</td>
<td>Absent</td>
</tr>
<tr>
<td>Andrew Lofton</td>
<td>Present</td>
<td>Joe McDermott</td>
<td>Absent</td>
</tr>
<tr>
<td>Gordon McHenry Jr.</td>
<td>Present</td>
<td>Hamdi Abdulle</td>
<td>Absent</td>
</tr>
<tr>
<td>Naicy Backus</td>
<td>Absent</td>
<td>Daniel Malone</td>
<td>Absent</td>
</tr>
<tr>
<td>Catheleine Lester</td>
<td>Present</td>
<td>Meghan Deal</td>
<td>Absent</td>
</tr>
<tr>
<td>Sheila Sebron</td>
<td>Present</td>
<td>John Chelminiak</td>
<td>Absent</td>
</tr>
<tr>
<td>Colleen Echowak</td>
<td>Present</td>
<td>Adrienne Quinn</td>
<td>Absent</td>
</tr>
<tr>
<td>Melinda Giovengo</td>
<td>Present</td>
<td></td>
<td></td>
</tr>
</tbody>
</table>

Members Absent:

<table>
<thead>
<tr>
<th>Member Name</th>
<th>Presence</th>
<th>Member Name</th>
<th>Presence</th>
</tr>
</thead>
<tbody>
<tr>
<td>Daniel Malone</td>
<td>Absent</td>
<td>Meghan Deal</td>
<td>Absent</td>
</tr>
<tr>
<td>John Chelminiak</td>
<td>Absent</td>
<td>Adrienne Quinn</td>
<td>Absent</td>
</tr>
</tbody>
</table>

Agenda Item

Public Comment

- no public comment

Director’s Report

- Mark Putnam, Director of All Home, shared the following updates:
  - System committee feedback and updates are included in the meeting packet. Notable updates include:
    - The new membership-based Consumer Advisory Council met for the first time on September 27th.
    - The System Performance Committee’s Shelter Utilization Workgroup had promising results, increasing this quarter’s shelter utilization rate to 72%.
  - The Seattle Times is taking on a 2-year project to share stories about homelessness

Continuum of Care Application Process

- Thank you to everyone involved in the FY 2017 Continuum of Care (CoC) Program Competition application process. We submitted our final application to HUD on 9/26. Coordinating Board members were asked to share their feedback on this year’s process and offered the following comments:
  - The process is tedious, not transparent and there is not enough discussion
  - There should be more time to correct data or address “low performers”
  - There has been a trend of removing YYA programs from the CoC application and an overall divestment from our federal partners in under-18 programming
  - More meetings with Kate and Eileen in the lead up to the application are needed
  - There is a relationship between family size and youth homelessness – we need to fix the issue from the source, strengthen family ties
  - We are expecting a different result but continuing the same process
  - Smaller and Native organizations need to be more involved
  - No native programs were funded through the CoC – if we have a commitment to race and equity we need to consider it more in the CoC process
  - There is not a great connection between the CoC process and our overall goals of ending homelessness, how does the CoC application and funding fit into the bigger picture?

Quarter 2 Data Dashboards

- Updated Quarterly Dashboards have been released for System Performance, Rapid Re-housing, Coordinated Entry for All (CEA) and the Coordinating Board (rare, brief, one-time) Dashboard. Coordinating Board members were asked to participate in a data walk to review the most recent data and to flag specific questions for System Committees to address and to identify strategies the Board could employ in response to the data.
At the conclusion of the exercise, the following strategies/questions/concerns were flagged:

**General**
- When we add education and employment, our sub measurements must change – what are the steps if people expand capacity vs the system expanding?

**Coordinating Board Dashboard**
- Bring in someone to help us present data in a different way
- More $
- Homeless housing levy
- Tailor response by subpopulation
- More housing units
- Increase prevention and diversion efforts
- Job training
- Need more shelter now – low barrier with supportive services
- Embedded in community? We need to be
- Factor analysis – what causes, what works

**System Performance**
- Are YYA numbers true? Can we separate out YYA from single adults (over 25)?
- What will it take to reach targets on homeless entries? What non-homeless system resources do we need?
- What can All Home do to accelerate creation of more affordable housing?

**Rapid Re-Housing**
- More units in private sector (LLP 2.0)
- Is there an age breakdown of the data?

The full group reconvened for further discussion on the dashboards. Member questions/comments:

- To stem the inflow we need more prevention and diversion, also job training/jobs,
- We need to see data disaggregated by population because different interventions are needed for different populations
- What do milestones look like if we want people to not experience homelessness? What is society going to look like?
- We need to do a better job of telling the story of the data, we should bring in an outside perspective to guide how we present data, with racial equity/Native lens
- The system is doing well but is overwhelmed by the increasing number of people entering homelessness, we should focus on expanding the financial resources of the system
- We should do a factor analysis on the data to determine what is creating the trends, let’s use systemic strategies as opposed to programmatic strategies to get out of the cycle of us vs them for very limited resources
- We are not going to build our way out of this but we aren’t going to service ourselves out of it either – how do we address the systemic causes of homelessness to lower the inflow?
- Homelessness is a symptom of many other issues that need to be addressed

Over the next few months, culminating in a summit in February 2018, the Board and other members of All Home governance will be engaging in action planning for 2018-2019, drawing the strategic plan to make homelessness rare, brief and one-time in King County to an end. More details are forthcoming.

**Youth Homelessness Demonstration Project (YHDP)**
An update on the progress of the Coordinated Community Plan since submitting a first Draft Plan to HUD on July 13th is included in the meeting packet. The Final Plan will need approval from the full representation joint decision-makers (Youth Advisory Board, Coordinating Board, and Children’s Administration) as part of the required components of the YHDP Plan. Between decision points, the Joint Committee Members are responsible for representing their individual decision-making bodies and will continue to inform the direction of the Plan.
No decision is needed at this time; however, the Joint Committee is seeking affirmation of their work to date to update and improve the Plan to reflect our community’s needs and objectives while meeting HUD’s expectations for a comprehensive plan to prevent and end youth homelessness.

**Policy**

For policy priorities in 2018, the Board could support legislative agendas created by partner organizations or choose to convene a taskforce or workgroup to develop All Home’s 2018 legislative priorities. The group agreed to vote on endorsing the Washington Low Income Housing Alliance (WLIHA) 2018 Policy Priorities and the Housing Development Consortium (HDC) 2018 Advocacy Agenda as included in the [meeting packet](#).

**Action:** The Board voted unanimously to endorse the Washington Low Income Housing Alliance (WLIHA) 2018 Policy Priorities.

**Action:** The Board voted to endorse the Housing Development Consortium (HDC) 2018 Advocacy Agenda (Nancy Backus and Sara Levin abstained from voting).

**Next Meeting**

Wednesday, November 1st 2:00 to 4:00 pm, Chief Seattle Club (410 2nd Ave Ext S, Seattle, WA 98104)